



**Stock code: 2369**

**LINGSSEN PRECISION INDUSTRIES, LTD.**  
**2021 Annual Report**

**【Translation】**

This Annual Report is available at the following websites:

Website of Taiwan Stock Exchange Market Observation: <https://mops.twse.com.tw>

Company Website: <https://www.lingsen.com.tw>

PRINTED ON APRIL 12, 2022

---Notice to readers---

This English-version annual report is a summary translation of the Chinese version and is not an official document of the shareholders' meeting. If there is any discrepancy between the English and Chinese versions, the Chinese version shall prevail.

## **I. Spokesperson and Deputy Spokesperson**

Spokesperson

Name : Ming-Wei Lai

Title: Chief Financial Officer

Tel: (04)2533-5120

E-mail: [larrylai@lingsen.com.tw](mailto:larrylai@lingsen.com.tw)

Deputy Spokesperson

Name: His-Tzu Tsai

Title: Manager

Tel: (04)2533-5120

E-mail : [edithtsai@lingsen.com.tw](mailto:edithtsai@lingsen.com.tw)

## **II. Headquarters, Branches and Factories**

Headquarter: No. 5-1, S. 2<sup>nd</sup> Rd., Tanzi Dist., Taichung City

Factory T1: No. 5-1; No. 5-2; No. 5-3, S. 2<sup>nd</sup> Rd., Tanzi Dist., Taichung City

Factory T2: No. 36; No. 36-1; No. 36-2; No. 36-3; No. 38; No. 38-1; No. 38-2; No. 38-3; No. 40; No. 40-1; No. 40-2; No. 40-3; No. 42; No. 42-1; No. 42-2; No. 42-3, S. 2<sup>nd</sup> Rd., Tanzi Dist., Taichung City

Factory T3: No.3; No. 5, Jiangou Rd., Tanzi Dist., Taichung City

Factory T4: No. 4; No. 4-1; No. 4-2; No. 6; No. 6-1; No. 6-2; No. 8-1; No. 8-2; No. 10-1; No. 10-2, S. 2<sup>nd</sup> Rd., Tanzi Dist., Taichung City

Factory T5: No. 22; No. 22-1; No. 22-2, S. 2<sup>nd</sup> Rd., Tanzi Dist., Taichung City

Factory T6: No. 37; No. 39, Dagan Rd., Wuqi Dist., Taichung City

Tel: (04)2533-5120

Fax: (04)2532-7904

## **III. Stock Transfer Agent**

Name: Department of Agency, CTBC Bank

Address: 5F., No. 83, Sec. 1, Chongqing S. Rd., Zhongzheng Dist., Taipei City 100003

Website: <https://ecorp.ctbcbank.com/cts/index.jsp>

Tel: (02)6636-5566

Fax: (02)2382-2390

## **IV. Auditors**

Auditors: Shu-Ching, Chiang, Ting-Chien, Su

Name of the Firm: Deloitte & Touche Taiwan

Address: 22F., No.88, Sec. 1, Huizhong Rd., Xitun Dist., Taichung City 407025

Website: <https://www.deloitte.com.tw>

Tel: (04)3705-9988

Fax: (04)4055-9888

## **V. Overseas Securities Exchange**

N/A

## **VI. Corporate Website**

<https://www.lingsen.com.tw>

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# I. Letters to the Shareholders

Dear Shareholders,

The pandemic was a catalyst for the strong growth in semiconductor, which has boosted Digital Transformation and spurred new applications. Going forward, many uncertainties remain in the global economy, while re-emergence of the epidemic, geopolitical conflict heats up inflation. Therefore, the key factor for business sustainable growth is driven by securing its supply chains. Fortunately, the semiconductor is not to take a hit. In response to the steady growth in demand, the packaging and testing factories were under process of large-scale expansion plan.

Outlook for Semiconductor: With the use of mobiles and wearable devices, the application of MEMS Sensors and Actuators will be greatly increased. With development of the IoT, VR and EVs, the new communication technology will be widely used in smart terminal market.

In order to meet the application and demand of 5G and IoT and AI, the company expands capital expenditure which focuses on the development of assembly technology for Sensor IC used in mobile & wearable device, and expand assembly capacity for RF IC, in the context of 5G & Wi-Fi 6 application progress.

The company will continue to strengthen its competitive advantages, grasp new market trends and provide high-quality assembly services after the pandemic is over. We will continue to pursue growth and progress in assembly technology, and look forward to having you by our side in next half-century.

Summary of 2021 business result and 2022 business plan of the Company are as follows:

## **1.1 2021 Business Result**

### **1.1.1 Result of 2021 Business Plan**

In 2021, the vigorous economic activities and increasing customer orders, stay-at-home economy, 5G Communication , which have driven the overall growth of the company's operating results. The current results reveal that the company has solid performance by expanding production capacity in a cost-competitive manner and flexibly adjust its production capacity and secure its supply chains to meet customers' demand.

The company's revenue in 2021 reached an all-time high, a year-on-year growth of 42%. 2021 revenue totaled NTD 7.73 billion, with 19.1% gross margin rate and 11.5% operating margin rate. Profit attributable to the parent company was NTD 0.87 billion or an earnings per share of NTD 2.35.

Facing many uncertainties and challenges in the market and in the supply chain, the company's performance demonstrated its indefatigable efforts and the ability to adapt to changes which the company has built up over a long period of time. Based on the Company's core assembly capabilities, the company will grasp opportunity that arise from the industry's structural changes and continues its advancement of value enhancement for its customers.

**1.1.2 2021 Budget Implementation Status: The Company did not prepare financial forecast of 2021.**

**1.1.3 Financial Revenue and Expenditure Status and Profitability Capacity Analysis**

Item analyzed		Year 2021	Year 2020
Financial Structure	Debt Ratio (%)	35.30	32.85
	Ratio of Long-term capital to property, plant and equipment (%)	181.40	169.56
Solvency	Current Ratio (%)	220.11	213.84
	Quick Ratio (%)	172.63	181.31
	Return On Assets (%)	11.06	-1.85
	Return On Equity (%)	16.58	-3.12
Profitability	Ratio of Operating Income to paid-in capital (%)	23.39	-4.30
	Ratio of Pre-tax Income to paid-in capital (%)	27.25	-3.85
	Profit Margin (%)	12.05	-2.98
	EPS (NT\$)	2.35	-0.44

**1.1.4 R&D Status**

(Amount Expressed in Thousands of New Taiwan Dollars)

Year	Year 2021	Year 2020	Year 2019
R& D Expense	176,579	166,697	184,672
Ratio of R&D Expense to operating revenue (%)	2	3	4

**1.2 Summary of 2022 Business Plan**

**1.2.1 Operating Policy**

- i. Improving service quality, strengthen the communication with customers and build up a balanced relationship with customers.
- ii. Improving current manufacturing process, innovating new manufacturing process, improve the quality and reduce costs to create profits, proactively.
- iii. Continuously innovating product development and available in diverse products package manufacturing process to meet customers' needs.
- iv. Improving internal operation efficiency and enhance the quality for employee's

- operation.
- v. Strengthening the function of information systems to improve manufacturing and automatic inspection operation.
- vi. Introducing 5S activities to optimize the working environment to avoid occupational accident and reduce wastage.
- vii. Continuously enhancing the educational training to train the talent to assists the company's sustainable management and development.

### 1.2.2 Estimated Sales Volume and Supporting Information

#### i. Basis

The amount of the expected sales of the company is set by considering the management strategy, the production ability, operating goals of all the departments and the budget, the future development trend of the entire industry, market supply and demand and the actual operating performance of the past years reasonably.

#### ii. Estimated Sales Volume

Item	Estimated Sales Volume
Packaging and Testing	8.0 Billion

### 1.2.3 Key Production and Marketing Policies

#### i. Marketing Policies

- A. Enhancing the quality of products and improving product yield to meet customers' satisfaction.
- B. Establishing market analysis mechanism to improve the future planning of products and marketing strategy.
- C. Diverse development of packaging product manufacturing and providing customer service with comprehensive needs.
- D. Enhancing research and development ability to shorten the time required for research and development to increase the revenue and profit of the new products.
- E. Proactively expand business by attending business expos and seeking for distributors of different region to extend the trading internationally and domestically.

#### ii. Production Policies

- A. Improving accurate delivery date and on time delivery.
- B. Optimizing the production preparation and improve the transparency of production.
- C. Improving management efficiency (Reducing the cost of inspection, optimizing the production preparation and enhancing the mobilization of the personnel).
- D. Improving equipment efficiency and equipment availability.
- E. Simplify and improving the manufacturing process, reducing the manufacturing process, material costs and to improve the quality for product

shipment.

### **1.3 Future Developing Strategy of the Company**

- 1.3.1 Provide the customers with all-rounded services, customer development and relation management proactively.
- 1.3.2 Be committed to environmental protection and obey the environmental protection laws and regulations and introduced green fabrication and package products.
- 1.3.3 Proactively innovating, leading the development of new technics and new products to meet the market trend and needs.
- 1.3.4 Continuously enhancing the management of cost expense of existing production line.
- 1.3.5 Dedicated in “Corporate Governance, Corporate Commitment, Social Contribution and Environmental Protection” four major fields of Corporate Social Responsibility.

### **1.4 Impacts from External Competitive Environment, Legal Environment and Macro-Economic Environment**

In 2021, the global shortage, the transportation and supply chains were disrupted by the pandemic and US-China Tech. War. Even so, the worldwide semiconductor experienced explosive growth under these challenges last year.

In 2021, semiconductor revenue forecast is expected to increase 26.2%, and continue to grow 8.8% in 2022. Growth in these sectors will continue in future due to strong demand. It will continue to drive global industrial and economic development.

In recent years, international affairs, technology development and social patterns have all changed rapidly. As a corporate citizen, the only way to stand firm in an ever-changing business environment is to keep an eye on external changes and remain flexible at all time. In 2022, upcoming our 50th anniversary, the company would like to thank our customers, shareholders and partners for the support over the past half-century. We will continue to pursue growth and progress, amid new challenges as we create new opportunities.

Chairman:Shu-Chyuan Yeh

## II. Company Profile

### 2.1 Date of Incorporation: April 23, 1973

### 2.2 Company History

The Company was founded by the overseas Chinese Mr. KE-GEN, YEH and Citizens Mr. KE-QING, YEH, Mr. KE-JIAN YEH and others under the government policy of developing semiconductor industry. The business consists of assembly and testing of various integrated circuit and optoelectronics products. The Company continuously develop and research new products, and improve the quality level and productivity under the effort of entire staff since the establishment. The performance of the Company operating is growing and lasts for more than 40 years.

The Milestone of The Company, as follows:

April, 1973	The Company was founded with initial capital of NT\$ 8 Million.
July, 1995	For the purpose of factories expansion and purchasing machinery equipment, the Company issued cash capital increase of NT\$271,388,800 and capitalization of retained earnings of NT\$90,979,200, and filed the application of public offering. The subscription payment has been fully raised on September, 1995.
July, 1995	The Company received ISO-9002 certification from the Bureau of Commodity Inspection and Quarantine of Ministry of Economic Affairs.
April, 1998	The Company listed on the Taiwan Stock Exchange on April 10.
October, 1998	The Company received the ISO-14001 certification on Environmental Management Systems.
August, 1999	The Company received the QS-9000, ISO 9001:2000 certification.
November, 2003	The Company issue the first domestic unsecured convertible company bonds of NT\$ 600 Million in 2003.
March, 2005	The Company received TS 16949: 2002 certification.
October, 2007	The Company issue the second domestic unsecured convertible company bonds of NT\$ 400 Million in 2007.
December, 2007	The Company issuing new stock for cash capitalization for 30 million common stock with par value of NT\$10, the total of NT\$ 300 million.
November, 2009	The Company received OHSAS18001 certification on International Occupational Health and Safety Management Standard.
November, 2010	The Company received ISO 14064 Certification on Greenhouse gas emission Verification.
December, 2011	New Factory (T6 Factory) in the Chung-kang Export Processing Zone Approved by the Board of Directors.
October, 2012	The Company obtained NT\$1.5 Million subsidy from the

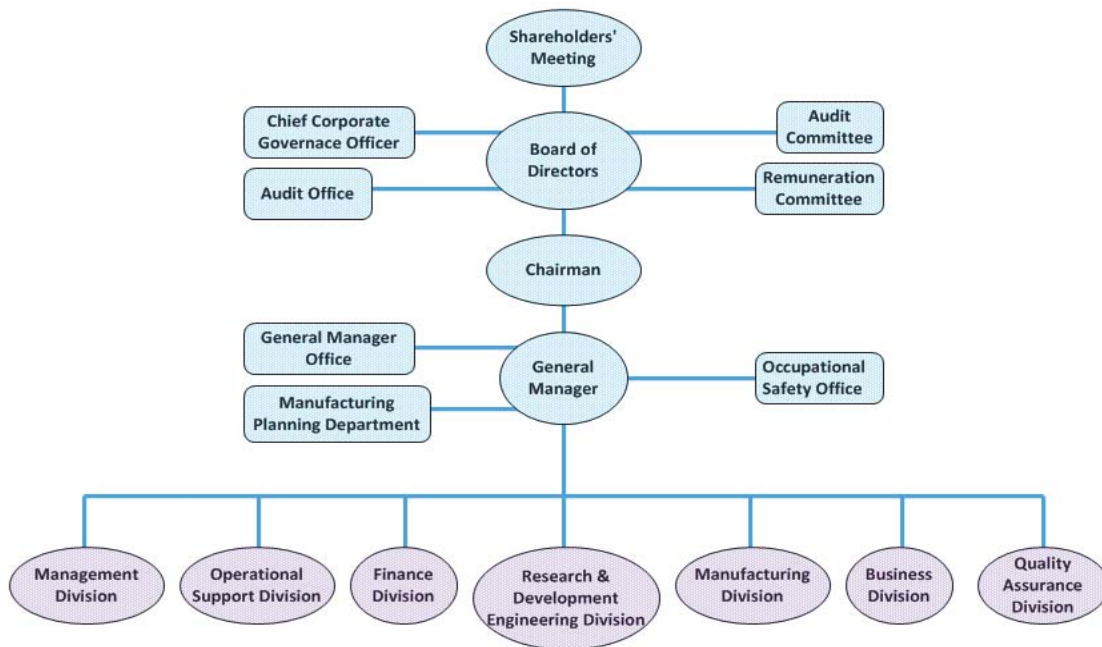


	“Improvement Encouragement of Private Building Intellectualization” project by the Architecture and Building Research Institute of the Ministry of the Interior.
December, 2013	The Company purchased factories located in No. 5-2-1, 5-3, 5-4, 12, 14, 16 and 18, S. 2Nd Rd., Tanzi District.
March, 2014	T6 Factory at Chung-kang Export Processing Zone completed.
January, 2015	T6 Factory received the Leadership in Energy & Environmental Design (LEED) Silver Certification from the U.S. Green Building Council.
December, 2015	The staff quarters at the Chung-kang Export Processing Zone completed and received the bronze certification from the Taiwan Green Building Council.
February, 2018	The Company received IATF 16949 certification on Quality Management System.
May, 2018	The Company awarded the 15th Taiwan Golden Roots Award.
September, 2018	The Company received ISO14001:2015 the revision certification on Environmental Management Systems.
January, 2020	Ningbo Liyuan (Mainland China) Technology Co.,Ltd. received ISO 9001:2015 certification.
September, 2020	Panther Technology Co., Ltd. received ISO14001:2015 the revision certification on Environmental Management Systems, and the expiry date till September, 2023.
September, 2020	The Company received ISO14001:2015 the revision certification on Environmental Management Systems, and the expiry date till September, 2023.
December, 2020	The Company received SONY Green Partner certification , and the expiry date till September, 2022.
January, 2021	The Company received IATF 16949:2016 certification on Quality Management System, and the expiry date till January, 2024.
January, 2021	The Company received ISO 9001:2015 certification on Quality Management System, and the expiry date till January, 2024.
October, 2021	Panther Technology Co., Ltd. received SONY Green Partner certification , and the expiry date till September, 2024.

### III. Corporate Governance Report

#### 3.1 Organization

##### 3.1.1 Organizational Chart



### 3.1.2 Work Description of Major Departments

Department	Functions
Chief Corporate Governance Officer	<ol style="list-style-type: none"> <li>1. Including preparation and execution of agenda and matters relating to the Shareholders' meeting, the Board, Audit Committee and Remuneration Committee, assistance in fulfilling requests by directors to perform duties and provide information.</li> <li>2. Responsible for ensuring legal compliance of the Board, promoting communication and dialogue between management team and the directors, and among the board members.</li> <li>3. Communicating with the independent directors on corporate governance-related affairs on a regular basis.</li> </ol>
Audit Office	<ol style="list-style-type: none"> <li>1. Assisting Board of Directors to check and review the deficiencies of the internal control systems and estimates the effective and efficiency of operation</li> <li>2. Enacting the annual audit plan according to the result of risk evaluation, as the reference to review the internal control system of the company and its subsidiaries and prepared the audit report.</li> <li>3. Attend in Board of Directors' Meeting and report the operating of auditing.</li> </ol>
General Manager Office	<ol style="list-style-type: none"> <li>1. In charge of coordinating the project planning of the company.</li> <li>2. Planning of short-, mid-, long-term strategy, promoting policies and formulating of regulations.</li> </ol>
Manufacturing Planning Department	Enacting, handling and executing the manufacturing plans of the company.
Occupational Safety Office	Enacting, planning, monitoring and promoting of occupational safety and health management items and guided the related department for implementing.
Management Division	<ol style="list-style-type: none"> <li>1. Creating a safe, comfortable occupational environment; promoting self-health monitoring of employees; preventing of occupational injury, operating of labour and healthy related laws and regulations; and improving the friendly environment of best healthy workplace for the employees.</li> <li>2. Recruitment, training and caring of employees.</li> </ol>
Operational Support Division	<ol style="list-style-type: none"> <li>1. Pollution control, energy management, water resources management, environmental managing system and other prevention measures.</li> <li>2. Management of suppliers and building up relationships with them. Development and Evaluating suppliers.</li> <li>3. Management of raw material and warehousing.</li> </ol>
Finance Division	<ol style="list-style-type: none"> <li>1. Planning and Management of Finance, Accounting, Taxation, share affairs and budget.</li> <li>2. Disclose of annual report, financial related information, expense on environmental protection and expense on charity and other related operation.</li> </ol>
R & D Engineering Division	<ol style="list-style-type: none"> <li>1. Developing and Research innovative products with the development basis of green energy, environmental protection and energy saving.</li> <li>2. Improving of manufacturing process and improving of quality yield.</li> </ol>
Manufacturing Division	<ol style="list-style-type: none"> <li>1. Manufacturing of various integrated circuit and optoelectronic products.</li> <li>2. Caring and educational training of the operating personnel.</li> <li>3. Improving of manufacturing process and improving of quality yield.</li> <li>4. Handling of establishing and use of company' information system, and the connections and application of the systems.</li> <li>5. Introduction of Information systems and automation of connected facilities.</li> </ol>
Business Division	<ol style="list-style-type: none"> <li>1. Expansion of market within Domestically and Internationally and Market Analysis.</li> <li>2. Maintaining the relationship with the customers and the services of the operation with the company's business.</li> </ol>
Quality Assurance Division	<ol style="list-style-type: none"> <li>1. Planning and Implementing of Quality Policies.</li> <li>2. Enacted and implementing of continuous improvement in the level and and standards of the quality.</li> </ol>

### 3.2 Directors and Management Team

#### 3.2.1 Directors

##### 3.2.1.1 Information of Directors

April 12, 2022 Unit: Shares

Title (Note 9)	Nationality/ Place of Incorporation	Name	Gender /Age	Date Elected/ Appointed	Term (Year)	Date of First Elected	Shareholding when Elected		Current Shareholding		Spouse & Minor Shareholding		Shareholding by Nominee Arrangement		Experience (Education)	Other Position	Executives, Directors or Supervisors who are Spouses or within Two Degree of Kinship			Remark (Note11)
							Shares	%	Shares	%	Shares	%	Shares	%			Title	Name	Relation	
Chairman	Republic of China	Shu-Chyuan Yeh	Male 61~70	June 12, 2019	3	April 30, 1987	14,526,754 (Note 9)	3.82%	14,526,754 (Note 9)	3.82%	440,866	0.12%	No	No	Graduated from Department of Psychology, National Taiwan University Chairman of Lingsen Precision Industrial Co., Ltd.	Note1	No	No	No	No Such Condition
Director	Republic of China	Tse-Sung Tsai	Male 51~60	June 12, 2019	3	June 12, 2019	0	0.00%	100,000	0.03%	No	No	No	No	Graduate from Department of Physics, Fu Jen Catholic University General Manager of Lingsen Precision Industrial Co., Ltd.	Note2	No	No	No	No Such Condition
Director	Republic of China	Ming-Te Tu	Male 51~60	June 12, 2019	3	June 12, 2019	162,829	0.04%	214,829	0.06%	28,320	0.01%	No	No	Master Degree from Institute of Computer Science and Engineering, National Chung Hsing University Graduated from Inst Vice President of Lingsen Precision Industrial Co., Ltd.	Note3	No	No	No	N/A
Director	Republic of China	Sheunn-Ching Yang	Male 61~70	June 12, 2019	3	June 15, 2011	1,002,078	0.26%	1,303,654	0.34%	No	No	No	No	Graduated from Department of Physics, Chinese Culture University General Manager of Lingsen Precision Industrial Co., Ltd. Associates of Siliconware Precision Industries Co., Ltd.	Note4	No	No	No	N/A
Director	Republic of China	Shu-Hsun Yeh	Male 51~60	June 12, 2019	3	June 10, 2015	270,475	0.07%	275,475	0.07%	No	No	No	No	Graduated from Tung Nan Jr. College of Technology General Manager of Long Ting (DongGuan) Decoration Co., Ltd. Supervisor of Etrend Hightech Co., Ltd.	Note5	Associate	Shu-Hui Yeh	Brothers	N/A
Director	Republic of China	Pin-Wen Fang	Male 71~80	June 12, 2019	3	June 12, 2019	40,000	0.01%	150,000	0.04%	No	No	No	No	Department of Industrial Management, Tamsui Commercial Industrial Vocational Senior High School Chairman of YiliDe Business Administration Consultant Co., Ltd. Chairman of Ming Yuan Sport Leisure Co., Ltd.	No	No	No	No	N/A
Independent Director	Republic of China	Feng-Hsien Shih	Male 61~70	June 12, 2019	3	June 15, 2016	394,080	0.10%	394,080	0.10%	No	No	No	No	PHD in Computer Science, University of Maryland General Manager of Global Mixed-mode Technology Inc. General Manager of Lingsen Precision Industrial Co., Ltd.	Note6	No	No	No	N/A

Independent Director	Republic of China	Wan-Ping Chen	Male 61~70	June 12, 2019	3	June 15, 2016	150,000	0.04%	150,000	0.04%	No	No	No	No	Executive Master of Business Administration, National Sun Yat-Sen University Chairman of Chang Ruei Investment Corporation	Note7	No	No	No	N/A
Independent Director	Republic of China	Pin-Chi Wei	Male 51~60	June 12, 2019	3	June 15, 2016	362,000	0.10%	362,000	0.10%	No	No	No	No	Master of Business Administration, New York University Director and General Manager of Fu Chu Knitting Co., Ltd. Director and General Manager of Chin Fu Long Industrial Co., Ltd.	Note8	No	No	No	N/A

Note 1 : Vice President of the Company, Chairman of Lee Shin Investment Co., Ltd., Chairman of Lingsen America Inc., Chairman of Nexus Material Co., Ltd., Chairman of Panther Technology Co., Ltd., Chairman and General Manager of Sooner Power Semiconductor Co. Ltd., Chairman of Lingsen Holding(Samoa)Inc., Chairman of Li Yuan Investments Co., Ltd.

Note 2 : General Manager of the Company, Legal Person Representatives of Lee Shin Investment Co., Ltd., Legal Person Representatives of Nexus Material Corporation, Legal Person Representative of Panther Technology Co., Ltd., Legal Person Representatives of Sooner Power Semiconductor Co., Ltd.

Note 3 : Vice President of the Company, Legal Person Representatives of Lee Shin Investment Co., Ltd.

Note 4 : Independent Director, Member of Remuneration Committee, Member of Audit Committee of JMC Electronics Co., Ltd.

Note 5 : Director of Nexus Material Corporation, Legal Person Representative of Panther Technology Co., Ltd., Legal Person Representatives of Sooner Power Semiconductor Co. Ltd., Legal Person Representatives of Feng-Ze Construction Co. Ltd.

Note 6 : Chairman of Jing Hua International Inc., Chairman of Nian Pei International Co., Ltd., Chairman of Winesoon co., Ltd. Director of Etrend High-tech Co., Ltd.

Note 7 : Independent Director and Member of Remuneration Committee of Chia Yi Steel Co., Ltd., Independent Director, Member of Remuneration Committee, Member of Audit Committee of Chen Nan Iron Wire Co., Ltd., Managing Director of Tainan Ji Yi Co, Ltd., Supervisor of Chang Hong Co., Ltd.

Note 8 : Chairman and General Manager of Fu Chu Knitting Co., Ltd., Chairman and General Manager of Chin Fu Long Industrial Co., Ltd., Chairman and General Manager of Hwa Kwei Knitting Co., Ltd., Chairman of Shen Bin Investment limited.

Note 9 : 5,000,000 shares as pledged shares.

Note 10 : The directors in position as until.

Note 11 : Where the Chairman of the Board of Directors and the General Manager or person of an equivalent post (the highest level manager) of a company are the same person, spouses, or relatives within the first degree of kinship, the reason for, reasonableness, necessity thereof, and the measures adopted in response thereto (such as increasing the number of independent director seats, and more than half of all directors must not concurrently serve as employees or managers) must be disclosed.

### Table 1. Major shareholders of the institutional shareholders

April 12, 2022

Name of Institutional Shareholders	Major Shareholders
N/A	N/A

### Table 2. Major shareholders of the Company's major institutional shareholders

April 12, 2022

Name of Institutional Shareholders	Major Shareholders
N/A	N/A

### **3.2.1.2 Disclosure of information as professional qualifications and independent status of directors and independent directors**

#### **(1) Professional qualifications and experience**

The board of the company is composed of members with diversified backgrounds of industry. The experiences of board members include financial experts in finance management fields, and professionals from the semiconductor industry and business management institutions.

Each director possesses five or more years of work experience required for the company's business. The basic criteria and professionalism requirements is as follow table.

#### **(2) Independent status**

All independent directors meet the restriction of the "Regulations Governing Appointment of Independent Directors and Compliance Matters for Public Companies" for other mandates, each independent director concurrently does not serve as an independent director for more than 3 listed companies.

The Company has obtained the statement of independence for each director and confirms that all of them meet the independence requirements stipulated by laws and regulations.

All directors meet the Independence Criteria. The director's independent status is as follows:

Name	Qualification Professional qualifications and experience	Independent status (note1)	Number of other public companies in which the individual is concurrently serve as an independent director
Shu-Chyuan Yeh	<p>Mr. Yeh is the Chairman of the company. Joined Board from 1987.</p> <p>He is also the Chairman of the company's subsidiaries (a non-public company).</p> <p>He has over 30 years of rich experience in the semiconductor industry.</p> <p>He also has extensive experience in corporate governance affairs.</p>	<p>1. Mr. Yeh is currently the vice president of the company.</p> <p>2. He is the director of the company's subsidiaries.</p> <p>3. Not a shareholder that directly holds five percent or more of the total number of issued shares of the company, but the ranking in the top 10 in holdings.</p> <p>4. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the Company.</p> <p>5. Not been a person of any conditions defined in Article 30 of the company Law.</p>	None
Tse-Sung Tsai	<p>Mr. Tsai is director and General Manager of the company. Joined Board from 2019.</p> <p>He is also the representative director of the company's subsidiaries (a non-public company).</p> <p>He was formerly Vice President of the company which is responsible for developing assembly process technologies.</p> <p>He has over 30 years of rich experience in the semiconductor industry.</p> <p>He also has extensive experience in corporate governance affairs.</p>	<p>1. Mr. Tsai is currently the General Manager of the company.</p> <p>2. He is the director of the company's subsidiaries.</p> <p>3. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the Company.</p> <p>4. Not been a person of any conditions defined in Article 30 of the company Law.</p>	None
Ming-Te Tu	<p>Mr. Tu is director of the company. Joined Board from 2019.</p> <p>He is also the representative director of the company's subsidiaries (a non-public company).</p> <p>He is currently the Vice President of the company R &amp; D Engineering Division which is responsible for developing advanced assembly technology.</p> <p>He has over 30 years of rich experience in the semiconductor industry.</p>	<p>1. Mr. Tu is currently the vice president of the company.</p> <p>2. He is the director of the company's subsidiaries.</p> <p>3. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the company.</p> <p>4. Not been a person of any conditions defined in Article 30 of the company Law.</p>	None

Qualification Name	Professional qualifications and experience	Independent status (note1)	Number of other public companies in which the individual is concurrently serve as an independent director
Sheunn-Ching Yang	<p>Mr. Yang is director of the company. Joined Board from 2011.</p> <p>Mr. Yang was formerly served as our General Manager from March 2008 to June 2019. He is currently served as independent director of JMC ELECTRONICS CO., LTD. (List6552).</p> <p>He has over 30 years of rich experience in the semiconductor industry. He also has extensive experience in corporate governance affairs.</p>	<p>1. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the company.</p> <p>2. Not been a person of any conditions defined in Article 30 of the company Law.</p>	1
Shu-Hsun Yeh	<p>Mr. Yeh is director of the company. Joined Board from 2015.</p> <p>He is also the representative director of the company's subsidiaries (a non-public company).</p> <p>He is currently the head of Operational Support Division of the company, which is responsible for Supplier Management and Environmental management.</p> <p>He was formerly served as a Supervisor of ETREND High-tech Corp. (OTC3567).</p> <p>He is experienced in corporate governance.</p>	<p>1. Mr. Yeh is currently the head of Operational Support Division of the company.</p> <p>2. He is the director of the company's subsidiaries.</p> <p>3. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the company.</p> <p>4. Not been a person of any conditions defined in Article 30 of the company Law.</p>	None
Pin-Wen Fang	<p>Mr. Fang is director of the company. Joined Board from 2019.</p> <p>He is serves as the chairman of Yi-Li-De Business Administration Consultant Co., Ltd. and Ming Yuan Sport Leisure Co., Ltd. (a non-public company).</p> <p>He is experienced in corporate governance and entrepreneurship.</p>	<p>1. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the company.</p> <p>2. Not been a person of any conditions defined in Article 30 of the company Law.</p>	None



Name	Qualification Professional qualifications and experience	Independent status (note1)	Number of other public companies in which the individual is concurrently serve as an independent director
Feng-Hsien Shih (Audit Committee member)	Mr. Shih is independent director of the company. Joined Board from 2016. He is currently the director of ETREND High-tech Corp. (OTC3567). He also served as a first General Manager of GLOBAL MIXED-MODE TECHNOLOGY INC. (LIST8081 GMT). He has over 30 years of rich experience in the semiconductor industry. He also has extensive experience in corporate governance affairs.	Each independent directors of the company meet the independence requirements stipulated by laws and regulations during the two years before being elected or during the term of office. 1. Not an employee of the Company or any of its affiliates. 2. Not a director or supervisor of the Company or any of its affiliates. 3. Not a natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate of one percent or more of the total number of issued shares of the Company or ranking in the top 10 in holdings.	None
Wan-Ping Chen (Audit Committee member)	Mr. Chen is independent director of the company. Joined Board from 2016. He was formerly served as vice president of HONGXING ACCOUNTING. He has extensive experience in finance management fields. He is currently the independent director of CHIA YI STEEL CO., LTD. (OTC2067) and CHEN NAN IRON WIRE CO., LTD. (OTC2071), the supervisor of Chang Hong Energy Technology Co., Ltd (a public company6694)). He is experienced in corporate governance.	4. Not a spouse, relative within the second degree of kinship, or lineal relative within the third degree of kinship of a managerial officer under subparagraph 1 or any of the persons in the preceding two subparagraphs. 5. Not a director, supervisor, or employee of a corporate shareholder that directly holds five percent or more of the total number of issued shares of the company, or that ranks among the top five in shareholdings, or that designates its representative to serve as a director or supervisor of the company under Article 27, paragraph 1 or 2 of the Company Law. 6. If a majority of the company's director seats or voting shares and those of any other company are controlled by the same person: not a director, supervisor, or employee of that other company.	2
Pin- Chi Wei (Audit Committee member)	Mr. Wei is independent director of the company. Joined Board from 2016. He is currently the Chairman and General Manager of HWA KWEI KNITTING CO., LTD. and FU CHU KNITTING CO., LTD. HWA KWEI KNITTING CO., LTD. is the leading brand of hosiery's manufacturing industries. He is experienced in corporate governance and entrepreneurship.	7. If the chairman, general manager, or person holding an equivalent position of the company and a person in any of those positions at another company or institution are the same person or are spouses: not a director (or governor), supervisor, or employee of that other company or institution. 8. Not a director, supervisor, officer, or shareholder holding five percent or more of the shares, of a specified company or institution that has a financial or business relationship with the company 9. Not a professional individual who, or an owner, partner, director, supervisor, or officer of a sole proprietorship, partnership, company, or institution that, provides auditing services to the company or any affiliate of the company, or that provides commercial, legal, financial, accounting or related services to the company or any affiliate of the company in the past 2 years. 10. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the Company. 11. Not a governmental, juridical person or its representative as defined in Article 27 of the Company Law. 12. Not been a person of any conditions defined in Article 30 of the company Law.	None

### 3.2.1.3 Diversity and independent of Board of Directors:

#### (1) Diversity of Board of Directors :

##### A. The status of the board diversity policy and the specific goals

Based on the policy of diversification and strengthening of corporate governance in order to promote the sound development of the Company's board composition and structure, the nomination of candidates for directors of the Company shall be adopted the candidate nomination system in accordance with the provisions of the company's Articles of Incorporation. Each candidate's academic qualifications, work experience, professional background, integrity or relevant professional qualifications, and others are evaluated and considered. After the Board of Directors passed the resolution, the proposed nominees will be submitted to the shareholders meeting for election.

With regard to the board composition, In addition, the company has, based on its own operations, operational patterns and developmental needs, formulated appropriate diversification policies including but not limited to the following:

(a) Basic conditions and value: gender, age, nationality and culture.

(b) Professional knowledge and skills: operational judgment capability, accounting and financial analysis capability, business management capability, risk management capability, industry knowledge, international market outlook, leadership capability, and decision-making capability.

##### B. The board of director of the company consists of nine directors. The implementation status of the board diversity policy and the specific goals is as follows:

(a) The board of director of the company consists of nine directors, of which 3 are independent director and 4 director as company executive(employee). More than half of the board seats are not as employee ; One of the independent directors has accounting or financial expertise ; The independent directors shall not hold office for more than 3 terms. All of them meet the diversity policy and the specific goals of the company.

(b) The member of board of directors of the company with diversified background the experience including the professions of semi-conductor and the electronics industry, finance and accounting and strategic management. Except the basic requirement and the professions knowledge and skills, with the operation various functional committees, the experiences of the directors may contribute themselves with monitoring and decisions of Corporate Governance, Environmental Sustainability, Corporate Social Responsibilities, Law Compliance and etc.

Diversity management objectives	Achievement status
In accordance with Article 19 of the company's "Articles of Incorporation": The number of appointed directors shall have no less than three independent directors and the same shall not be less than one fifth of the total number of directors of the Company.	Done
The independent directors shall not hold office for more than 3 terms.	Done
Adequate and diverse professional knowledge and skills	Done

**C. The implementation status of the board diversity policy is as follows:**

Code of diversity	Title	Nationality	Gender	Basic Requirements						Professional knowledge and capabilities								
				Age			Years as director			Tenure and seniority of independent directors (less than 9 years)	Employee	operational judgment capability	business management capability	accounting and financial analysis capability	risk management capability	industry knowledge	international market outlook	decision-making capability
				51-60	61-70	71-80	Under 3 years	3 to 9 years	Over 9 years									
Name																		
Shu-Chyuan Yeh	Director	R.O.C.	Male		V				V		V	V		V	V	V	V	
Tse-Sung Tsai			Male	V			V			V	V	V		V	V	V	V	
Sheunn-Ching Yang			Male		V				V		V	V		V	V	V	V	
Ming-Te Tu			Male	V			V				V	V	V		V	V	V	V
Shu-Hsun Yeh			Male	V					V		V	V	V		V	V	V	V
Pin-Wen Fang			Male			V	V					V	V		V	V	V	V
Feng-Hsien Shih	Independent Director	R.O.C.	Male		V			V		V	V		V	V	V	V	V	
Pin-Chi Wei			Male	V				V		V	V	V		V	V	V	V	
Wan-Ping Chen			Male		V				V		V	V	V		V	V	V	V

**(2) Independence of the board of directors:**

The current board of directors of the company consists of nine directors with different professional backgrounds.

- Consists of 3 are independent director (33% of all directors) , each independent director concurrently does not serve as an independent director for more than 3 listed companies. As of 2021.12.31,all independent directors meet the restriction of the Regulations Governing Appointment of Independent Directors and Compliance Matters for Public Companies for other mandates.
- Consists 3 of the directors are served as the managers of the company , as well as the directors are more than half of the board seats are not company executive.
- Each director confirms that all of them meet the independence requirements. and none of the circumstances prescribed in paragraph 3 and paragraph 4, Article 26-3 of the Securities Exchange Act exist among the directors and independent directors.
- The Board of Directors of the Company is independent (Please refer to page 11-14 of this Annual Report – 3.2.1.2 Disclosure of information on professional qualifications of directors and independence of independent directors) 。  
The Experience(Education), Gender and Work Experience(Please refer to page 9-10 of this Annual Report – 3.2.1.1 Information of directors.

### 3.2.2 Management Team (Information of general manager, vice president, associates, department and branch directors)

April 12, 2022 Unit: Shares

Title (Note5)	Nationality	Name	Gender	Date Elected or Appointed	Shareholding		Spouse & Minor Shareholding		Shareholding by Nominee Arrangement		Experience (Education)	Other Position	Managers who are Spouses or within Two Degrees of Kinship			Remarks (Note6)
					Shares	%	Shares	%	Shares	%			Title	Name	Relation	
General Manager	Republic of China	Tse-Sung Tsai	Male	June 28, 2019	100,000	0.03%	No	No	No	No	Graduate from Department of Physics, Fu Jen Catholic University	Note 1	No	No	No	No such condition
Vice President	Republic of China	Shu-Chyuan Yeh	Male	June 14, 2005	14,526,754	3.82%	440,866	0.12%	No	No	Graduated from Department of Psychology, National Taiwan University	Note 2	No	No	No	No such condition
Vice President	Republic of China	Ming-Te Tu	Male	September 20, 2007	214,829	0.06%	28,320	0.01%	No	No	Master Degree from Institute of Computer Science and Engineering, National Chung Hsing University	Note 3	No	No	No	N/A
Vice President	Republic of China	Chun-Liang Lin	Male	September 20, 2007	31,400	0.01%	No	No	No	No	Graduated from Department of Management Science, National Chiao Tung University. Associate of Department of Sales, Orient Semiconductor Electronics Co., Ltd.	No	No	No	No	N/A
Chief Financial Officer	Republic of China	Ming-Wei Lai	Male	September 20, 2007	59,852	0.02%	No	No	No	No	Graduated from Department of Accounting, National Cheng Chi University CPAs of the Republic of China Underwriting Department of Grand Cathay Securities Corporation	Note 4	No	No	No	N/A
Associates	Republic of China	Shu-Huei Yeh	Male	February 1, 2001	50,000	0.01%	No	No	No	No	Graduated for Department of Industrial and Information Management, National Cheng Gong University Personnel of Computer Software Design, China Airlines	No	No	No	No	N/A
Associates	Republic of China	Jih-Ming Hsu	Male	September 1, 2006	2,411	0.00%	No	No	No	No	Executive Master of Business Administration, Tong Hai University Production Management Department Manager of Etronic Precision Co., Ltd.	No	No	No	No	N/A

Note 1 : Legal Person Representatives of Lee Shin Investment Co., Ltd. and Legal Person Representatives of Nexus Material Corporation, Legal Person Representative of Panther Technology Co., Ltd., Legal Person Representatives of Sooner Power Semiconductor Co., Ltd.

Note 2 : Chairman of Lee Shin Investment Co., Ltd, Chairman of Lingsen America Inc., Chairman of Nexus Material Corporation, Chairman of Panther Technology, Chairman and General Manager of Sooner Power Semiconductor Co., Ltd., Chairman of Lingsen Holding(Samoa)Inc., Chairman of Li Yuan Investments Co., Ltd.

Note 3 : Legal Person Representative as Director of Lee Shin Investment Co., Ltd.

Note 4 : Legal Person Representative as Supervisor of Lee Shin Investment Co., Ltd., Legal Person Representative as Supervisor of Nexus Material Corporation and Legal Person Representative as Supervisor of Ningbo Li Yuan Technology incorporation.

Note 5 : Still in position as until the date of the publication and printed of the annual report.

Note6 : Where the General Manager or person of an equivalent post (the highest level manager) and Chairman of the Board of Directors are the same person, spouses, or relatives within the first degree of kinship, the reason for, reasonableness, necessity thereof, and the measures adopted in response thereto (such as increasing the number of independent director seats, and more than half of all directors must not concurrently serve as employees or managers) must be disclosed.

### 3.3 Remuneration of Directors, General Manager and Vice President in latest year

#### 3.3.1 Remuneration of Directors and Independent Directors (Disclose names and ways of remuneration separately)

Unit: NTS Thousands

Title	Name	Remuneration								Amount and Ratio of Total Remuneration (A+B+C+D) and proportion of Net Income (%)		Relevant Remuneration Received by Directors Who are Also Employees						Amount and Ratio of Total Compensation (A+B+C+D+E+F+G) and proportion of Net Income(%)		Compensation paid from an Invested Company other than the company's subsidiary or parent company		
		Base Compensation(A)		Severance Pay (B)		Directors Compensation (C) (Note1)		Allowances (D)				Salary, Bonuses and Allowance (E)		Severance Pay (F)		Employee Compensation (G) (Note1)						
		The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements	The Company		Companies in the consolidated financial statements		The Company	Companies in the consolidated financial statements			
Chairman	Shu-Chyuan Yeh																					
Director	Tse-Sung Tsai																					
Director	Ming-Te Tu																					
Director	Shu-Hsun Yeh	0	3,272	0	0	21,751	21,751	720	738	22,471	25,761	19,595	19,595	0	0	13,800	0	13,800	0	55,866	59,156	486
Director	Sheunn-Ching Yang,																					
Director	Pin-Wen Fang																					
Independent Director	Feng-Hsien Shih	1,080	1,080	0	0	0	0	0	0	1,080	1,080	0	0	0	0	0	0	0	0	1,080	1,080	876
Independent Director	Wan-Ping Chen																					
Independent Director	Pin-Chi Wei																					

1.The policy, system, standard and construction of independent directors' payment and describe the relevance of the amount of payment according to the factors, such as responsibility, risk and times: Please refer to Page 22 of this annual report

2. In addition to the above remuneration, director remuneration shall be disclosed as follows when received from companies included in the consolidated financial statements and reinvestment companies in the most recent year to compensate directors for their services, such as being independent contractors:  
The company's remuneration committee consists of three independent director, each member (Feng-HsienShih, Wan-PingChen ,Pin-Chi Wei) received NT\$120,000 .

### Range of Remuneration

Range of Remuneration	Names of Directors			
	Total remuneration (A+B+C+D)		Total remuneration (A+B+C+D+E+F+G)	
	The Company	Companies in the consolidated financial statements (H)	The Company	All Invested Company or parent company(I)
Lower than NTS 1,000,000	Feng-Hsien Shih; Wan-Ping Chen; Pin-Chi Wei	Feng-Hsien Shih; Wan-Ping Chen; Pin-Chi Wei	Feng-Hsien Shih; Wan-Ping Chen; Pin-Chi Wei	Wan-Ping Chen; Pin-Chi Wei
NTS 1,000,000 ( Inclusive ) ~ NTS 2,000,000 ( Exclusive )				Feng-Hsien Shih
NTS 2,000,000 ( Inclusive ) ~ NTS 3,500,000 ( Exclusive )	Tse-Sung Tsai ;Ming-Te Tu; Shu-Hsun Yeh; Sheunn-Ching Yang; Pin-Wen Fang	Tse-Sung Tsai ;Ming-Te Tu; Shu-Hsun Yeh; Sheunn-Ching Yang; Pin-Wen Fang	Sheunn-Ching Yang; Pin-Wen Fang	Sheunn-Ching Yang; Pin-Wen Fang
NTS 3,500,000 ( Inclusive ) ~ NTS 5,000,000 ( Exclusive )			Shu-Hsun Yeh	
NTS 5,000,000 ( Inclusive ) ~ NTS 10,000,000 ( Exclusive )	Shu-Chyuan Yeh		Ming-Te Tu	Ming-Te Tu; Shu-Hsun Yeh
NTS 10,000,000 ( Inclusive ) ~ NTS 15,000,000 ( Exclusive )		Shu-Chyuan Yeh	Tse-Sung Tsai	Tse-Sung Tsai
NTS 15,000,000 ( Inclusive ) ~ NTS 30,000,000 ( Exclusive )			Shu-Chyuan Yeh	Shu-Chyuan Yeh
NTS 30,000,000 ( Inclusive ) ~ NTS 50,000,000 ( Exclusive )				
NTS 50,000,000 ( Inclusive ) ~ NTS 100,000,000 ( Exclusive )				
NTS 100,000,000 or More				
Total	9	9	9	9

Note1 : The remuneration compensation is to be distributed in cash and the proposed allocated ratio: is 12.69% of total employee compensation.

### 3.3.2 Compensation of General Manager and Vice President ( Summary in according to the Compensation Level and disclose the names and ways of compensation )

Unit: NT\$ Thousands

Title	Name	Salary(A)		Severance Pay (B) (Note1)		Bonus, Allowance and etc. (C)		Employee Compensation(D) (Note2)				Amount and Ratio of Total Compensation (A+B+C+D) and proportion of Net Income (%)		Compensation paid from an invested company other than the company's subsidiary or the parent company
		The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements	The Company	Companies in the consolidated financial statements	The Company		Companies in the consolidated financial statements		The Company	Companies in the consolidated financial statements	
								Cash	Stock	Cash	Stock			
General Manager	Tse-Sung Tsai	17,157	17,157	242	242	7,899	7,899	18,300	0	18,300	0	43,598 4.99%	43,598 4.99%	None
Vice President	Shu-Chyuan Yeh													
Vice President	Ming-Te Tu													
Vice President	Chun-Liang Lin													
Chief Financial Officer	Ming-Wei Lai													
Vice President	Ping-Chung Wang (Note3)													

#### Range of Remuneration

Range of Remuneration	Names of General Manager and Vice President	
	The Company	Companies in the consolidated financial statements
Lower than NT\$ 1,000,000	Ping-Chung Wang	Ping-Chung Wang
NT\$ 1,000,000 ( Inclusive ) ~ NT\$ 2,000,000 ( Exclusive )		
NT\$ 2,000,000 ( Inclusive ) ~ NT\$ 3,500,000 ( Exclusive )		
NT\$ 3,500,000 ( Inclusive ) ~ NT\$ 5,000,000 ( Exclusive )		
NT\$ 5,000,000 ( Inclusive ) ~ NT\$10,000,000 ( Exclusive )	Ming-Te Tu; Chun-Liang Lin; Ming-Wei Lai	Ming-Te Tu; Chun-Liang Lin; Ming-Wei Lai
NT\$ 10,000,000 ( Inclusive ) ~ NT\$15,000,000 ( Exclusive )	Tse-Sung Tsai	Tse-Sung Tsai
NT\$ 15,000,000 ( Inclusive ) ~ NT\$30,000,000 ( Exclusive )	Shu-Chyuan Yeh	Shu-Chyuan Yeh
NT\$ 30,000,000 ( Inclusive ) ~ NT\$50,000,000 ( Exclusive )		
NT\$ 50,000,000 ( Inclusive ) ~ NT\$100,000,000 ( Exclusive )		
NT\$ 100,000,000 or More		
Total	6	6

Note1 : Pensions funded according to applicable law.

Note2 : The Company's allocation proposal for employee compensation has been approved by the Board of Directors on March 17, 2022.

The remuneration compensation is to be distributed in cash and the proposed allocated ratio is 16.83% of total employee compensation.

Note3 : Mr. Ping-Chung Wang retired from the position of vice president on February 26, 2022.

### 3.3.3 Remuneration paid to top five management personnel : N / A.

### 3.3.4 Managers with Employee Remuneration Distribution

December 31, 2021 Unit: NT\$ Thousands

Managers	Title	Name	Employee Compensation - in Stock (Fair Market Value)	Employee Compensation - in Cash	Total	Ratio of Total Amount to Net Income (%)
		General Manager	Tse-Sung Tsai	0 (Note2)	20,000 (Note2)	20,000 (Note2)
	Vice President	Shu-Chyuan Yeh				
	Vice President	Ming-Te Tu				
	Vice President	Chun-Liang Lin				
	Chief Financial Officer	Ming-Wei Lai				
	Associates	Shu-Huei Yeh				
	Associates	Jih-Ming Hsu				

Note 1: The Manager in position as until Dec.31, 2021.

Note 2: The Company's allocation proposal for employee compensation has been approved by the Board of Directors on March 17, 2022.

The remuneration compensation is to be distributed in cash and the proposed allocated ratio: is 18.39% of total employee compensation.

### 3.3.5 Separately compare and describe total remuneration, as a percentage of net income stated in the parent company only financial reports or individual financial reports, as paid by the company and by each other company included in the consolidated financial statements during the past 2 fiscal years to directors, general managers, and vice president , and analyze and describe remuneration policies, standards, and packages, the procedure for determining remuneration, and its linkage to operating performance and future risk exposure.

- (1) Analysis on the total remuneration paid to the directors, general managers and vice presidents of the company in the past two years as a ratio to the net income for parent company only financial statement or individual financial statement

Unit: NT\$ Thousands

Title	2020				2021			
	The Company		Companies within the consolidated financial statement		The Company		Companies within the consolidated financial statement	
	total remuneration	Ratio to net profit after tax	total remuneration	Ratio to net profit after tax	total remuneration	Ratio to net profit after tax	total remuneration	Ratio to net profit after tax
Director	17,142	-10.43%	20,194	-12.29%	56,946	6.51%	60,236	6.89%
General Manager and Vice President	22,098	-13.45%	22,098	-13.45%	43,598	4.99%	43,598	4.99%



(2) The policy, standards and packages of remunerations, the procedures for such decisions and relation to business performance and future risks.

A. Remuneration to the company's directors are distributed in accordance with the Articles of Incorporation and the law, after referencing to industry standards in Taiwan and overseas, the length of the tenure of related members, actual participation, and contributions.

Remunerations are summarized as follows:

- Independent director: Receives fixed remuneration on a monthly basis regardless of the company's profit or loss, and not participate in earning distribution.
- Non-independent director: Calculated and distributed based on the director's performance evaluation items (e.g. attendance in board meetings and shareholders' meetings and continuing education), length of tenure, actual participation, and contributions in accordance with the company's Articles of Incorporation and the law, after referring to industry standards in Taiwan and overseas, provided that it does not exceed 2% of profits after deducting accumulated losses.

B. A monthly travel allowance for Non-Independent director.

C. Compensation for managers:

Reviewed and approved by the Compensation Committee after referencing manager performance evaluation items, which include financial indicators (e.g. revenue and profits) and non-financial indicators (e.g. decision-making ability and performance improvement), and submitted to the Remuneration Committee and board of directors for resolution.

D. Others:

With consideration to future changes in the economic environment, remuneration paid to our management team will be carefully established in accordance with the law, based on business performance and future risks, as well as industry standards in Taiwan and overseas

### 3.4 Implementation of Corporate Governance

#### 3.4.1 Operation of the Board of Directors

##### 3.4.1.1.

The company elected the 19<sup>th</sup> Board of Director on the shareholders' meeting on June 12, 2019, including 9 directors (with 3 independent directors). The member of the board of directors shall base on the premise of loyal, cautious and highly aware of the company's interest. The members of the board of directors shall perform their duties on significant matters, such as evaluating the company's operating strategies, risk management, annual budget, business performance and invigilating major capital expenditure, merger, acquisitions, investment, disposal and others. The member of the board of directors shall ensure the accuracy of the accounting system and financial statements to prevent the behavior of the board members to harm the company or the board members' interest conflicts with the shareholders. The board of directors shall elected carefully, invigilating the management team, make objective judgement to the company affairs and elected the suitable internal audit supervisor to ensure the effectiveness of the internal control system, and to prevent any abuses and corruption.

The company convenes a board of directors' meeting at least once per quarter, currently. The management team report to the board of directors with regards to the operating performance and the board of directors making decisions on the company's future operating directions and major policies. Under the board of directors, there are audit office, audit committee and remuneration committee of reviewing the senior managers' compensation. With the review and suggestions of audit office, audit committee and remuneration committee, reported to the board of directors and assisting the board of directors in decision-making.

##### 3.4.1.2 The principle of avoiding interest conflicts

The company enacted Rules of Procedure in accordance to the Regulation Governing Procedure for Board of Directors Meetings of Public Company. Directors were avoided themselves within discussions and voting related to their interest.

##### A. Information on the operating condition of the Board of Directors

A total of 5 meetings of the Board of Directors were held in 2021.

The attendances of directors were shown in the following table:

Title	Name	Attendance in Person	By Proxy	Attendance Rate (%) (Note)	Remarks
Chairman	Shu-Chyuan Yeh	5	0	100%	
Director	Tse-Sung Tsai	5	0	100%	
Director	Ming-Te Tu	5	0	100%	
Director	Sheunn-Ching Yang	5	0	100%	
Director	Shu-Hsun Yeh	5	0	100%	
Director	Pin-Wen Fang	5	0	100%	
Independent Director	Feng-Hsien Shih	5	0	100%	
Independent Director	Wan-Ping Chen	5	0	100%	
Independent Director	Pin-Chi Wei	5	0	100%	

Other Matters to be recorded:

1. If any of the following circumstances occurs in the operation of the Board of Directors' meeting, please indicate the date of the Board of Directors' meeting, the session number, the contents of the motion, the opinions of all independent directors and the company's handling of the opinions of the Independent Director:
  - (1) Matters listed in Article 14-3 of the Securities and Exchange Act :  
The company established the Audit Committee according to the law, therefore not applicable.
  - (2) Other than the aforementioned matters, any other matters approved by the Board of Directors which an independent director expresses an objection or reservation that has been included in records or stated in writing: None
2. For the situation where a director avoids a motion related to his/her own interest, please specify the directors' name, the contents of the motion, the reason for the avoidance of interest and the voting result : Please refer to Note 2 for details.
3. The evaluation cycle and period of the board's self-evaluation, scope, method and content of the self-evaluation of the Board of Directors, please refer to the execution situation of assessment of the Board of Directors : Please refer to Note 3 for details.
4. The goals for strengthening the board's functions in the current and the recent year (e.g. establishment of an Audit Committee, promotion for information transparency, etc.) and assessment of the implementation:  
The board members continuously attending training courses related to corporate governance to strengthening the functions of the board and to promote communication and interaction. Training courses attending by the Board of Directors please refer to Page 47 of this annual report.

**Note1** : The actual attendance rate (%) is calculated by the number of Board of Director's meeting convened and the numbers of actual meeting attend when in position.

**Note2** : Implementation of directors' avoidance of motions in conflict of interest

Date/Term of the Board meeting	Content of motion	Name of directors	Causes for avoidance	Participation in voting
2021.03.18 The 9th meeting of the 19st Term	Submitted for approval of the 2021 salary adjustment of the company Managers.	•Shu-Chyuan Yeh •Tse-Sung Tsai •Ming-Te Tu	Related persons. They are the receivers of the Content.	The concerning director did not participate in discussions and voting. The remaining directors unanimously approved it.
2021.05.06 The 10th meeting of the 19st Term	The proposal of the company's distribution of the 1 <sup>st</sup> operating performance bonus for managers f of the year 2021	•Shu-Chyuan Yeh •Tse-Sung Tsai •Ming-Te Tu	Related persons. They are the receivers of the Content.	The concerning director did not participate in discussions and voting. The remaining directors unanimously approved it.
2021.11.05 The 13th meeting of the 19st Term	The proposal of the company's distribution of the 2nd operating performance bonus for managers f of the year 2021	•Shu-Chyuan Yeh •Tse-Sung Tsai •Ming-Te Tu	Related persons. They are the receivers of the Content.	The concerning director did not participate in discussions and voting. The remaining directors unanimously approved it.

**Note3: Implementation Status of Board Evaluations**

- (1) The company enacted the “Self-Evaluation or Peer-Evaluation of the Board of Directors” on March 17, 2020.
- (2) To implementing corporate governance and to strengthen the functions of Board of Directors, setting up performance goals to improve the efficiency of the operating of Board of Directors. The company conducted the internal assessment to the entire Board of Directors and individual members of the Board of Directors. On March 17, 2022, the board approved the result of performance assessment .The result has declared to the TWSE in accordance of law.
- (3) The content and description of assessment to the Board of Directors, as follows:

Evaluation cycle	Evaluation period	Scope of evaluation	Evaluation method	Evaluation items	Overall Average Score (Out of 5)
Annually	Jan. 1, 2021 To Dec. 31, 2021	The Board of Directors	Internal evaluation of the Board of Directors	1. Participation in the operation of the company. 2. Improvement of quality of the board of decisions’ decision making; 3. Composition and structure of the board of director; 4. Election and continuing education of the directors; and 5. Internal control.	4.30
		Individual Directors	Self-evaluation of the members in the Board of Directors	1. Alignment of the goals and of missions of the company; 2. Awareness of the duties of a director; 3. Participation in the operation of the company; 4. Management of Internal relationships and communication; 5. The director’s professionalism and continuing education 6. Internal controls.	4.51

**3.4.2 The operation of the audit committee****3.4.2.1 The duties of Audit Committee**

The Audit Committee assists the Board of Directors in performing its supervision functions. It also responsible for tasks defined by the Company Act, Securities and Exchange Act and other relevant laws and regulations. The Audit Committee is comprised of three independent directors, all members’ professionalism requirements and experience, please refer to page 9~10 on 3.2.1.1 Information of directors and page 11~14 on 3.2.1.2 Disclosure of information on professional qualifications of directors and independence of independent directors of this annual report. According to the relevant regulations, the Audit Committee shall convene at least once per quarter.

The duties of Audit Committee, as follows:

1. The adoption of or amendments to the internal control system pursuant to Article 14-1 of the Securities and Exchange Act.
2. Assessment of the effectiveness of the internal control system.
3. The adoption or amendment, pursuant to Article 36-1 of the Securities and Exchange Act, of the procedures for handling financial or business activities of a material nature, such as acquisition or disposal of assets, derivatives trading, loaning of funds to others, and endorsements or guarantees for others.

4. Matters in which a director is an interested party.
5. Asset transactions or derivatives trading of a material nature.
6. Loans of funds, endorsements, or provision of guarantees of a material nature.
7. The offering, issuance, or private placement of equity-type securities.
8. The hiring or dismissal of a certified public accountant, or their compensation
9. The appointment or discharge of a financial, accounting, or internal audit officer.
10. Financial reports.
11. Any Other Material Matter so Required by the Company or the Competent Authority.

### 3.4.2.2 Annual Operation Highlight of Audit Committee

Items of performing its duties	Q1	Q2	Q3	Q4	When it's necessary
Communicate with the CPAs for the newly revised Accounting Standard, Financial and Tax Affairs Information					V
Adoption or Amendment of an Internal Control System Pursuant to Article 14-1 of the Securities and Exchange Act.					V
Review on Interest Conflicts or Transactions between Related-Parties					V
Adoption or amendment, pursuant to Article 36-1 of the Securities and Exchange Act, of handling procedures for financial or operational actions of material significance, such as acquisition or disposal of assets, derivatives trading, extension of monetary loans to others, or endorsements or guarantees for others.					V
Review on Material Asset or Derivative Transactions					V
Review on Material Lending Funds, Endorsements or Guarantees	V				V
Hiring or Dismissal of an Attesting CPAs, or the Compensation given thereto and the independence of CPAs		V			
Reviewed the Financial Statements with CPAs regularly	V	V	V	V	
Communicate with CPAs with key audit matter				V	
Review on the Audit Report and Follow-up Report	V	V	V	V	V
Review on the Self-Evaluation of Internal Control System				V	
Assessment of the Effectiveness of the Internal Control System	V				
Recognition of Annual Financial Statement	V				
Review on the Business Report and Earnings Distribution and prepared an Inspection Report	V				

### 3.4.2.3 The Operation of the Audit Committee

The term of the Audit Committee starts from June 12, 2019 to June 11, 2022.

There are 5 meetings convened in the Year 2021.

The attendances of the independent directors were as follows:

Title	Name	Attendance in person	By Proxy	Attendance Rate (%) (Note1)	Remarks
Independent Director	Feng-Hsien Shih	5	0	100%	
Independent Director	Wan-Ping Chen	5	0	100%	
Independent Director	Pin-Chi Wei	5	0	100%	

Other mentionable items:

1. If any of the following circumstances occur, the dates of Audit meetings, sessions, contents of motion, Independent director's opinions or objections, resolutions of the Audit Committee and the Company's response to the Audit Committee's opinion should be specified:
  - (1) Matters referred to in Article 14-5 of the Securities and Exchange Act: Please refer to Note 2 for details.
  - (2) Other matters which were not approved by the Audit Committee but were approved by two-thirds or more of all directors: None.
2. If there are independent directors' avoidance of motions in conflict of interest, the directors' names, contents of motion, causes for avoidance and voting should be specified: None.
3. Communication between the independent directors and the internal audit supervisor and accountants (shall include the major issues, methods and results of the company's financial and business conditions: Please refer to Note 3 for details.

Note1 : The Actual Attendance Rate is calculated by the number of times the audit committee convene the meeting while the directors were in position and the actual number of company's meeting Attend.

Note2 : Matters referred to in Article 14-5 of the Securities and Exchange Act

Date of the Audit Committee (session)	Content of motion	Independent director's opinions or objections	Resolution of the Audit Committee and The Company's response to the Audit Committee's opinion
2021.03.18 The 8th meeting of the 2nd Term	1. Approved the 2020 Business Report, Financial Statement (including consolidated financial statement). 2. Approved the company's 2020 internal control system statement 3. Approved the amount of endorsements or guarantees made for subsidiary .	None	Approved by all Committee members present in the meeting. Submitted the 9th meeting of the 19h Term of the Board of Directors for resolution and proceed in accordance with the resolution of the Board.
2021.03.18 The 9th meeting of the 2nd Term	1. Approved the company's 2020 Business Report and proposal for deficit compensation.		According to Article 14-4 of the Securities and Exchange Act and Article 219 of the Company Act, the Audit Committee reviewed the various statements prepared by the board. Then submit an Audit Committee's Review Report at the meeting of shareholders.
2021.05.06 The 10th meeting of the 2nd Term	1. Approved the engagement and remuneration of the company's CPAs.		Approved by all Committee members present in the meeting. Submitted the 10th meeting of the 19h Term of the Board of Directors for resolution and proceed in accordance with the resolution of the Board.
2021.08.05 The 11th meeting of the 2nd Term	1. Approved to cancelling the company's endorsements and guarantees for subsidiary.		Approved by all Committee members present in the meeting. Submitted the 12th meeting of the 19h Term of the Board of Directors for resolution and proceed in accordance with the resolution of the Board.
2021.11.05 The 12th meeting of the 2nd Term	1. Approved to the amendment to the company's internal control system procedure and implementation rules.		Approved by all Committee members present in the meeting. Submitted the 13th meeting of the 19h Term of the Board of Directors for resolution and proceed in accordance with the resolution of the Board.

Note3: Communication status between independent directors and internal audit supervisors and CPAs

1. Communication policy
  - (1) Internal audit supervisors regularly sending various audit reports to independent directors (the Audit Committee).
    - (1.1) Audit plan.
    - (1.2) Training plan.
    - (1.3) Report on the performance of internal audit execution.
  - (2) CPA report in the Audit Committee.
  - (3) In the event of material matters, meetings will be held from time to time to communicate.
2. Communication meeting between independent directors and internal auditing officers as well as CPAs of 2021.

Date	Attendees	Item of communication	Results of communication
2021.11.05 Audit Committee	<ul style="list-style-type: none"> <li>•Independent directors: Feng-Hsien Shih Wan-Ping Chen Pin-Chi Wei</li> <li>•CPA: Shu-Chin Chiang</li> <li>•Internal audit supervisor: Zhi-wei Yang</li> </ul>	Communicate with key audit matter.	All independent directors present at the meeting had no objections

3. Other Implementation are summarized as below:

- (1) After the audit report and follow-up report are reviewed, both reports shall e-mail to the independent director for review before the end of the month following by the completion of the audit item. When the making audit matter report to the board of directors, the items and date that have been deliver to independent directors within the year shall be inspected.
- (2) When the major abnormalities in the execution of the company's finance or business discovered in the internal control system shall report to each independent director, and reported to the board of directors in the audit operating report. However, there are no major abnormalities were found in the audits this year.
- (3) When the board of directors' meeting convened every quarter, the audit matter report is carried out, the amendment the revision and the amendments to the internal control system shall approved by the audit committee in accordance of the regulation. The projects submitted in 2021 are summarized as follows:

Internal Control System/Internal Audit Implementation Rules	No.	Control/Audit Operation Item	No. of Operation Item/ Audit Item	Date of Approved by Audit Committee	Date of Approved by the Board of Directors
Internal Control System	1	Management Procedure of Preparing Financial Statement	CT-106 Revision	2021/11/05	2021/11/05
Internal Control Implementation Rules	1	Internal Audit Guidelines	AM-000 Revision	2021/11/05	2021/11/05
	2	Audit to the management procedure of preparing financial statement	AT-106 Revision	2021/11/05	2021/11/05

(4) The audit committee has devoted considerable attention and supervision to the review, tracking and improvement of the internal control and related deficiencies. For example, if asking the internal audit supervisor about the difficulty in collecting information when conducting the audit matters of the subsidiaries under the COVID-19 pandemic during the meeting.

(5)The results of the annual self-assessment of the company's internal control system were submitted to the audit committee for review and approval, none of the independent directors expressed objections.

(6) The internal audit supervisor regularly provides industry survey statistical information, such as TSIA and the Taiwan IC Industry Movement Observation Quarterly Report of 2021, the Company's operating performance for the last 2month, to assist the independent directors with understanding the company's industry and operating status.



### 3.4.3 Corporate Governance Implementation Status and Deviations from “the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies”

Evaluation Item	Implementation Status			Deviations from “the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and Reasons
	Yes	No	Brief Description	
1. Does the company follow the Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies, and has the company established and disclosed its own Corporate Governance Best Practice Principles?	V		The “Corporate Governance Best Practice Principles” of the Company has been established with the “Corporate Governance Best Practice Principles for TWSE”, and disclosed on the Company’s Website.	No significant variances
2. The Company’s shareholding structure and shareholders’ equity	V		(1) To ensure the benefits and interests of the shareholders, the company set up the spokesperson and the deputy spokesperson, in addition with agent for stock affairs to deal with shareholders’ suggestions, doubts, disputes and litigation matters. If consists of legal issues it will be handled by the legal affairs of the company.	No significant variances
(1) Does the company stipulate internal operating procedures to deal with shareholders’ suggestions, doubts, disputes and litigation matters, and implement them according to procedures?	V			
(2) Does the company have a list of ultimate controllers of the major shareholders and major shareholders of the actual control company?	V		(2) The company keep grasping the list of shareholders who hold more than 5% or top 10 shareholding of the company, and disclose the shareholding status of the directors, managers and major shareholders with shareholding more than 10%.	No significant variances
(3) Does the company establish implement and control the risk control and firewall mechanism between the enterprises?	V		(3) The matters with the company and its subsidiaries were in accordance of “Operational Procedure of invigilating the subsidiaries”, “Operational Procedures of Endorsements and Guarantees”, “Operational Procedures of funding to others”, “Operational Procedure of acquisition and disposal assets” and other related internal regulations to established suitable risk control and firewall mechanism, and with the regular invigilating on the implementation by the audit personnel.	No significant variances
(4) Does the company stipulate internal regulations and prohibit insiders from using the undisclosed information on the market to buy and sell securities?	V		(4) The company enacted “Management Operation of Preventing Insider Trading”, “Code of Ethical Conduct” and other regulations to prevent insider trading occurred in the company.	No significant variances
3.The composition and duties of the Board of Directors				
(1) Does the Board of Directors formulate a diversified policy, specific management goals and implement it in terms of membership?	V		(1) The company enacted the diversified policy for the composition of the board members in the “Corporate Governance Best Practice Principles”, for related policies, actual goals and implementation please refer to page 15~16 of the annual report.	No significant variances
(2) Does the company voluntarily set up other functional committees in addition to the Remuneration committee and the Audit Committee?	V		(2) The company has established the remuneration committee and the audit committee under the board of directors. The company established internal committees such as occupational safety and health committee, environmental management committee to executing the related risk management activities. For other remaining issues of corporate governance are handled by the relevant internal units.	Establish depends on the future operating condition and the scale of the company.
(3) Does the company establish a standard to measure the performance of the Board and implement it annually, and are performance evaluation results submitted to the	V		(3) In order to implement corporate governance and to enhance the functions of the company’s board of directors. The company enacted the	The company has conducted the Self-Evaluation

Evaluation Item	Implementation Status			Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
	Yes	No	Brief Description	
Board of Directors and referenced when determining the remuneration of individual directors and nominations for re-election?			Self-Evaluation and Peer-Evaluation of the Board of Directors. The company conducted the annual internal performance assessment of the entire board of directors and individual members of board of directors every year. The results of the performance assessment shall be conducted before the end of the first quarter of the following year, submitted to the board of directors, and declared to the TWSE in accordance of law. The assessment scope shall include the assessment evaluation on the entire board of directors and individual members of the board of the directors. Please refer to Page 25 of this annual report for the Implementation Status of the Board Evaluations.	and Peer Evaluation of the board of directors since 2020 in accordance of the laws, and declared the results to the TWSE
(4) Does the company regularly evaluate the independence of CPAs?	V		<p>(4) The company conducted the evaluation on the independence and the appropriateness of the CPAs annually, and setting up assessment mechanisms and standards in accordance of the Certified Public Accountant Act and Code of Professional Ethics:</p> <ol style="list-style-type: none"> <li>1. There is no direct or significantly indirect financial interest relationship between the CPAs and the company.</li> <li>2. There is no funding or guarantees between the CPAs and the company or between the directors.</li> <li>3. There is no close business relationship or potential employment relationship between the CPAs and the company.</li> <li>4. The CPAs and his or her audit team members have not served as directors, managers or positions that significantly influence on the auditing the company at present and the last two years.</li> <li>5. The CPAs does not provide non-audit serviced items that will directly affect the auditing.</li> <li>6. Request the CPAs to provide Independence Declaration every year.</li> </ol> <p>The engagement of CPAs shall be conducted after the evaluation and meet the evaluation standard of independence and appropriateness, submitted the result to the audit committee and board of directors' meeting and with their review, approve and discussion.</p>	No significant variances
4. Does the company appoint a suitable number of competent personnel and a supervisor responsible for corporate governance matters (including but not limited to providing information for directors and supervisors to perform their functions, assisting directors and supervisors with compliance, handling work related to meetings of the board of directors and the shareholders' meetings, and producing minutes of board meetings and shareholders' meetings)?	V		The Board of Directors appointed Mr. Ming-Wei Lai, the CFO of the company, as the Chief Corporate Governance Officer on May 6, 2021. The position is accountable for corporate governance matters, including preparation and execution of agenda and matters relating to the Shareholders' meeting, the Board, Audit Committee and Remuneration Committee, assistance in fulfilling requests by directors to perform duties and provide information, and is also responsible for ensuring legal compliance of the Board, promoting communication and dialogue between management team and the directors, and among the board members, and communicating with the independent directors on corporate governance-related affairs on a regular basis every year. The Chief Corporate Governance Officer has been in a managerial position for at least three years in a public company in handling financial and stock affairs, and completed professional training in accordance with laws and regulations.	No significant variances

Evaluation Item	Implementation Status			Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies" and Reasons
	Yes	No	Brief Description	
5. Does the company establish a communication channel and build a designated section on its website for stakeholders (including but not limited to shareholders, employees, customers, and suppliers), as well as handle all the issues they care for in terms of corporate social responsibilities?	V		<p>The company set up the "Corporate Social Responsibility" Zone on the company's website with contacted provided. The Company clearly illustrate the attitude and ways of putting in practice clearly, and published the Corporate Social Responsibility Report to review and enhance the interaction and management of the stakeholders.</p> <p>(1) The company established the spokesman system and well in use of MOPS allows the shareholders and the stakeholders to understand the Company's Financial Operational Condition sufficiently.</p> <p>(2) The company's website with the Client Zone and with the contact person for assisting clients to promote the channel of communicate with our clients successfully.</p> <p>(3) The company's website with the supplier zone can handle the transaction conditions with our suppliers any time. With the responsible person to assist our suppliers and to promote the channel of communicate with our suppliers successfully.</p> <p>(4) The company established the system of regularly communicate with our employees and with the employees' mailbox and the person in charge to reply to the employees' opinion to promote the channel of communicate with our employees successfully.</p>	No significant variances
6. Does the company appoint a professional shareholder service agency to deal with shareholder affairs?	V		The Company appointed the professional stock affairs institutes Department of Agency, CTBC Bank for the holding of shareholders' meeting.	No significant variances
7. Information Disclosure (1) Does the company have a corporate website to disclose both financial standings and the status of corporate governance?	V		<p>(1) The condition of the company disclosing its financial information and information on corporate governance : (<a href="https://www.lingsen.com.tw">https://www.lingsen.com.tw</a>)</p> <p>1. The condition of disclosing financial information: The website of the company set with the stakeholders' zone , regularly updated financial information for our investors.</p> <p>2. The disclosure of business operating: The company set up the website with the introduction of the company's product and provide immediate product information.</p> <p>3. The condition of disclosing corporate governance: The significant internal regulations were disclosed on the company's website.</p>	No significant variances
(2) Does the company have other information disclosure channels (e.g. building an English website, appointing designated people to handle information collection and disclosure, creating a spokesman system, webcasting investor conferences)?	V		(2) The company has set up an English Language website with the person who is responsible for gathering and disclosing company information. The company put in practice of the spokesperson system, announcement shall be made to the public by the spokesperson and deputy spokesperson.	No significant variances
(3) Does the company announce and report annual financial statements within two months after the end of each fiscal year, and announce and report Q1, Q2, and Q3 financial statements, as well as monthly operation results, before the		V	(3) The company declared and announced the quarterly financial statements immediately after the approval of the Board of Directors and declared the operating conditions of the company each month prior to the	The company completed with declaration before the fate given by

Evaluation Item	Implementation Status			Deviations from “the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and Reasons
	Yes	No	Brief Description	
prescribed time limit?			given expiry date by laws and regulations.	the law.
8. Is there any other important information to facilitate a better understanding of the company’s corporate governance practices (e.g., including but not limited to employee rights, employee wellness, investor relations, supplier relations, rights of stakeholders, directors’ and supervisors’ training records, the implementation of risk management policies and risk evaluation measures, the implementation of customer relations policies, and purchasing insurance for directors and supervisors)?	V		Please refer to Page 46~ 49 (3.4.8) “Any other material of information that would afford a better understanding of the status of the company’s implementation of corporate governance” of this annual report.	No significant variances
9. Please Explain the Improvements which have been made in accordance with the results of the Corporate Governance Evaluation System released by the Corporate Governance Center, Taiwan Stock Exchange, and Provide the Priority Enhancement Measures:				
<ol style="list-style-type: none"> <li>1. The company adding the declaration of English-Language version of “Handbook and Supplementary Information of the Shareholders’ Meeting”, the “Annual Report” and the “Annual Financial Statements”.</li> <li>2. The Board of Directors appointed the Chief Corporate Governance Officer on May 6, 2021. The position is accountable for corporate governance matters. °</li> <li>3. The company will simultaneously release material information in English since 2022.</li> </ol>				

### 3.4.4 Composition, Responsibilities and Operations of the Remuneration Committee

#### 3.4.4.1 Duties of Remuneration Committee

The purpose of the operation of remuneration committee is to enhance corporate governance and risk management, as well as motivate and retain talents, and evaluate and invigilate the compensation and remuneration system for the directors and managers. According to the regulations, more than half of the members of the remuneration committee shall be the independent directors, and the entire members shall elect an independent director as the convener and chairman of the meeting. The company's remuneration committee consists of three independent directors. The committee is operating under the "Remuneration Committee Charter", the meeting shall be convened twice per year, and with the following duties:

- (1) Regular review on the "Remuneration Committee Charter" and provides opinions of amendment.
- (2) Establishing and regular review on the annual and long-term performance goals of the directors and managers, as well as the policies, system, standard and structure of the remuneration and compensation.
- (3) Regular evaluation on the performance status of the directors and managers performance goals and determine the content and amount of individual compensation and remuneration.

#### 3.4.4.2. Professional Qualifications and Independence Analysis of Remuneration Committee Members

Identity ( Note1 )	Criteria		Independent status	Number of Other Public Companies in which the Individual is Concurrently Serving as a Remuneration Committee Member
	Name	Professional qualifications and experience		
Independent Director (Convener)	Feng-Hsien Shih	Please refer to page 9~10 on 3.2.1.1 Information of directors and page 11~14 on 3.2.1.2 Disclosure of information on professional qualifications of directors and independence of independent directors of this annual report.	Please refer to page 11~14 for the relevant content.	None
Independent Director	Wan-Ping Chen			2
Independent Director	Pin-Chi Wei			None

Note1 : Please filling whether as director, independent director or others in the identity column. (If the convener, please add a note)

### 3.4.4.3 Operation condition of the Remuneration Committee

- (1) The annual operational highlight of the company's Remuneration Committee: approving the directors' compensation, efficient of the manager, review on remuneration framework, performance of the managers, approval of bonuses and reviewing the remuneration committee charter and proposed the amendment.
- (2) There are 3 members of the Remuneration Committee
- (3) The term of the current members of the Remuneration Committee: the fourth term in office is from June 24, 2019 to June 11, 2022. There are 3 meetings convened in the Year 2021 and the qualifications and attendance of member are as follows:

Title	Name	Attendance in Person	By Proxy	Attendance Rate (%) (Note)	Remarks
Convener	Feng-Hsien Shih	3	0	100%	
Member	Wan-Ping Chen	3	0	100%	
Member	Pin-Chi Wei	3	0	100%	

Other mentionable items:

1. If the board of directors declines to adopt or modifies a recommendation of the remuneration committee, it should specify the date of the meeting, session, content of the motion, resolution by the board of directors, and the Company's response to the remuneration committee's opinion:  
  
The board of directors accept all of the remuneration committee's suggestions and there is no conditions of the board of directors does not accept or adjust to the opinion of the remuneration committee.
2. Resolutions of the remuneration committee objected to by members or expressed reservations and recorded or declared in writing, the date of the meeting, session, content of the motion, all members' opinions and the response to members' opinion should be specified: None.

Note 1 : The actual attendance rate is calculated by the numbers of remuneration committee's meeting convened in position and the numbers of attending the meeting.

#### 3.4.4.4 Discussion High-lights on the Remuneration Committee meetings in year 2021 to April 12, 2022

Remuneration Committee meeting date and Term	Content of motion	The resolution made by the remuneration committee and the company's handle to the opinion of the remuneration committee
2021.03.18 The 4th meeting of the 4nd Term	<ol style="list-style-type: none"> <li>1. Deliberate the allocation proposal for the Company's employee compensation as well as director remuneration of 2020.</li> <li>2. Deliberate the 2021 salary adjustment of the company Managers.</li> </ol>	<p>All members present at the meeting had no objections.</p> <p>Submitted to the Board of Directors for approval by all the directors in attendance.</p>
2021.05.06 The 5th meeting of the 4nd Term	Deliberate the Company's 1 <sup>st</sup> operating performance bonus allocation proposal for managers of 2021.	
2021.11.05 The 6th meeting of the 4nd Term	Deliberate the Company's 2nd operating performance bonus allocation proposal for managers of 2021.	
2022.03.17 The 7th meeting of the 4nd Term	<ol style="list-style-type: none"> <li>1. Deliberate the allocation proposal for the Company's employee compensation as well as director remuneration of 2021.</li> <li>2. Deliberate the 2022 salary adjustment of the company Managers.</li> <li>3. Deliberate the Company's operating performance bonus allocation proposal for managers of 2021.</li> </ol>	

Remark : The entire remuneration committees' number of actual attendances in 2021: 3  
The entire remuneration committees' number of actual attendances in 2022 as until the date of the annual report is published and printed: 1

#### 3.4.4.5 Information on the members of the Nomination Committee and its operating status: Not applicable.

### 3.4.5 Promotion of sustainable development and Deviations from the "Sustainable Development Best Practice Principles for TWSE/GTSM Listed Companies"

Evaluation Item	Implementation Status		Abstract Explanation	Deviations from "the Corporate Social Responsibility Best-Practice Principles for TWSE/TPEX Listed Companies" and Reasons
	Yes	No		
1. Does the Company establish a governance structure to promote sustainable development, established a dedicated (part-time) unit to promote sustainable development; and did the Board of Directors authorize senior management to handle it and report the supervisory status to the Board of Directors?	V		The Committee serves as the Company's top governance body for sustainable development. The Committee is headed by General Manager Office supervisor, which is responsible for the committee operation. The Committee is composed of 5 departments, which are headed by respective senior managers and responsible for implementing related businesses. The committee has to discuss and review the implementation of short, medium, and long-term goals monthly. They also report to the General Manager annually on the operation results.	No significant variances
2. Does the company assess ESG risks associated with its operations based on the principle of materiality, and establish related risk management policies or strategies?			Please refer to Evaluation Item 7. Other useful information for explaining the status of corporate social responsibility practices (Page 39 ~41).	No significant variances
3. Environmental Issues (1) Does the company establish proper environmental management systems based on the characteristics of their industries ? (2) Does the company endeavour to utilize all resources more efficiently and use renewable materials which have low impact on the environment? (3) Does the company evaluate the potential risks and opportunities in climate change with regard to the present and future of its business, and take appropriate action to counter climate change issues? (4) Does the company take inventory of its greenhouse gas emissions, water consumption, and total weight of waste in the last two years, and implement policies on energy efficiency and carbon dioxide reduction, greenhouse gas reduction, water reduction, or waste management?	V  V  V  V		The Company passed and obtained the certification of "ISO 14001 Environmental Management System", "ISO14064 Greenhouse gases examination" and other international environmental protection certifications. Base on the concept of Sustainable Development and implement the obligation of social responsibility, the company put in our effort on environmental protection actively. (The Implementation condition please refer to The summary of the company's effort on environmental protection of Information on Environmental Protection Expenditure under Chapter V. Operational Highlight (Page 75 ~78)	(1)~(4) No significant variances
4. Social issues (1) Does the company formulate appropriate management policies and procedures according to relevant regulations and the International Bill of Human Rights?	V		(1)to (4) Please refer to Labour Relationship under Chapter V. Operational Highlight (Page 78 ~82).	(1)~(6) No significant variances



Evaluation Item	Implementation Status			Deviations from "the Corporate Social Responsibility Best-Practice Principles for TWSE/TPEX Listed Companies" and Reasons
	Yes	No	Abstract Explanation	
<p>(2) Does the company have reasonable employee benefit measures (including salaries, leave, and other benefits), and do business performance or results reflect on employee salaries?</p> <p>(3) Does the company provide a healthy and safe working environment and organize training on health and safety for its employees on a regular basis?</p> <p>(4) Does the company provide its employees with career development and training sessions?</p> <p>(5) Does the company's products and services comply with relevant laws and international standards in relation to customer health and safety, customer privacy, and marketing and labeling of products and services, and are relevant consumer protection and grievance procedure policies implemented?</p> <p>(6) Does the company implement supplier management policies, requiring suppliers to observe relevant regulations on environmental protection, occupational health and safety, or labor and human rights? If so, describe the results.</p>	V		(5) to (6) Please refer to Evaluation Item 7. Other useful information for explaining the status of corporate social responsibility practices (Page 39 ~41).	
	V			
5. Does the company reference internationally accepted reporting standards or guidelines, and prepare reports that disclose non-financial information of the company, such as corporate social responsibility reports? Do the reports above obtain assurance from a third party verification unit?	V		The Company established the Corporate Social Responsibility Zone on the company's website disclose the relevant and reliable information on Corporate Social Responsibility.	No significant variances
6. Describe the difference, if any, between actual practice and the Sustainable Development principles, if the company has implemented such principles based on the Sustainable Development Best Practice Principles for TWSE/TPEX Listed Companies: No significant variances				

7. Other useful information for explaining the status of sustainable development practices:  
The company upholds the core concept of sustainability operation and values stakeholder management and communication. A strong emphasis is also placed on the realizing of financial and non-financial performance. The Company's core strategy is to realize sustainability vision through "creating shared values, symbiosis with the environment, and social honor".

(1) Sustainability policy

In accordance with international trends and the relevant standards, the Company sustainability policy spread across the three aspects of governance, environment, and society. The policy not only serves as the ultimate guide for the sustainable development of the company but also complements the Sustainable Development principles that the Company has publicly committed to in its pursuit of sustainability.

The company adopts the sustainable management concept that advocates for the balanced development between enterprise operation and environmental sustainability and is committed to inputting more resources into the environmental and social issues while emphasizing corporate growth. The Company embeds the UN's Sustainable Development Goals into our core strategies.

We are highly focused on environmental issues such as climate change and the consumption of Earth's resources and helping disadvantaged groups. Balance business growth with the diversified development of key stakeholders to achieve inclusive growth.

(2) Enterprise Risk Identification

The Company values stakeholder communication and their feedback.

By referring to the GRI Standards, the Company has identified the categories of stakeholders that significantly impact the Company.

Major Issues	Assessment Items	Related Policies and Strategy
Corporate Governance	Legal Compliance	Implementing the internal control mechanism to ensure the entire personnel of the company and the operation comply to the related laws and regulations
Environmental	Environmental Protection	<ol style="list-style-type: none"> <li>1. The company put in effort of environmental protection, the company manufacturing green energy and environmental protection products. The company comply the laws and regulations to energy saving, reduce waste and pollution prevention. The company continuously improving and aiming the sustainable management.</li> <li>2. The comply to the ISO-14001 related rules and the systematic PDCA Environmental Operation Cycle, effectively reduce the emissions of pollution and the impact to the environment. The company set up environmental goals target every year and implement according to it.</li> <li>3. The company regularly convened the Environmental Management Plan Meeting to track and continuously heading to the goals of electricity saving, water saving, reduce carbon emission and reduce waste.</li> </ol>
Society	Product Safety	<p>The safety of the products, the company has introduced the green production and is committed to environmental protection.</p> <p>All products are manufacturing in compliance with customers and EU RoHs regulation, and without hazardous substances.</p> <p>Through the rigorous quality management system, we provide our customers with stable product quality and at the same time ensure the customers service quality to increase customers' satisfaction. We established customer service hotline and communication website, actively taking customer satisfaction survey in every quarter. The company enhances the cooperation and trust relationship with customer, the company mutually benefit and grow with the customer in order to achieve sustainable development.</p>

Major Issues	Assessment Items	Related Policies and Strategy
Society	Confidential Privacy of clients	<ol style="list-style-type: none"> <li>1. The company is committed to provide the best service to our customers. In the management system of the customers' privacy, except signing confidentiality agreements with customers, we continue to strengthen the control and usage of confidential information.</li> <li>2. Through the document management center, strictly manage the use of confidential files and implement the protection of client confidential information. In addition, The company enacted the relevant information system operation procedures and policies to protect commercial secrets.</li> </ol>
Society	Implementation of responsible suppliers	<p>As a member of the semiconductor industry supply chain, the company workers with the suppliers to improve in technics, quality, delivery, environmental protection, human rights, safety, health and other different aspects, implementing the responsible suppliers.</p> <ol style="list-style-type: none"> <li>1. 100% purchase of non-conflict mineral raw materials- the company in response to international control measures on conflicts minerals, the company continues to required existing and new suppliers to strictly abide the non-use of metal materials in conflicting region.</li> <li>2. 100% do not use environmentally banned substances-The company remind the supplier to provide the latest test report every year through the [Supplier Certification Data Operating System], so as to achieve the goal of 100% non-use of environmentally banned substances.</li> <li>3. In accordance with IATF16949 and the annual audit plan. Through the company's standard supplier evaluation procedures, select excellent suppliers that meet the company's quality and environmental management system requirements to maintain the best competitiveness in the supply chain.</li> </ol>
	Occupational Safety	<ol style="list-style-type: none"> <li>1. the company promoting smoke-free workplace activitie</li> <li>2. In addition to complying with relevant domestic laws and regulations to carry out daily operation management,</li> <li>3. It has established an "Occupational Safety and Health Management Policy" and passed the ISO45001 occupational safety and health certification.</li> <li>4. Regularly conduct emergency response drills to cultivate employees' emergency response and self-safety management capabilities.</li> </ol>
	society engagement	<p>The company actively participated in various public welfare activities in the society to create an inclusive workplace and care for the disadvantaged, hoping to given some positive impacts to the society.</p> <ol style="list-style-type: none"> <li>1. Industry-Academic Cooperation Plan: Since 2006, the company has actively promoted the industry-academic cooperation plan. The corporate internship allows the students to familiar with work practice and management knowledge to eliminate the gap between academic and industry. Through the industry-academic cooperation model, allows the students to have career opportunities and makes the company with sufficient human resources.</li> <li>2. Cleaning Mountains and cleaning the Road Activities: the company's club actively initiating multiple cleaning mountains and cleaning the road activities to protect our earth with actual actions.</li> <li>3. Establishing Lingsen TzuYi Society: With care, love and feedback as the ultimate goal, we are committed to social welfare and take practical actions to take care of people in need. For example, to promote the activity of donating receipts with love, setting up a "loving receipt box", all the collected receipts are donated to the Taichung City Private Faith Hope Love Intelligent Development Center, hoping that small good deeds can bring hope and create happiness to those in need.</li> </ol>

		<ol style="list-style-type: none"> <li>4. For the long-term friend of Eden Foundation: continue to support Eden Tanzi Shelter Workshop through subscription of regular fixed amount mealbox. The company provide support and encouragment to the physically and mentally disadvantaged people.</li> <li>5. Providing career opportunities, hiring physical and mentally disadvantaged groups. The company helping them to live on their own, expecting them to have a happy family and contribute to the harmony in society.</li> <li>6. The company implementing the recycling and classification, the company hoping to assist disadvantaged recycling self-employed individual to reduce their workload and providing stable amount of recycling. The company response to the municipal government's "Eternal Security Plan" to take actions support and care of disadvantaged.</li> </ol>
	Stakeholder Engagement	<p>Summary of interactions with stakeholders and operations  Pls. see the website of the company : <a href="https://www.lingsen.com.tw">https://www.lingsen.com.tw</a></p>

The Corporate Social Responsibility Report disclose on the company's website.

**3.4.6 Fulfillment of Ethical Corporate Management and Deviations from the "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies"**

Evaluation Item	Implementation Status			Deviations from the "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" and Reasons
	Yes	No	Abstract Illustration	
<p>1. Establishment of ethical corporate management policies and programs</p> <p>(1) Does the company have a Board-approved ethical corporate management policy and stated in its regulations and external correspondence the ethical corporate management policy and practices, as well as the active commitment of the Board of Directors and management towards enforcement of such policy?</p>	V		<p>(1) The company with three major management faith of "active and proactive", "Integrity and Down-to-Earth" and "sharing excellence". Based on the management concept of integrity, transparent and responsibility, the company enacted the related policies based on integrity, and establishing the corporate culture of the company. The company enacted the "Ethical Corporate Management Best Practice Principles", "Codes of Ethical Conducts", "Management Operation of Preventing Insider Trading" and other basic regulations, as well as employees code of conduct, guidelines for rewards and punishments for our personnel to follow. The company's "Ethical Corporate Management Best Practice Principles" has been approved and enacted by the board of directors, and published on the company's website. The Ethical Corporate Management Best Practice Principles stated that the members of the board of directors and managerial personnel shall perform the duties of care when executing business, shall perform the duties with care in order to perform the commitment of ethical management policy. Inside the Ethical Corporate Management Best Practice Principal also enacted the matters that the company's personnel shall pay attention to following the ethical management policies when executing business.</p>	<p>(1)~(3) No significant variances</p>
<p>(2) Does the company have mechanisms in place to assess the risk of unethical conduct, and perform regular analysis and assessment of business activities with higher risk of unethical conduct within the scope of business? Does the company implement programs to prevent unethical conduct based on the above and ensure the programs cover</p>	V		<p>(2) and (3) The company has established the effective internal control system, all units implementing annual "Internal Control Self-Evaluation" operation. The assessment of the effectiveness of the internal control system has been approved by the audit committee. Through the internal audit process and enhance on the various anti-corruption measures</p>	

Evaluation Item	Implementation Status			Deviations from the “Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies” and Reasons
	Yes	No	Abstract Illustration	
<p>at least the matters described in Paragraph 2, Article 7 of the Ethical Corporate Management Best Practice Principles for TWSE/TPEX Listed Companies?</p> <p>(3) Does the company provide clearly the operating procedures, code of conduct, disciplinary actions, and appeal procedures in the programs against unethical conduct? Does the company enforce the programs above effectively and perform regular reviews and amendments?</p>	V		<p>and disseminating, effectively preventing any incidents of unethical occurred.</p> <p>Under the “Guidelines for Board of Directors’ meeting” and the “Remuneration Committee Charter” enacted the avoidance in directors’ interest and implementing them accordingly. For more information please refer to Implementation of directors’ avoidance of motions in conflict of interest under III. Corporate Governance. (Page 24)</p> <p>In addition, in the “Code of Ethical Conduct, “Work Rules” and the “Affidavit Letter of no improper gift or commission payment signed by the suppliers ” prohibited the personnel performing business gain their personal interests through the convenience of their duties.</p> <p>Internally, when an employee conducts unethical behaviours, the company will be punished depends on the severity of the condition in accordance of “Guideline of Reward and Punishment”. Except terminating his or hers purchase contract, disqualifying the supplier and request the responsibility of compensating the loss of the company.</p>	
<p>2. Fulfill operations integrity policy</p> <p>(1) Does the company evaluate business partners’ ethical records and include ethics-related clauses in business contracts?</p> <p>(2) Does the company have a unit responsible for ethical corporate management on a full-time basis under the Board of Directors which reports the ethical corporate management policy and programs against unethical conduct regularly (at least once a year) to the Board of Directors while overseeing such operations</p>	V	V	<p>(1) The company request the suppliers to sign an affidavit letter, and no behaviours of improper gifts or commissions payment. By the affidavit letter to ensure the fair and transparent commercial activities between the two parties. In addition, the company’s correspondent financial institutions were legally registered and well-known commercial bank or securities company, rights and obligations of both parties and the conditions of transactions were stated clearly inside the Credit Agreement.</p> <p>(2) The company established Audit Committee under board of directors to monitoring the effective measures, compliance of laws, regulations and rules of the company’s internal control, as well as the control of existing or potential risk of the company. The internal audit unit also implementing the audit operation in accordance of the annual audit plan, and reported to the</p>	(1)~(5) No significant variances

Evaluation Item	Implementation Status			Deviations from the “Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies” and Reasons
	Yes	No	Abstract Illustration	
(3) Does the company establish policies to prevent conflicts of interest and provide appropriate communication channels, and implement it?	V		board of directors about the implementation regularly.  (3) The company enacted the “Ethical Corporate Management Best Practice Principle” and “Codes of Ethical Conduct” to prevent from interest conflicts and provide the channel for making proper statement.	
(4) Does the company have effective accounting and internal control systems in place to implement ethical corporate management? Does the internal audit unit follow the results of unethical conduct risk assessments and devise audit plans to audit the systems accordingly to prevent unethical conduct, or hire outside accountants to perform the audits?	V		(4) The company’s account and internal control system were approved by the audit committee and the board of directors. Regular and Irregular review on the implementation of the system to effectively anti-corruption and to benefitting the company operation.	
(5) Does the company regularly hold internal and external educational trainings on operational integrity?	V		(5) Actual Practice of Implementing Ethical Corporate Management A. Hosting internal and external educational training on ethical corporate management The company hosting internal and external educational training on ethical corporate management every year. The company disseminating internal educational training on ethical corporate management (including corporate culture; work rules and internal regulation; occupational safety and health; Ethical Corporate Management; Law Compliance and other issues) in pre-job training for new employees. •The accumulated training employees were 398 attendees with 608 hours of training duration in 2020. •The accumulated training employees were 549 attendees with 1,145.5 hours of training duration in 2021.  B. Conditions on education and disseminate of preventing insider trading The company provides education and disseminate document to current directors and managers. For example, by providing Q&A Disseminate Handbook of insider trading for TWSE Listed Company. This allows the insider of the company understand the	

Evaluation Item	Implementation Status			Deviations from the “Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies” and Reasons
	Yes	No	Abstract Illustration	
			rules and comply to it. In addition, internal regulations and procedures were made public on the company’s external website for directors, managers and employees as reference.	
3. Operation of the integrity channel				
(1) Does the company establish both a reward/punishment system and an integrity hotline? Can the accused be reached by an appropriate person for follow-up?	V		(1) The company enacted the “Ethical Corporate Management Best Practice Principle” and “Codes of Ethical Conduct” to encourage the whistle-blower to reported to the independent director, manager, internal audit manager with behaviours against the law or violates the “Codes of Ethical Conduct”. In addition, there is a General Manager’s Mailbox for a convenient whistle blowing channel and dedicated the appropriate responsible personnel.	No significant variances
(2) Does the company have in place standard operating procedures for investigating accusation cases, as well as follow-up actions and relevant post-investigation confidentiality measures?	V		(2) The company dedicated the responsible unit in according to the matters of reported and monitored by the audit personnel to ensure the relevant content is confidential.	No significant variances
(3) Does the company provide proper whistleblower protection?	V		(3) According to the company’s “Ethical Corporate Management Best Practice Principle” and “Codes of Ethical Conduct”, the company shall keep confidential to the whistle-blower and the content of reported cases and ensure the measure for protecting whistle-blowers from inappropriate disciplinary action.	No significant variances
4. Strengthening information disclosure Does the company disclose its ethical corporate management policies and the results of its implementation on the company’s website and MOPS?	V		The company disclose our “Ethical Corporate Management Best Practice Principle” and “Codes of Ethical Conduct” on the company’s website.	No significant variances
5. If the company has established the ethical corporate management policies based on the Ethical Corporate Management Best-Practice Principles for TWSE/TPEX Listed Companies, please describe any discrepancy between the policies and their implementation. There have been no differences.				
6. Other important information to facilitate a better understanding of the company’s ethical corporate management policies (e.g., review and amend its policies).				



Evaluation Item	Implementation Status			Deviations from the “Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies” and Reasons
	Yes	No	Abstract Illustration	
<p>(a) The company complies to the Company Act, Securities and Exchange Act, Business Entity Accounting Act, Political Donation Act, Anti-Corruption Act, Government Procurement Act, Act on Recusal of Public Servants Due to Conflicts of Interest, and related laws and regulations of listed company and other business behaviors. The company takes these laws and regulations as the basis of implementing ethical corporate management.</p> <p>(b) The Company’s Rules of Procedure for Board Directors and Audit Committee Charter stated the Avoidance of Conflicts of Interest to the directors. Within the meeting items if consists of the conflict of interest related to his or her own or the legal person and with the concern of affecting the company’s benefits, the director may make the statement and answering questions. However, the director may not join the discussion and voting, he or she shall avoid himself or herself, and may not act as a proxy as other directors to vote.</p>				

### 3.4.7 Ways of searching Corporate Governance Best Practices Principles and related regulations enacted by the company

The company enacted Corporate Governance Best Practice Principles, related regulation, and all disclosed on the company’s website <https://www.lingsen.com.tw>.

### 3.4.8 Any other material information that would afford a better understanding of the status of the company’s implementation of corporate governance may also be disclosed.

#### A. Employee wellness, investor relations,

The company valued the care and the benefit and interest of the employees. The actual implementation please refer to page 78 ~ 82 of the annual report.

#### B. Supplier relations, rights of stakeholders

The company set Mandarin Chinese and English Website, disclosure of the company’s information on finance and business. To ensure the benefit and interest of stakeholders the company set up the “Stakeholders’ Zone” for a public communication channel, handled on basis of ethical corporate principle and the attitude of responsible. The company trying our effort on corporate social responsibility and to maintain the legal benefits and interests of the stakeholders.

#### C. Directors’ training records

The company’s directors with industrial background and the experience of operational management, the directors with the continuous attending courses to enhance the functions and the communications of board of directors. The duration of attending continuous studies of each individual

directors were meet the requirement of “Directions for the Implementation of Continuing Education for Directors and Supervisors of TWSE/TPEX Listed Companies” and the conditions as follows with more information please refer to MOPS :

#### Directors’ Training Records

Title	Name	Date	Sponsoring Organization	Course	Training Hours
Director	Shu-Chyuan Yeh	2021/01/15	Securities & Future Institute	Analysis and decision-making of corporate financial information	3
		2021/01/29	Securities & Future Institute	Principles and applications of AI	3
Director	Tse-Sung Tsai	2021/08/20	Accounting Research and Development Foundation	Legal Liability and Practical Case Analysis of "Whistleblower Protection"	3
		2021/09/10	Accounting Research and Development Foundation	New trends and new thinking in assessing corporate ESG sustainability performance	3
Director	Sheunn-Ching Yang	2021/09/24	Securities & Future Institute	Business Secret Case Study	3
		2021/09/28	Securities & Future Institute	CSR, ESG Model Practice Analysis of Corporate Governance Evaluation	3
Director	Ming-Te Tu	2021/08/20	Accounting Research and Development Foundation	Legal Liability and Practical Case Analysis of "Whistleblower Protection"	3
		2021/09/10	Accounting Research and Development Foundation	New trends and new thinking in assessing corporate ESG sustainability performance	3
Director	Shu Hsun Yeh	2021/01/22	Accounting Research and Development Foundation	The Role and Operational Practice of "Independent Directors" in Corporate Governance	3
		2021/09/06	Accounting Research and Development Foundation	Analyze the positive impact of ESG on enterprises and create a new low-carbon green value model	3
Director	Pin-Wen Fang	2021/08/06	Securities & Future Institute	Block-chain technology development and business model	3
		2021/08/25	Securities & Future Institute	On Legal Risks and Countermeasures of Directors and Supervisors from Major Enterprise Malpractice Cases	3
Independent Director	Feng-Hsien Shih	2021/05/03	Securities & Future Institute	Block-chain technology development and business model	3
		2021/10/14	Securities & Future Institute	On Legal Risks and Countermeasures of Directors and Supervisors from Major Enterprise Malpractice Cases	3
Independent Director	Wan-Ping Chen	2021/11/16	Corporate legal person Taiwan investor Relationship Association	Responsibilities of Directors and Supervisors under Corporate Governance and Case Introduction	3
		2021/12/03	Accounting Research and Development Foundation	Corporate Fraud Detection and Prevention: Legal Responsibility, Forensics and Big Data Analysis	6
Independent Director	Pin-Chi Wei	2021/12/03	Accounting Research and Development Foundation	Corporate Fraud Detection and Prevention: Legal Responsibility, Forensics and Big Data Analysis	6

## D. Trainings Attended by Head of Accounting , Internal Audit and Chief Corporate Governance Officer

The continuing education status is as follows:

Title	Name	Date	Organizer	Name of the course	Duration (hours)
Chief Financial Officer	Ming-Wei Lai	2021/09/23 2021/09/24	Accounting Research and Development Foundation	Continuing Training Course for Accounting Supervisors of Issues, Brokers and TWSE.	12
Head of Audit	Chih-Wei Yang	2021/04/22	Accounting Research and Development Foundation	Latest "Financial Report Self-Compilation" Relevant Policies and Internal Control Management Practices	6
		2021/04/23	Accounting Research and Development Foundation	Enterprise "Information Security Protection" and "Information Architecture" Audit Control Practice	6
Chief Corporate Governance Officer	Ming-Wei Lai	2021/07/16	Digital Governance Association	The impact of commercial courts on the operation of the board of directors and the execution of duties by directors	3
		2021/08/31	Digital Governance Association	The international trend of net zero carbon emissions and Taiwan's actions in promoting zero carbon transition	3
		2022/02/25	Accounting Research and Development Foundation	Application of "Commercial Arbitration" in Enterprises and Analysis of Legal Liability	3
		2022/03/28	Accounting Research and Development Foundation	The development trend of Internet technology and the new thinking of internal auditors	6
		2022/04/11	Accounting Research and Development Foundation	Legal Liability and Case Analysis of the Company's "Competition for Operational Rights"	3

## E. The implementation of risk management policies and risk evaluation measures

### (1) Organization of Risk Management

#### A. Establishing effective internal control system

Each unit implementing the annual internal control self-assessment in accordance to the audit plan. Through the internal audit procedures, and enhance on the measures of anti-corruption and disseminating to effectively prevent any accident of risk occurred.

#### B. Internal Audit Unit

Executing auditing in accordance of annual audit plan, regularly report to the board of the directors on its implementation. In charge of the amendment and promoting of internal control system.

#### C. Audit Committee

Supervising the effective implementation of the company's internal control, compliance with laws and regulations, and the management and control of the existing or potential risks of the company.

In order to achieve the purpose of reliable and prepared in compliance of related laws and regulation of the company's operation results report.

#### D. Board of Directors

As the company's highest decision-making unit and determining the overall operating directions of the company. Enacted the specific policies and implementation plans in responding the company's overall operational risk.

### (2) Conditions on implementation

A. Establish, revise and promoting various standard operation procedures at the appropriate time and effectively manage the operational risk.

B. Enacted various company's regulations in accordance with laws, establishing effective management mechanism and implementing them, and put law compliance in practice.

C. In order to protect the company's assets and protect the rights and benefits of the

employees and the stakeholders, the company has taken out relevant insurance to avoid risks, such as commercial fire insurance, public liability insurance, employer liability insurance, employees' group insurance and others.

- D. The company applies the liability insurance for directors and important employees. (D&O) °
  - E. Establishing "Labour Safety and Health Committee", "Environmental Management Committee" and other committees to executing activities related to risk management.
  - F. Promoting profit centered system and performance reward mechanism indicators to review on the economic scale of each production line. Strictly implementing the enterprise scale risk management.
- (3) For other information please refer to the Analysis and Assessment of risk matters of the most recent year and as the date of publication and printed of the annual report under Chapter VII. Review of Financial Conditions, Financial Performance, and Risk Management (Page 100~ 103).

**F. The implementation of customer relations policies**

To enhance the trust to our client, the company dedicated individual personnel to the client to provide immediate response. By the measure we taken, to obtain the trust of our client and build up solid relationship with our client. Implementing of the company's all-rounded services, and actively developing clients and development strategy of relationship management.

**G. Certification of Employees whose jobs are related to the related to the disclosure of the company's financial information**

CPA of Republic of China: Chief Financial Officer Ming-Wei Lai  
Certified Internal Auditor: Audit Office Chih-Wei Yan

### 3.4.9 Implementation of the internal control system

#### A. Internal Control Statement

Lingsen Precision Industries, Co., Ltd.  
Internal Control Statement

March 18, 2022

The Internal Control System from January 1 to December 31, 2021, according to the result of self-assessment is this stated as follows:

- (1)The Company acknowledges that the implementation and maintenance of internal control system is the responsibility of Board of Directors and the management. The Company has established such a system. The goal of the system is to aim at the operation efficiency and effectiveness (including profits, performance, and assets safeguarding), and to provide reasonable assurance on preparing reliable, timely and transparent reports in compliance with the governing law and regulations.
- (2)An internal control system has inherent limitations. No matter how perfectly designed, an effective internal control system can provide only reasonable assurance of accomplishing the three goals mentioned above. Furthermore, the effectiveness of an internal control system may change along with changes in environment of circumstances. The internal control system of the Company, however, contains self-monitoring mechanisms which will take corrective actions upon detecting deficiency.
- (3)The company should evaluate the effectiveness of the design and execution of its internal control system based on judgment criteria set by the “Regulation Governing the Establishment of Internal Control Systems by Public Companies” (hereinafter referred as “The regulations”). The regulations adopt the criteria, and divide the managerial control process into five key elements: 1. Control Environment, 2. Risk Assessment, 3. Control activities, 4. Information and Communications, and 5. Monitoring Each element contains detailed items. Aforementioned items please refer to the regulations.
- (4)The company has conducted an effectiveness evaluation on its internal control system by adopting the above-mentioned internal control system judgment criteria.
- (5)Based on the preceding assessment result, the company believes that its internal control system (with subsidiaries supervision and management) on the date of December 31, 2021 includes the awareness of operation effectiveness and target achievement efficiency, reports are reliable, timely, and transparent in compliance with the governing law and regulations. The design and execution of the internal control system are effective which can reasonably assure the accomplishment of the aforementioned objectives.
- (6)This Statement will become the major part of the Company’s annual report and prospectus, which will be made public. Any falsehood, concealment, or other illegality in the content made public will entail legal liability under Articles 20, 32, 171 and 174 of the Securities and Exchange Law.
- (7)This Statement has been approved by the Board of Directors Meeting of the Company held on the date of March 17, 2022, where none of the nine attending directors expressed dissenting opinions, and unanimously affirmed the content of this Statement.

**Lingsen Precision Industries, Co., Ltd.**

**Chairman:** Shu-Chyuan Yeh

**General Manager:** Tse-Sung Tsai

**B. If the Company has commissioned external auditors to review the Company’s internal control system, the external auditor’s report should be disclosed: None.**

**3.4.10 The punishment to the company and its employees in accordance with the law, the company’s punishment to its employees for violation of the provisions of its internal control system, the major defects and the improvements made in the latest year and as of the date of publication of the annual report: None.**

**3.4.11 Major Resolutions of Shareholders’ Meeting and the Board Meeting**

**A. Major Resolution of 2021 Shareholders’ Meeting and implementation status**

The resolutions made of the 2021 Shareholders Meeting were recorded in the minutes of meetings in accordance of Article 183 of the Company Act and the Article of Incorporation. The minutes of meetings were sent to the individual shareholders and made public on the MOPS.

Important Resolutions and the Implementation:

- (1) Ratification of 2020 Business Report and Financial Statements
- (2) Ratification of the Company’s 2020 Loss Make-up.

Implementation completed in accordance with the resolution of the Shareholders Meeting.

- (3) Approved of amendments to the company’s “Procedures for Election of directors”.

Implementation completed in accordance with the resolution of the Shareholders Meeting.

- (4) Approved of release the directors from non-competition restrictions.

Implementation completed in accordance with the resolution of the Shareholders Meeting.

**B. Major Resolutions of Board Meetings during the Most Recent Fiscal Year and Up to the Printing Date of this Annual Report:**

Date	Major Resolutions
2021.3.18	<ul style="list-style-type: none"> <li>(1) Approved the 2021 business plan..</li> <li>(2) Approved the suggestions of the company’s directors’ remuneration, employees’ compensation and managers’ salaries.</li> <li>(3) Approved the company’s 2020 business report, Financial Statement (including consolidated financial statement and internal control system statement).</li> <li>(4) Approved the proposal of the company’s deficit compensation of 2020.</li> <li>(5) Approved to propose to the shareholders’ meeting to discuss on lifting the banned of non-compete restrictions to the directors.</li> <li>(6) Approved the company’s endorsements and guarantees for the other company.</li> <li>(7) Approved to convene 2021 shareholders’ meeting, including accepting proposals from the shareholders.</li> <li>(8) Approved the application of credit line to the correspondent bank.</li> </ul>
2021.5.6	<ul style="list-style-type: none"> <li>(1) Approved the engagement and remuneration of the company’s CPAs.</li> <li>(2) Approved- the company’s First Quarter 2021 consolidated financial statements</li> <li>(3) Approved the proposed renew on the company’s capital expenditure for the year 2021.</li> <li>(4) Approved of obtain the D&amp;O insurance.</li> </ul>

Date	Major Resolutions
	(5) Approved of appointed the Chief Corporate Governance Officer. (6) Approved of "Procedures for Handling Director Requests". (7) Approved of release the Chief Financial Officer from non-competition restrictions. (8) Approved the proposal made by the remuneration committee of the company's remuneration. (9) Approved the application of credit line to the correspondent bank.
2021.6.18	(1) Approved of re-setting of the date and place of the company's Annual Shareholders Meeting for the year 2021.
2021.8.5	(1) Approved the company's second Quarter 2021 consolidated financial statements. (2) Approved of renew on the company's business plan for the year 2021. (3) Approved of cancelling the company's endorsements and guarantees for the other company. (4) Approved the application of credit line to the correspondent bank.
2021.11.5	(1) Approved the company's third Quarter 2021 consolidated financial statements. (2) Approved the proposal made by the remuneration committee of the company's remuneration. (3) Approved the 2022 audit plan. (4) Approved the amendment to the company's internal control system procedure and implementation rules.
2022.3.17	(1) Approved the 2022 business plan. (2) Approved the suggestions of the company's directors' remuneration, employees' compensation and managers' salaries. (3) Approved the 2021 Business Report, Financial Statement (including consolidated financial statement and internal control system statement). (4) Approved the proposal of the company's earnings distribution of 2021. (5) Approved of amendments to the company's "Articles of Incorporation". (6) Approved of amendments to the company's "Procedures for Acquisition and Disposal of Assets". (7) Approved of amendments to the company's "The Rules of Procedure for Shareholders' Meetings". (8) Approved of amendments to the company's "Code of Corporate Social Responsibility". (9) Approved of amendments to the company's "Procedures for Share Buy-back and Transfer to Employees". (10) Approved to elect the company's 20th term of directors. (11) Approved the company's the nomination of the company's candidate list for directors. (12) Approved the proposal of the lifting of non-competition restrictions on directors.to the shareholders' meeting. (13) Approved to convene the 2022 shareholders' meeting. (14) Approved the company's endorsements and guarantees for subsidiary. (15) Approved the application of credit line to the correspondent bank.

Implementation: Some of the resolutions made by the board of director were completed, and some of them will be executing by its initial plan.

**3.4.12 Major Issues of Record or Written Statements Made by Any Director Dissenting to Important Resolutions Passed by the Board of Directors: None.**

**3.4.13 Resignation or Dismissal of the Company's Key Individuals, Including the Chairman, General Manager, and Heads of Accounting, Finance, Internal Audit, Corporate Governance and R&D: None.**

### 3.5 Certified Public Accountant (CPA) Fee Information

#### 3.5.1 Certified Public Accountant (CPA) Fee Information

Unit : NT\$ thousands

Name of CPA Firm	Name of CPA	CPA Audit Period	Audit Fee	Non-audit fee	Total	Remark
Deloitte & Touche Taiwan	Shu-Jing Chiang	January 1, 2021 – December 31, 2021	2,400	600	3,000	
	Ding-Jian Su	January 1, 2021 – December 31, 2021				

Note: If the Company has changed CPA or Accounting Firm during the current fiscal year, the company shall report the information regarding the audit period covered by each CPA and the replacement reason.

A. If the company has changed CPA, and the audit fee paid in the year of such change is reduced from the audit fee of the previous year, the amount of the audit fee before and after such change and the reason of such change should be disclosed : Not applicable

B If the audit fee is reduced by more than 10% from last year, the amount, ratio, and reason for the reduction of the audit fee should be disclosed: Not applicable

C. Audit Fee referred to the professional fees paid by the company to a CPA for auditing, review, and secondary reviews of financial reports, financial forecast reviews.

D. Non-audit fee service content:

- (1) Custom Bonded Check NT\$ 150,000 .
- (2) Review on Employees' Compensation NT\$ 50,000.
- (3) Tax certification NT\$ 400,000 .

#### 3.6 Replacement of CPAs: None

3.7 The company's Chairman, General Manager, Managers in charge of its finance and accounting operation hold any positions within the company's independent audit firm or affiliates in the most recent year: None.



**3.8 In most recent year and as of the end of this annual report is published and printed, the directors, managers and shareholders holding more than 10% of the equity transfer and equity pledge changes**

**3.8.1 Changes in shareholdings of directors, managers and major shareholders.**

Unit: Shares

Title	Name	2021		As of APR. 12, 2022	
		Holding Increase (Decrease)	Pledged Holding Increase (Decrease)	Holding Increase (Decrease)	Pledged Holding Increase (Decrease)
Chairman and Senior vice President	Shu-Chyuan Yeh	0	0	0	0
Director and General Manager	Tse-Sung Tsai	0	0	0	0
Director	Sheunn- Ching Yang	0	0	0	0
Director and Vice President	Ming-Te Tu	26,000	0	0	0
Director	Shu-Hsun Yeh	(45,000)	0	0	0
Director	Pin-Wen Fang	0	0	0	0
Independent Director	Feng- Hsien Shih	0	0	0	0
Independent Director	Wan Ping Chen	0	0	0	0
Independent Director	Pin Chi Wei	0	0	0	0
Vice President and Head of Finance and Accounting, Chief Financial Officer	Ming-Wei Lai	(26,000)	0	0	0
Vice President	Chun-Liang Lin	30,000	0	0	0
Vice President	Ping-Chung Wang(Note1)	(Note1)	(Note1)	(Note1)	(Note1)
Associates	Shu-Huei Yeh	0	0	0	0
Associates	Jih-Ming Hsu	22,000 (44,000)	0	0	0

Note1 : Mr. Ping-Chung Wang retired from the position of vice president on February 26, 2022.

Note 2 : The company has no shareholder holding greater than a 10% percent stake in the company.

**3.8.2 Shares Trading with Related Parties: The Company's director, manager and major shareholders didn't transfer any shares to the related-parties.**

**3.8.3 Shares Pledge with Related Parties: The Company's director, manager and major shareholders didn't pledged their shares to any counterparties as related-parties.**

### 3.9 Relationship among the Top Ten Shareholders.

As of April 12, 2022 (the Book closure date)

Name	Personal Holding Share		Spouse, underage children holding shares		Holding shares in the name of others		Name and Relationship Between the Company's Top Ten Shareholders, or Spouses or Relatives Within Two Degrees			Remarks
	Shares	%	Shares	%	Shares		Shares	%	Shares	
The CTBC trusted property account by the employees' stock ownership association of Lingsen Precision Industries, Co., Ltd. Representative: Ching-Yi Wu	23,631,713	6.22%	None	None	None	None	None	None	None	
Da Yu Investment Co., Ltd.	19,239,854	5.06%	None	None	None	None	None	None	None	
Shu-Chyuan Yeh	14,526,754	3.82%	440,866	0.12%	None	None	Lee Shin Investment Co., Ltd.	Representatives		
Citibank in custody for Polunin Emerging Markets Fund	5,957,000	1.57%	None	None	None	None	None	None	None	
Lee Shin Investment Co., Ltd. Representative: Shu-Chyuan Yeh	5,658,911 14,526,754	1.49% 3.82%	None 440,866	None 0.12%	None None	None None	Shu-Chyuan Yeh	Chairman		
JPMorgan Chase Bank N.A., Taipei Branch in custody for Vanguard Emerging Markets Stock Index Fund, a series of Vanguard International Equity Index Funds	4,849,000	1.28%	None	None	None	None	None	None	None	
JPMorgan Chase Bank N.A. Taipei Branch in custody for Vanguard Total International Stock Index Fund a series of Vanguard Star Fund	4,319,421	1.14%	None	None	None	None	None	None	None	
Ga-ohuang Lin	3,000,000	0.79%	None	None	None	None	None	None	None	
Citibank (Taiwan) Ltd. in custody for Norges Bank	2,794,000	0.74%	None	None	None	None	None	None	None	
Ke-jian Yeh	2,323,055	0.61%	None	None	None	None	None	None	None	

### 3.10 Ownership of Shares in Affiliated Enterprises

#### Comprehensive Shareholding Ratio

As of April 12, 2022 Unit: Thousands of Shares

Affiliated Enterprises (Note)	Ownership by the Company		Direct or Indirect Ownership by Directors/Supervisors/Managers		Total Ownership	
	Shares	%	Shares	%	Shares	%
Lingsen America Inc.	1,000	100%	—	—	1,000	100%
Lee Shin Investment Co., Ltd.	30,000	100%	—	—	30,000	100%
Nexus Material Corporation	5,348	78.65%	1,442	21.21%	6,790	99.86%
Lingsen Holding (Samoa) Inc.	53,000	100%	—	—	53,000	100%
Chih Fong Technology Co., Ltd.	2,400	30%	—	—	2,400	30%
Panther Technology Co., Ltd.	22,923	63.67%	—	—	22,923	63.67%
Sooner Power Semiconductor Co., Ltd.	60,422	99.15%	302	0.49%	60,724	99.64%

Note : Long-term investment accounted by the company for using equity method.

## IV. Capital Overview

### 4.1 Capital and Shares

#### 4.1.1 Source of Share Capital

##### Source of Share Capital

Unit: NT\$/ Shares

Face Value Per Share	Authorized Capital		Paid-in Capital		Remark
	Shares	Amount	Shares	Amount	
10	500,000,000	5,000,000,000	380,102,344	3,801,023,440	1. No change in Authorized Capital and Paid-in Capital Stock in 2021 and as of April 12, 2022. 2. The Company has issued 380,102,344 shares as of April 12, 2022, of which 2,000,000 shares are treasury shares

Type of Stock as the year 2021 and as until the annual report is published and printed

As of April 12, 2022 Unit: Shares

Share Type	Authorized Capital			Remarks
	Issued Shares (Note)	Un-issued Shares	Total	
Common Stock	380,102,344	119,897,656	500,000,000	Among them, there are 2,000,000 treasury shares.

Note: They are all listed Shares.

### Shelf Registration

Type of Securities	Preparing to Issue Amount		Issued Amount		Purpose and Effect for Issued Shares	Issue Period for Unissued Shares.	Remarks
	Total Shares	Authorized Amount	Shares	Price			
Nil	0	0	0	0	0	0	

#### 4.1.2 Status of Shareholders

As of April 12, 2022 (the Book closure date); Unit: Shares

ITEM	Government Agencies	Financial Institutions	Other Legal Persons	Individual	Foreign Institutions and Natural Person	Treasury stock	Total
Number of Shareholders	0	3	265	89,564	123	1	89,956
Shareholding	0	23,742,118	6,818,387	295,182,359	52,359,480	2,000,000	380,102,344
Percentage	0.00%	6.25%	1.79%	77.65%	13.78%	0.53%	100.00%

### 4.1.3 Distribution Profile of Share Ownership

As of April 12, 2022 (the Book closure date)

Class of Shareholding (Unit : Share)	Number of Shareholders	Shareholding (Shares)	Percentage
1-999	41,611	1,463,036	0.38%
1,000-5,000	38,423	81,240,872	21.37%
5,001-10,000	5,728	47,400,554	12.47%
10,001-15,000	1,355	17,494,866	4.60%
15,001-20,000	1,086	20,756,046	5.46%
20,001-30,000	696	18,209,919	4.79%
30,001-40,000	307	11,177,408	2.94%
40,001-50,000	206	9,804,481	2.58%
50,001-100,000	344	24,892,522	6.55%
100,001-200,000	108	14,943,776	3.93%
200,001-400,000	46	12,641,322	3.33%
400,001-600,000	14	6,434,878	1.69%
600,001-800,000	5	3,490,170	0.92%
800,001-1,000,000	5	4,649,000	1.22%
Over 1,000,001	22	105,503,494	27.77%
Total	89,956	380,102,344	100.00%

### Preferred Share

April, 12, 2022

Shareholding Ownership	Number of Shareholders	Shareholding	Percentage of Shareholding
Nil	0	0	0
Total	0	0	0

### 4.1.4 List of Major Shareholders

As of April 12, 2022 (the book closure date); Unit: Shares

Common Share/ Major Shareholder	Shareholding (Shares)	Shareholding Percentage
The CTBC trusted property account by the employees' stock ownership association of Lingsen Precision Industries, Co., Ltd. Representative: Ching-Yi Wu	23,631,713	6.22%
Da Yu Investment Co., Ltd.	19,239,854	5.06%
Shu-Chyuan Yeh	14,526,754	3.82%
Citibank in custody for Polunin Emerging Markets Fund	5,957,000	1.57%
Lee Shin Investment Co., Ltd.	5,658,911	1.49%
JPMorgan Chase Bank N.A., Taipei Branch in custody for Vanguard Emerging Markets Stock Index Fund, a series of Vanguard International Equity Index Funds	4,849,000	1.28%
JPMorgan Chase Bank N.A. Taipei Branch in custody for Vanguard Total International Stock Index Fund a series of Vanguard Star Fund	4,319,421	1.14%
Ga-ohuang Lin	3,000,000	0.79%
Citibank (Taiwan) Ltd. in custody for Norges Bank	2,794,000	0.74%
Ke-jian Yeh	2,323,055	0.61%

#### 4.1.5 Market Price, Net Worth, Earnings, and Dividends per Share

Information on the Market Price per share, net worth, earnings, cash dividends and stock bonuses

Item		Year		01/01/2022~04/12/2022	
		Year 2020	Year 2021	(Note 8)	
Market Price per share ( Note 1 )	Highest Market Price	15.10	32.30	28.20	
	Lowest Market Price	6.86	13.10	21.40	
	Average Market Price	11.60	24.20	25.02	
Net Worth per share ( Note 2 )	Before Distribution	13.28	15.72	-	
	After Distribution	13.28	(Note 2)	-	
Earnings Per share ( Note 3 )	Before adjustment	Weighted Average Shares	373,465,291	372,443,433	372,443,433
		Diluted EPS	(0.44)	2.35	-
	After Adjustment	Weighted Average Shares	373,465,291	372,443,433	372,443,433
		Diluted EPS	(0.44)	2.35	-
Dividend per share	Cash Dividends		-	(Note 2)	-
	Issuance of Bonus Shares	Dividends from Retained Earnings	-	-	-
		Dividends from Capital Surplus	-	-	-
	Accumulated Undistributed Dividends ( Note 4 )		-	-	-
Return on Investment	Price / Earnings Ratio ( Note 5 )		-24.64	9.31	-
	Price / Dividend Ratio ( Note 6 )		-	(Note 2)	-
	Cash Dividend Yield Rate ( Note 7 )		-	(Note 2)	-

If shares are distributed in connection with a capital increase out of earnings or capital reserve, further disclose information on market prices and cash dividends retroactively adjusted based on the number of shares after distribution.

- Note 1 : Setting forth the highest and lowest market price per share of common stock for each fiscal year. And Calculating each fiscal year's average market price based upon each fiscal year's actual transaction prices and volume.
- Note 2 : Based both on the number of issued shares at the end of the year, and on the distribution decided on board of director or at the shareholders' meeting the following year. The 2021 Dividend Distribution shall wait for the approval of the shareholders' meeting.
- Note 3 : For those requiring retroactive adjustment due to stock grants, both the pre- and post-adjustment EPS should be listed.
- Note 4 : In issuing equity securities, provisions may be made to accumulate undistributed dividends for the year and postpone until a year when profit is made, The Dividends accumulated over the period ending in the year of distribution should be disclosed.
- Note 5 : Price/ Earnings Ratio = Average Closing Price per share for the year/ earnings per share.
- Note 6 : Price / Dividend Ratio = Average Closing Price per share for the year/cash dividend per share for the year.
- Note 7 : Cash Dividend Yield Rate = Cash Dividend/Average closing price per share for the year.
- Note 8 : Net Worth per share and EPS are calculated based on the financial statement for the most recent quarter that has been verified by an accountant. All other fields are based on the current year data through the publication date of the annual report. As of publication of this report, the company's First Quarter 2022 financial information has not yet been reviewed by the auditors.

#### **4.1.6 Dividend Policy and Implementation Status**

##### **A. Dividend Policy**

According to the Article 32 of Article of Incorporate, the dividend policy shall cope with the current and future development plan; consider the investment environment; the need of funds; the competitiveness within domestically and international; and shall take care of the shareholders' interests. If there is earnings in the annual final account, after paying all taxes and offsetting any loss from prior years, the company set aside 10 percent as legal reserve, set aside or reverse the Special reserve, distributing dividend and bonuses not less than 50%(If the dividend and bonus more than NT\$1 per share shall at least allocate 20% of the excess as cash dividend), and submitted to the shareholders' meeting for approval..

##### **B. Proposed Distribution of Dividend**

The board of directors proposed the 2021 earnings distribution plan on March 17, 2022.

The shareholder dividends to the amount of NT\$490,000,000 shall be paid in cash. The cash dividend per share was NT\$1.29.

The proposed distribution of cash dividend shall be resolved in the General Shareholders' Meeting on June 10, 2022.

##### **C. Expected in change in Dividend Policy shall explain the condition of distribution**

Not Applicable

#### **4.1.7 The impact of issuance of bonus shares to the company's operational performance and the earning per share to be resolved by the shareholders' meeting: Not Applicable.**

#### **4.1.8 Compensation of Employees and directors**

##### **A. Information Relating to Compensation of Employees, Directors in the Articles of Incorporation**

If the company gain the profit in the year (Gain the profit as the income before taxation before distributing to the compensation of the employees and the directors) shall set aside not lower than 10% as the employees' compensation and with no higher than 2% of the directors' compensation. However, when the company has accumulative loss shall first retained for the makeup of loss. The employee's compensation of the preceding paragraph can be in form of shares or cash.

The preceding two paragraphs shall be approved by the board of director with two-thirds of directors attending the meeting and with majority votes of the attending directors; the resolution made by the board of directors shall reported to the shareholders' meeting.

##### **B. The basis for estimating the amount of employee and director compensation, for calculating the number of shared to be distributed as employee compensation, and the accounting treatment of the discrepancy, if any, between the actual distributed amount and the estimated figure, for the current period.**

When the Company makes a profit in a fiscal year, the company's pre-tax profits in such fiscal year, prior to the deduction of compensation to employees and Directors, shall be distributed to employees as compensation in the amount of no less than 10 percent thereof and to Directors as compensation in an amount of no more than two percent of such profits.



If the board of directors resolves to distribute employee compensation through stock, the number of stock distributed is calculated based on total employee compensation divided by the closing price of the day before the board of directors meeting.

If the board of directors subsequently modifies the estimates significantly, the Company will recognize the change as an adjustment in the profit or loss in the subsequent period.

**C. Remuneration distribution approved by the board of directors:**

- (1) Remuneration to employees/directors in cash or shares. Any discrepancy between the annual recognized distributed amount and figure, the difference, reason and response should be disclosed:

The 2021 remuneration to employees and directors resolved on the Board meeting held on March 17, 2022 was NT\$108,754,163 and to NT\$ 21,750,832, respectively. The allocate rate are respectively 10% and 2%. There is no discrepancy with the 2021 estimates.

- (2) Proposed distribution of remuneration to employees in the form of stock bonus as a percentage to net profit after tax plus remuneration to employees in the entity or individual financial statement for the current period: None.

**D. The actual distribution of employee and director compensation for the previous fiscal year (with indication of the number of shares, monetary amount, and stock price, of the shares distributed), and, if there is any discrepancy between the actual distribution and the recognized employee or director**

No Difference.

#### 4.1.9 Buy-back of Treasury Stock

Repurchase of the company's shares of the most recent year and as until the annual report is published and printed

##### A. Repurchases already completed

Treasury stocks: Batch Order	5 <sup>th</sup> Batch
Purpose of buy-back	Transfer the shares to employees
Period of buy-back	June 17, 2020 ~ August 14, 2020
Price range	Between NT\$7.28 to NT\$13, if the Company's share price is lower than the lower limit of the price range, the company will continue execution of the repurchase.
Class, quantity of shares repurchased	Common Stock ; 2,000,000 shares
Value of shares repurchased	NT\$23,413,660
Quantity of repurchased shares as a percentage of total shares to be repurchased (%)	100%
Shares sold/transferred	0 share
Accumulated number of company shares held	2,000,000 shares
Percentage to the total company shares issued (%)	0.53%

**B. Any repurchase still in progress: None.**

#### 4.2 Issuance of Corporate Bonds:

**No Such Condition.**

#### 4.3 Issuance of Preferred Shares and Global Depository Receipts:

**No Such Condition.**

#### 4.4 Status of Employees Stock option plan :

**No Such Condition.**

#### 4.5 Status of New Share Issuance in Connection with Mergers and Acquisitions :

**No Such Condition.**

#### 4.6 Financing Plans and Implementation:

**No such condition .**

## V. Operational Highlights

### 5.1 Business Activities

#### 5.1.1 Business Scope

##### A. Main areas of business operations

Integrated Circuit(hereafter as IC) and a variety of semiconductors packaging, test, manufacturing and trading.

With Regarding to the Main Business Scope of the company and its subsidiaries, please refer to Page 105 (2) Basic Information of Affiliated Company under ChapterVIII. Special Disclosure.

##### B. Weighting of Business Activities

Incomes from packaging 99 % and 1% for other operating income.

##### C. Main products

- IC packaging and test
- Discrete semiconductors assembly and test

##### D. New Products (Service) Development

- Packaging of High Performance and Directional Microphone.
- Packaging of MEMS Speaker Sensor.
- Packaging of MEMS Ultrasonic Sensor.
- Packaging of MEMS Temperature Sensor.
- Packaging of Thermal Image Sensor.
- Packaging of Gas Sensor.
- Packaging of Eye Tracking Sensor.
- Packaging of Gesture Sensor for vehicles.
- Packaging of Vehicles and Medical Electronic Products.
- Packaging of MEMS Products for Vehicles
- Packaging of High-Frequency Wireless Communication Module
- Packaging of custom-made thin and short Environmental Sensor.
- Packaging of MEMS Optical Focusing Module
- Packaging of TWS Microphone
- Packaging of Piezoelectric Ultrasound distancing Sensor.

#### 5.1.2 Industry Overview

##### A. Industrial Status and Development

According to the statistics of ITRI's IEK, it showed that the output value of Taiwan's entire IC industry amounted to NT\$4082.0 Billion(USD 145.8 Billion) , compared to 2020 with a growth of 26.7%. The IC Packaging industry as NT\$ 435.4 Billion (USD 15.6 Billion) and with a 15.3% growth, compared to 2020. The Testing Industry of IC as NT\$ 203.0 Billion (USD 7.3 Billion) and with a growth of 18.4%, compared to 2020. The currency exchange rate to USD is calculated as 28.0.

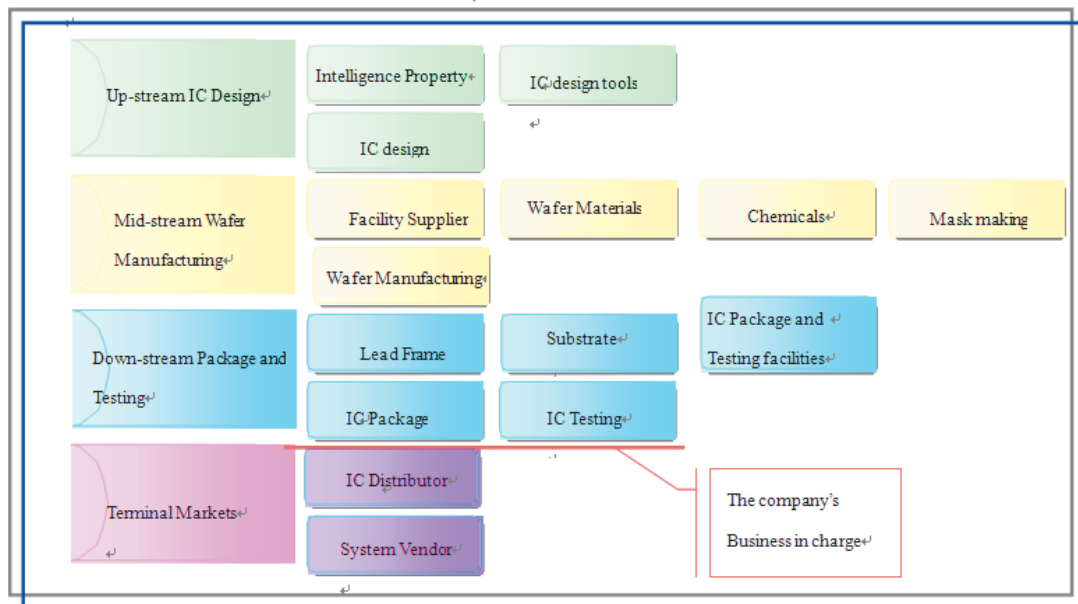
For the IC package and test industry in 2022, the overall booming economy was due to the popularization of COVID-19 vaccines, coupled with sales recovery of electronic terminal products. Taiwan has the world's most advanced package and test and chip heterogeneous

integration package and test technology which meet the demands of high integration and high-performance chips for global electronic terminal products. Taiwan's output value in the package and test industry is estimated at NT\$ 695.0 billion in 2022, a growth of 8.9% compared to 2021.

Starting from 2017, the key application that pushes semiconductor application forward in the past five years were AI, IoT and 5G technologies. Overall, the key application have gradually applied to the consumer application market, therefore, these key application field will directly affect the growth trend of demand of semiconductors in the next 3 to 5 years. With the innovation and improvement of semiconductor technology, the industry development prospect are positive in long-term.

**B. Relevant of the up-stream, mid-stream and down-stream in the industry**

In the structure of semiconductor industry, the company responsible in the packaging and testing of the down-stream, which provides customers with services of IC packaging and Testing.



**C. Product Trends**

With advances in electronic technology development and consumer needs for high performance electronic components, the manufacturers match consumer's need by producing light, thinner, short and small components with more functions. Thus, the packaging technology process is looking for high pin counts, high performance , small size, low cost assembly method.

Currently, the company has purchased the latest IC packaging equipment. The accurate precision and the excellent production efficiency and the technical specialty of packaging and testing will work together to creating greater value for the entire semiconductor

industrial chain. By this, the company will be able to provide customers with optimizing packaging and testing technics to shortened the time for their products entering the market and ensure the customers received high-quality and high-performance products.

In the aspects of testing technology development, due to the complexity of the products is increasing continuously, there is an increasing demand for high-end test equipment with more complicated functions. With regards to the testing production we use the most appropriate testing equipment to the most suitable products; increasing testing production efficiency; saving human resources and material resources, decrease in costs, creating profit and increasing customer satisfaction.

#### **D. Product Competition**

In the semiconductor packaging and testing industry, the company provides customers with satisfying services and efficiency as the main competitiveness. The company's main business scope is the packaging process and testing of integrated circuits and various semiconductor components.

The percentage of operation for packaging and other operating income are 99% and 1% respectively. At present, the company's main competitors are Orient Semiconductor, ChipMOS Technologies, Greatek Electronic, Sigurd Microelectronics, Taiwan IC Packaging, Formosa Advanced Technologies, Walton Advanced Engineering and other companies.

### **5.1.3 Research and Development**

#### **A. Expenditures on research and development of the recent year and as until the annual report is published and printed**

(1) Expenditures on 2021 NT\$ 176,579,000.

(2) Expenditures as until the annual report are published and printed NT\$ 44,425,000.

#### **B. Technics and Products successfully developed**

In addition to the traditional packaging products, the company provide products of stacked die package, multi-chip module, system packaging, MEMS component packaging technologies are mature production. Among them, MEMS components are light, thin, short, small and with the multifunction of sensor, calculating and action. The application of MEMS is broad and the market demand has great potential.

Due to the requirement of Green Environmental Directive "WEEE ", "RoHS ", "EUP" issued by European Union, the company respond to them by introduce green manufacturing and committed in environmental protection packaging.

Results of research and development in the most recent year as follows:

1. Power Components Module Package and Testing, including thin and thick aluminium wire and clip bonding.
2. Environmental Optics sensor module for cell phone or mobile device package and testing
3. MEMS sensor module package (e.g. MEMS accelerometer,

gyroscope, pressure meter, altimeter, tire gage, MEMS microphone and etc.)

4. Multi-functional MEMS Module package
5. Miniaturization Optical Sensor Package
6. Multi-functional Photoelectric Sensor Module Package
7. Power Module IGBT(450A/1200V) Package
8. 0.3mm Thin QFN Package
9. Flip Chip on QFN/TSOT Package
10. Pulse Detector Sensor Package
11. Oximeter Sensor Package
12. Lamination Microphone Package
13. Power module MOSFET 100V/100A Package
14. light sensor with different thickness package
15. Low Power Module IPM/ SPM Package
16. MIS Like Package
17. Water Proof Pressure Sensor Package
18. Smart Lock Identify Sensor Package
19. TWS optical Sensor Package
20. Thermal pile Thermal Sensor Package
21. MEMS Speaker Package
22. MEMS Auto Focus Sensor Package

#### **5.1.4 Long-term and Short-term Development**

##### **A. Long-Term Development**

- (1) Focus in the new application area under the industry development trend.
- (2) Focus in developing new customer actively and strengthening customer relationship management.

##### **B. Short-Term Development**

- (1) Traditional IC packaging and Sensor IC packaging are both important. The Company continues to develop sensor components and vehicle IC packaging, including microelectromechanical (MEMS), environmental optical sensor, and products and application on the need of vehicle.
- (2) Consolidating the existing customer relationships and provide complete services that meet the need of customers.
- (3) Planning and establishing operating profit centre to pay attention and review on the economic scale of each production line, improving the resources utilisation, reduce waste, increase in income, decrease in expenditure and to increase the company's profit.

## 5.2 Market and Sales Overview

### 5.2.1 Market Analysis

#### A. Sales (Service) Region

Unit: NT\$ Thousands

Region	2020		2021	
	Amount of sales	Percentage	Amount of sales	Percentage
Asia	4,874,706	89.32%	7,068,669	91.41%
America	308,519	5.65%	262,385	3.39%
Europe	274,218	5.03%	402,248	5.20%
Other	143	0%	-	0%
Total	5,457,586	100.00%	7,733,302	100.00%

#### B. Market Share

The company is currently one of the major packaging and testing suppliers in power management and flash memory ICs in Taiwan, with the position in major domestic IC design companies. The company is also the first company with MEMS package .

The company benefiting from the rev up market in smartphones and tablets with high specification and affordable; in-vehicle electronic application and wearable device. In addition, the application field and market scale of microelectromechanical products and the MEMS component is demanding, including Accelerometers, Gyroscopes, Electronic compasses, silicon microphones (Si-Mic), tire pressure detector and MEMS component, and with strong growing potential.

The company's technical ability and the quality of the products were received the certification including IATF16949 and ISO14001. Product Quality and the ability to mass production have been recognised by well-known domestic and foreign manufacturers. The rapid mass production introduces to the application in products, these shows that the company's production technics or management ability and the development in new product field with the strong competitiveness in the industry and its market share will be described later.

Unit: NT\$ Hundred Millions

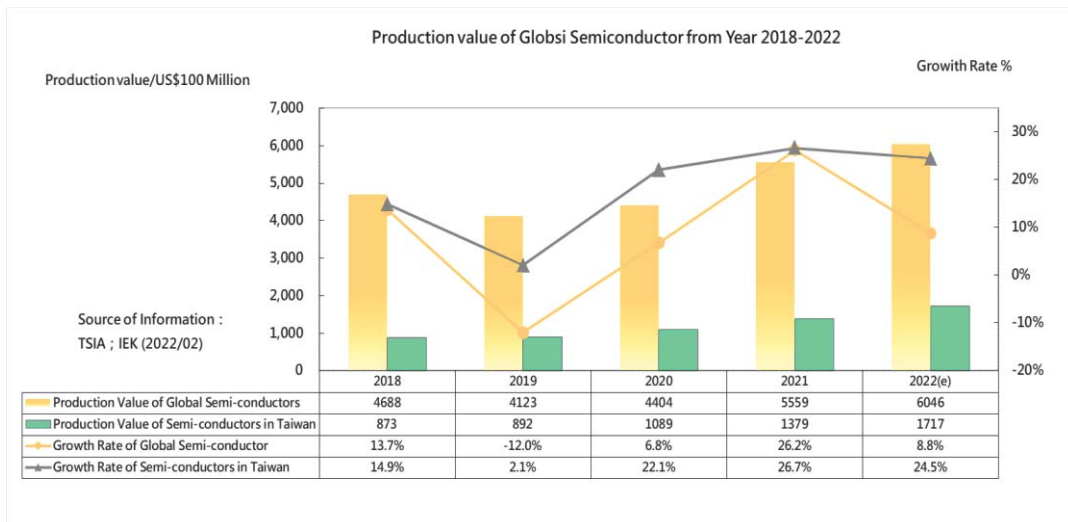
Year \ Item	The production value of IC Packaging and Testing Nationwide (A) (Note 1)	The production value of IC Packaging and Testing of Lingsen Precision(B) (Note 2)	The ratio of Lingsen Precision to the Nationwide production value (B/A)
2021 年	6,384	77.33	1.21%

Note 1 : Source of Information : TSIA, IEK(2022/02)

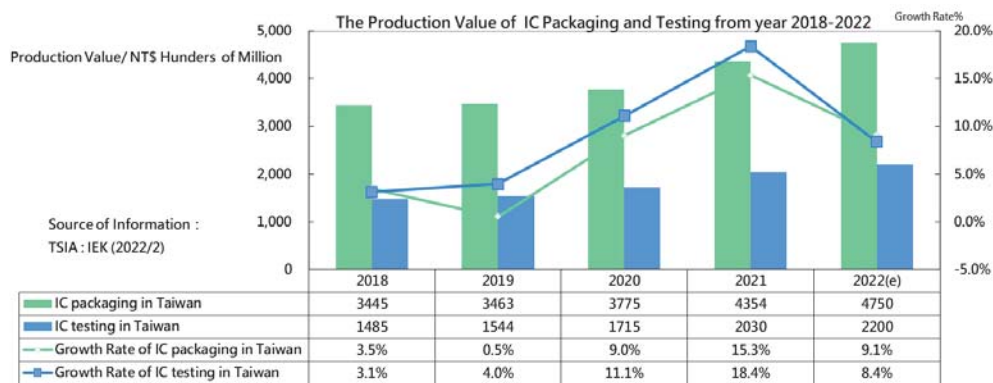
Note 2 : As the consolidated revenue of Lingsen in 2021.

#### C. Supply and Demand of Future Market and the Growth

I IEK predicts the production value of global semiconductor will to reach USD 604.6 Billion with annual increase of 8.8%. Production value of Taiwan semiconductor is expected to reach NT\$ 171.7 Billion with 24.5%growth rate compared to 2021.



Prospect the whole year of 2022, production value of IC packaging in Taiwan may reach NT\$475.0 Billion, production value of IC testing in Taiwan may reach NT\$220.0 Billion. Compared to 2021 with the growth of 9.1% and 8.4% respectively.



#### D. Competitive Niche

- (1) Technical ability and the quality of the product have been recognized by domestic and foreign well-known manufacturer, the company received the IATF16949 Quality Certification and ISO14001/QS9000 International Environmental Protection Certification.
- (2) Actively arranging competitiveness and niche products.
- (3) Put in effort for the Industry upgrade innovative research project by the Ministry of Economic Affairs.
- (4) Stable human resources.
- (5) Flexible production ability.
- (6) Continuous innovative development in new technics and new products.
- (7) Receive verification and cooperate with famous foreign customers.



### E. Favorable and Unfavorable Factors in the Long Term

- (1) Favorable Factors:  
Stable production lines and high-quality assembly services.  
Sufficient capacity.
- (2) Unfavorable Factors:  
Wafer (chips) is in short supply.  
The development of advanced assembly technology (WLCSP Technology).
- (3) Measures of responding:  
Actively confirm and flexibly adjust production capacity in advance to meet customer demand.  
Continue to pursue progress in assembly technology.

### 5.2.2 Production Procedures of Main Products

Major Products and Their Main Usages

Name of the Product	Usage	Manufacturing Process
Small Outline Plastic Dimension IC(S O P )	1. Consumer Electronics	Grinding
Thin Small Outline Plastic Dimension IC( T S O P )	2. Automotive electronic component	↓ Dicing
Small-Outline Transistor(S O T 、 T O )	3. Memory	↓ Loading
Microelectromechanical Systems ( MEMS )	4. Communication Component	↓ Wire Bond
Extra Thin Planar Structure Plastic Grain Carriers ( T Q F P )	5. Power Management	↓ Molding
Thin Planar Structure Plastic Grain Carriers ( L Q F P )	6. Mobile Device	↓ Marking
Quad Flat No-Lead Package (Q F N)	7. Optical Sensor	↓ Plating
Photoelectric (CLCC 、 DMA)		↓ Forming
		↓ OQA
		↓ Testing
		↓ Packaging
		↓ Export

### 5.2.3 Supply Status of Main Materials

The main raw materials of the package are lead frame, substrate, Au /Cu wire, film/epoxy and compound, which are currently produced and represented by domestic and foreign suppliers.

The company and its subsidiaries maintain long-term cooperation and good relation with two or more well-known domestic and foreign suppliers to ensure sufficient raw materials for production.

Major Raw Material	Main Supply Region	Status of Supply	Procurement Strategy
Lead Frame	Taiwan, Singapore	Stable	<ol style="list-style-type: none"> <li>1. Developing long-term relations to ensure the stability of obtaining production materials</li> <li>2. The company is increasing in purchase from local suppliers in the recent years to reduce the risk and costs of international transportation.</li> </ol>
Substrate	Taiwan, Japan	Stable	
Au /Cu Wire	Taiwan, Korea, Singapore	Stable	
Compound	Taiwan, Japan	Stable	
Film/Epoxy	Taiwan, Japan	Stable	

**5.2.4 Major Suppliers and Clients**  
**A. Major Suppliers in the Last Two Years**

Unit: NT\$ thousands

Item	2020				2021				First Quarter 2022			
	Name	Amount	%	Relation with Issuer	Name	Amount	%	Relation with Issuer	Name	Amount	%	Relation with Issuer
1	Company B	384,677	22	Non-related Parties	Company B	517,452	20	Non-related Parties	(Note1)			
2	Company A	281,027	16	Non-related Parties	Company A	445,114	17	Non-related Parties				
3	Company D	93,300	5	Non-related Parties	Company D	267,801	10	Non-related Parties				
4	Company C	154,536	9	Non-related Parties	Company C	257,478	10	Non-related Parties				
	Other	823,392	48		Other	1,122,722	43					
	Net Total	1,736,932	100		Net Total	2,610,567	100					

Note1: As of the printing date of this Annual Report, the financial information has not been reviewed by CPAs.

Description on the change in increase or decrease:  
Amount of purchase depends on the product mix of sales of the year.

**B. Major Clients in the Last Two Years**

Unit: NT\$ thousands

Item	2020				2021				First Quarter 2022			
	Name	Amount	%	Relation with Issuer	Name	Amount	%	Relation with Issuer	Name	Amount	%	Relation with Issuer
1	Client A	862,649	16	Not related parties	Client A	1,464,428	19	Not related parties	(Note 1)			
	Other	4,594,937	84		Other	6,269,054	81					
	Net sales	5,457,586	100		Net sales	7,733,302	100					

Note1: As of the printing date of this Annual Report, the financial information has not been reviewed by CPAs.

Reasons for the change:

The change on sales amount and percentage depends on the change of clients' market share. .

## 5.2.5 Production in the Last Two Years

Unit: amount in NT\$ Thousands; Quantity in thousands

Output Main Products	Year	Year 2020			Year 2021		
		Capacity	Quantity	Amount	Capacity	Quantity	Amount
IC Packaging and Testing	Note		5,974,523	5,013,808	Note	7,861,934	6,203,303
Other	Note			121,993	Note		49,103
Total	Note		5,974,523	5,135,801	Note	7,861,934	6,258,406

Note: The number of the main production equipment in use:

As until the end of 2020: 1,356set Wire Bonder and 445 set Tester

As until the end of 2021: 1,414set Wire Bonder and 461 set Tester

## 5.2.6 Sales in the Last Two Years

Unit: amount in NT\$ Thousands; Quantity in thousands

Value of units sold Main Products	Year	Year 2020				Year 2021			
		Domestic		Export		Domestic		Export	
		Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
IC Packaging and Testing		4,855,118	4,198,956	1,119,030	1,206,929	6,224,675	6,294,371	1,623,312	1,397,576
Other			47,870		3,831		32,280		9,075
Total		4,855,118	4,246,826	1,119,030	1,210,760	6,224,675	6,326,651	1,623,312	1,406,651

### 5.3 Human Resources Information in the Last Two Years and as until the annual report is published and printed

Year		2020	2021	As until APR. 12, 2022
Number of Employees	Technical Personnel	844	842	845
	Managerial Personnel	329	339	343
	Operation Personnel	1,816	1,806	1,849
	Total	2,989	2,987	3,037
Average Age		38.07	38.39	38.47
Average Years of Service		10.17	10.04	9.96
Education	Ph.D.	0.03%	0.03%	0.03%
	Masters	4.89%	4.96%	5.11%
	Bachelor's Degrees	62.07%	63.68%	63.30%
	Senior High School	25.49%	24.98%	24.95%
	Below Senior High School	7.52%	6.34%	6.62%

Note: The above information including the employees of the company and its subsidiaries.

### 5.4 Environmental Protection Expenditure

#### 5.4.1 Summary of the company's effort on environmental protection

After the company has achieved good results in the pollution control of the environmental system, the company move further to the maintaining in good standard in activities, products or services, and saving resources, continuous improvement and optimization. Based on the corporate culture of returning back the society, the general manager declared the company's environmental policies as follows:

- Production by green energy, environmental-friendly supplies.
- Complies to the related laws and regulations.
- Energy saving, waste reduction and pollution prevention.
- Continuous improvement and sustainable management.

In order to achieve the environmental protection and sustainable development goals the company promotes green production, environmental improvement plans, and timely review on the environmental protection systems actively to take the responsibility of global citizens. The actual measure are as follows:

#### A. Establishing dedicated Environmental Protection Committee

In charge of pollution prevention, management of energy resources, examination on greenhouse gas emission, environmental protection system and etc.

#### B. Establishing a suitable environmental management system in accordance of the industrial characteristic.

The company has worked under the "ISO 14001 environmental management system", "ISO14064 Examination on Carbon Emission".

The company's environmental protection business meets the qualification of environmental protection related laws and regulations and the requirement of the customers.

**C. Improvement on the utilization efficiency of various resources and reduce the negative impacts of energy consumption on the environment.**

The company proposes environmental management plans to improve and enhance the utilization of various resources, such as waste water; recycle and reuse of heat and waste from the air compressor(such as: parts and packaging materials and etc.); recycle and reuse of waste resin; reduce the amount of hazardous sludge waste and etc. The Company continuously review on the replacement and improvement of the energy consumption of various equipment, for example, improvement on the reduction energy of the loading machines, purchasing diversified energy-saving equipment. The newly built plant of the company used large number of energy-saving equipment and successfully obtained the silver certification from the LEED Greed Building Association.

**D. Enact Policies for energy conservation, carbon reduction, greenhouse gas reduction, and water use or other waste management for the response of climate change**

Climate Change& Greenhouse gas emission reduction and energy management

In response to the breadth and depth of climate change's impact on the organization's operations, the company embedded the topic of climate adaptation into the Company's sustainable development goals. (e.g., carbon emission, green fab.).

Base on the concept of Sustainable Development and implement the obligation of social responsibility, the company continuously improves its manufacturing efficiency, creates a friendly environment for production, promote green manufacturing (e.g., energy-saving and carbon reduction, resource reuse, waste reduction and environmental load reduction.

**(1)For the management of greenhouse gas emissions :**

The company has started the Greenhouse Gas emissions from 2010. All of the Company's factories have completed and obtained the certification of "ISO14064 Greenhouse gases examination". A third party verifies whether or not those factories are compliant, and the certificates are regularly renewed.

Response to the international greenhouse gas reduction management, the company actively participated in the greenhouse gas evaluation operation. The company has passed the greenhouse gas examination and verification every year. Through the examination, the reduction measures may be enacted and appropriate improvement measures can be implemented, for example disseminating the reduction on use of electricity, the lighting of the factory replaced with LED florescent lamp, adjusting in room temperature according to the climate and use of low-energy air conditioner to reduce carbon emission.

**Carbon Emission in the last two years:**

Year	Category 1	Category 2	Total Carbon Emission (tons)
2019	1,535.5322	62,278.96	63,814.4939
2020	1,547.5893	63,297.62	64,845.2127

Note: As until the publication and printed of the annual report, the company haven't completed the external verification on the accounting of carbon emission in 2021. The increase in Category 2 in 2020 was mainly due to expanding production capacity in the company, but the electricity consumption per unit of production capacity actually decreased compared with 2019.

**(2)For the management of water resources :**

The company continued to improve water recovery rate and process water efficiency through technology improvement and equipment investment. The Company achieved a process water recovery rate of 60~80%. Water consumption in the last two years:

Year	Total Water Usage (Ton)	Quantity of recycling water (Ton)	Water Recovery Rate
2020	861,942	521,079	60~80%
2021	948,361	684,149	60~80%

**(3) For the management of waste :**

The company continued to achieve the management of waste through ① reduction at the source ② increasing the value of waste reuse ③ proper disposal of waste and tracking of its flow.

**Total waste in the last two years:**

Year	Total Weight of Waste (Ton)	Recovery Treatment (Ton)
2020	772.600	514.090
2021	924.245	638.631



**E. Improvement of various pollution prevention equipment and measures of promoting environmental protection measures**

The company continuously improving on the environmental protection engineering process; maintenance and inspection of equipment; outsource waste cleaning and inspection; promoting environmental protection educational training; and etc.

**5.4.2 Any losses suffered by the company in the most recent fiscal year and up to the annual report publication date due to environmental pollution incident and disclosing an estimate possible expenses that could be incurred currently and, in the future, and measures being or to be taken. If a reasonable estimate cannot be made, an explanation of the facts of why it cannot be made shall be provided.**

- A. The company control the environmental protection in according to the laws and regulations, and continuously investing items on environmental protection expenditure every year, including:  
Expenses on replacement, update and upgrade of existing polluted equipment; expenses on operating pollution prevention equipment; expenses on handling waste; and expenses on invigilating environment. As until the recent year and the date of the annual report is published and printed, the company has no major pollution accidents.
- B. An estimate possible expenses that could be incurred currently and, in the future, and measures being or to be taken: None.

**5.5 Labour Relationship**

The Company deeply believed that the company's biggest asset is our personnel. The company facing the competitive environment of the peers domestically and internationally, and in order to achieve the operating goals rely on the harmony employer-employee relationship. The business operator provide the win-win policy, with its effort and put in practice as the bridge of communication between the company and the employees. The company did not occur any significant conflicts between the employers and the employees.

**5.5.1 Current employees' welfare measures, advanced studies, training, retirement systems and its implementation of the company.**

**A. The Employees welfare measures**

The company seems our employees as our significant assets and with the beliefs of sharing profits with our employees. The current Employees welfare measures as follows:

- (1) All-rounded employees' insurance system: Labour Insurance, Health Insurance, free group insurance for employees and Overseas Travel Insurance for employees going for business trip.
- (2) Implementation of annual employees' compensation and bonuses systems to reward our staff with their contribution.
- (3) Establishing of Employees' Welfare Committee to allocating the employees' welfare and holding of various operations for the

benefits of our employees. For example, planning of various annual employees' incentive tour options, founding of various clubs, hosting athletic competition etc. To let our employees to can taking care both of their work and family.

- (4) Promoting contract store services and providing our employees' discount while consuming.
- (5) Vouchers for Birthday and festive; wedding gifts and funeral solariums and condolences.
- (6) Regularly organising employees' health examination.
- (7) Requiring of Nurses in factory, contracted doctors for consultant in the factory and contract hospital.
- (8) Complete measures of Unpaid Parental Leave.

#### **B. Employees training and further training**

The company has a complete set of educational training system and providing the employees with various professional training courses, Including:

- (1) Job Orientation  
The company with a completed the job orientation, including New Personnel Pre-Job training and the basic training for new personnel to assisting them understand the enterprise culture, core value of the Company, working environment and related matters of Corporate Social Responsibility.
- (2) On Job Training (OJT)  
Assisting our employees in the production line to learn the required knowledge, skills and attitude with the certification required for the job training for operating the machines.
- (3) Job Training inside the factory  
Courses including quality, manufacturing process, problem analysis and solving. The purpose is to develop the leadership of the management and building up technical languages inside the factory.
- (4) Outside Factory Educational Training  
Encourage employees to learning new knowledges about technology outside of the factory and the company often appointing our employees to technical conference and lecture speech holding by various international institutes

#### **C. Employee Pension System and Implementation Status**

According to the Labour Pension Act, the company deposits 6% of employees' salary into their labour retirement reverse fund account at the Bureau of Labour Insurance for the employees select the new systems.

For employees select old pension system and select new system but retained the service year of the old system, the company established the Pension Fund Invigilating Committee in accordance to the Labour

Standard Act and the company deposits the pension fund in to employees' account at Central Trust of China. As until end of 2021, the remaining balance in the pension account as NT\$ 615,150,000. As long as the employees meet the retirement criteria, the employees may claim their pensions to ensure the right and interest of our employees , so that the employees may put their effort to work without any concerns.

**D. Code of Conducts or Ethics**

With regards to the Employees' code of conduct or ethics, the company enacted the Employees' Working Guideline for them to obey.

**E. Trusted on the employees' shareholding**

To increase the participation of our employees to the company, the company allows our employees to hold the shares of the company and sharing the result of operation together. The company established the employees' shareholding association on October 28, 2003 to start the operation on employees' shareholding, in hope that the employees will be more cohesiveness to the company and stable development of the company.

**5.5.2 Status of labour-management agreements and measures for preserving employees' rights and interests**

- A. Regular and irregular hosting of labour-management communication meetings.
- B. Promoting various policies and measures related to the prevention of sexual harassment according to the law, and to promote a workplace of gender equality in employment.

**5.5.3 Any Loss suffered by the company in the most recent 2 years and up to the annual report publication date due to labour disputes and disclosing an estimate of possible expenses that could be incurred currently and, in the future, and measures being or to be taken. If a reasonable estimate cannot be made, an explanation of the facts of why it cannot be made shall be provided**

None.

**5.5.4 Implementing of Corporate Social Responsibility**

**A. The company enacted relevant management policies and procedures in accordance with relevant laws and International Bill of Human Rights**

The company complies with relevant laws and respects International Bill of Human Rights, protects employees' legal rights and employment policies without discrimination, and established appropriate management methods and procedures.

**B. The company has established employees reporting system and channels, and handling with the appropriate manner**

The company obey the related labour laws and regulations to protect the legal rights and interests of the employees. The company conducted disseminating of the company's policies and the understanding of employees' opinion in an open, two-way communication manner.

**C. The company provides employees with a safe and healthy workplace and the condition of regularly implementing safety and health education**

The company has passed the ISO45001 Occupational Health and Safety Certification. The company to provide a safety workplace by focus on the improvement of engineering and equipment with possible risks; establishing safe operation procedures; provided protective measures; regularly hosting dissemination and drills on environmental protection, safety and health; and others. The company has providing group insurance to the employees at the same time and regularly hosting employees' health examination and various lectures.

**D. The condition of the company establishes a regular communication system with our employees and informs our employees about the significant impacts on changes of operating in a reasonable manner**

The company established the mailbox for employees' opinions and informs our employees about the significant impacts on changes of operating by publishing announcements.

**E. The company established and effective career ability development training plan for the employees**

- (1) The senior supervisor of the company are the members of "Educational Training Committee", the company provides standard courses to our employees in according to functions and rank.
- (2) With regards to the employees' career development, the company encourage our employees to attending employee development training and provide them with trainings , such as assisting employees of the production line to obtain the machinery operating permit and assisting engineers to obtain various levels technical certifications.

**F. Protection Measures to ensure the safety of our employees, the occupational environment and the implementation**

- (1) To enhance the communication between employees, the company established "Safety and Health Committee" with the General Manager as the convener. The meeting with cadres, relevant technical personnel and the corporate union convened once every three months to discuss the issues of the company's occupational health and safety, and the tracking results for operation.
- (2) To ensure the safety and health in the workplace, the company enacted the Monitoring Plan for the Workplace and monitored once every six months.

- (3) Prevention of occupational diseases, conduct health management to the employees and arranging regular health examination according to the age of employees, and special health examination once per year for employees executing special operations.
- (4) For emergency response management, the company enacted the "Operational Procedure for Responding Emergency Situation", when serious event occurred the general manager will convene a staff meeting to set up an emergency response center to take necessary response measures. For the regular emergency response training, each class will conduct an emergency response drills every six months and with annual entire company comprehensive drills. The company will conduct firefighting lectures and drills once per year and with twice in 2021.
- (5) The company introduced ISO45001 Occupational Health and Safety Management Standard with annual follow-up to maintain the validity of the certification.

## **5.6 Cybersecurity management**

### **5.6.1 Cybersecurity Risk Management Structure**

The Company has set up a Cybersecurity Committee to initiate and promote the management of cybersecurity. The Committee is headed by the Company General Manager, and meetings are convened by the Chief of MIS officer. Senior managers from each department serve as committee members, and meetings are organized regularly to establish and review the goals and policy of IT security management.

### **5.6.2 Cybersecurity Policy**

The Company's cybersecurity policy is to "protect the Company's intellectual property, and comprehensively enhance the awareness for cybersecurity".

The Company adopts active

Cybersecurity strengthening procedures, e.g.,

(A) Improve various internal cybersecurity management mechanisms.

(B) Increase the employees' cybersecurity awareness through arranged for cybersecurity incident response drills at factory site and various cybersecurity training sessions.

### **5.6.3 Specific Management Plan and Resources Invested in the Management of Cybersecurity**

#### **(A) The Management of Cybersecurity**

The company built the internal systems in virtual network and the extranet will be blocked and unable to connected the intranet of the company. The company takes multiple internet safeguard system. The front-end of the company's internal network is a new generation 7th layer firewall with the automatic back up mechanism, advanced continuous penetration attack protection, intrusion and threat prevention system and website evaluation system and etc.

At the same time, in response to the increase in threats of phishing email attack each year, the company also established a front-end email anti-virus filter system and automatically excluding the emails with threats.

The internal hosts and endpoints of the company are automatically dispatched latest virus protection codes and malicious program featured comparison code from the central control anti-virus system to block the virus, Trojan Horses, Ransomware, malicious programs attached in documents to effectively reduce the risk of hacking attacks. For Microsoft Windows Operating System, we plotted multiple WSUS hosts are deployed the latest revision files from the Microsoft to prevent hackers from attacking and intruding through operating system vulnerabilities.

To raise the awareness of IT safety to our employees, we established educational website for our employees, enacted the emergency response procedures for hackers attack and drilled, summarized and revised every year.

#### **(B) Data access control**

- (1) The access to the company's internal control systems and the authorization of data usage shall review and approved by the each individual dedicated supervisors and use and changed afterwards.
- (2) Setting up the password to the account, required complicated review by the rule of the system and changed regularly.
- (3) When the user left the position or resigned, the company will remove his or her authority to access and cancel his or her account immediately to prevent any unauthorized usage.
- (4) Data Access Record Storage  
Filing and Storage of information like track record of the system file and document access and the correspondence mails.  
All computers that have been completed with the scrap, its hard drive shall be dismantled and destroyed in order to fulfill the management system by law and the related information safety policy.

#### **(C) Cybersecurity Mechanisms**

- (1) In order to ensure the continued feasibility of the information system, system files are stored daily and weekly with local back up and remote back up to reduce risk of loss by the unpredictable natural disasters and man-made disaster.
- (2) The company enacted the information system emergency event that has handle procedures and guideline with drill and amendment every year to make sure when the information system facing emergency events like significant information safety accident, natural disasters or man-made disasters is able to recover the availability of the information system.

#### **(D) Cybersecurity training for employees**

- (1) The Company regularly educates employees on related IT security knowledge. The Company looks to increase the employee's IT security

awareness through various IT security training sessions, to ensure the knowledge of IT security will be integrated into employees' day-to-day operations.

- (2) In addition, in view of the frequent occurrence of business email compromise in recent years, the Company trains personnel involved in handling cash flows, e.g. colleagues in business, finance, and procurement units, in order to prevent business email compromise, and optimizes internal processes to ensure the security of receipts and payments.

**(E) The committee has weekly report to the General Manager on the implementation of cybersecurity.**

**(F) Implementation Status:**

Item	Content	Implementation Status
Regular disaster recovery drills	Test system response, database response, data verification, etc. Attendees: IT Department & and outsourcers.	Annually and issued a report
Perform external audits	Appoint CPAs Firm conduct to the company's information security control systems.	Annually

**(G) Insurance status**

Information security risk is an emerging type of insurance. The company suspends the purchase of information security insurance, consider insurance coverage, claims coverage, claims identification, and identification agency qualifications, applicable industries. In recent years, the company faces the ever-changing and growing information security threat. The company inspects the defense mechanism regularly (including firewall, antivirus system, etc.) to ensure compliance with security policies.

**(H) Future Management Plans**

Strengthen supply chain information security management.  
Deepen the awareness of internal staff information security.  
Enhance early warning and defense capabilities.

**5.6.4 In the most recent year and up to the date of publication of this Annual Report, the Company has not experienced any material cyberattack incidents that have materially and adversely affected as a result.**

## 5.7 Important Contracts

April 12, 2022

Agreement	Counterparty	Period	Main Content	Restriction Clause
Lease	Technology Industrial Park Management Office, Taichung Office	From April 11, 2017 to April 10, 2027	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From November 1, 2014 to October 31, 2024	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From April 16, 2013 to April 15, 2023	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From January 10, 2017 to January 9, 2027	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From April 1, 2016 to March 31, 2026	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From January 1, 2016 to December 31, 2025	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From January 15, 2016 to January 14, 2026	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From February 1, 2018 to January 31, 2028	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From July 1, 2018 to June 30, 2028	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From October 1, 2015 to September 30, 2025	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From March 1, 2019 to February 28, 2029	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From January 1, 2020 to December 31, 2022	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From December 1, 2013 to November 30, 2023	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From October 22, 2011 to October 12, 2031	Land Leasing	None
Lease	Technology Industrial Park Management Office, Taichung Office	From April 26, 2013 to April 25, 2023	Land Leasing	None
Long-term Loan	Mega Bank, Tantze	From March 28, 2014 to December 15, 2022	Mid-, long-term Credit Agreement with the bank	Maintained certain financial ratios
Long-term Loan	Mega Bank, Tantze	From July 5, 2019 to July 4, 2022	Mid-, long-term Credit Agreement with the bank	Maintained certain financial ratios
Long-term Loan	China Trust Commercial Bank, Taichung	From March 5, 2021 to March 4, 2026	Mid-, long-term Credit Agreement with the bank	Maintained certain financial ratios
Long-term Loan	O-Bank, Taichung	From March 5, 2021 to March 4, 2026	Mid-, long-term Credit Agreement with the bank	Maintained certain financial ratios
Long-term Loan	KGI Commercial Bank, Shizheng	From March 7, 2019 to April 30, 2022	Mid-, long-term Credit Agreement with the bank	Maintained certain financial ratios
Long-term Loan	Taipei Fubon Commercial Bank, Taichung Port	From April 11, 2021 to April 10, 2024	Mid-, long-term Credit Agreement with the bank	Maintained certain financial ratios
Long-term Loan	Taipei Fubon Commercial Bank, Taichung Port	From May 20, 2021 to May 20, 2026	Mid-, long-term Credit Agreement with the bank	Maintained certain financial ratios
Long-term Loan	Bank SinoPac, Banqiao	From June 15, 2017 to August 15, 2025	Mid-, long-term Credit Agreement with the bank	None
Long-term Loan	Shanghai Commercial Bank, Hsinchu	From January 12, 2018 to February 12, 2025	Mid-, long-term Credit Agreement with the bank	None



Long-term Loan	Shanghai Commercial Bank, Hsinchu	From March 8, 2019 to December 15, 2025	Mid-, long-term Credit Agreement with the bank	None
Long-term Loan	Shanghai Commercial Bank, Hsinchu	From August 6, 2019 to May 15, 2024	Mid-, long-term Credit Agreement with the bank	None
Long-term Loan	Shanghai Commercial Bank, Hsinchu	From March 30, 2020 to March 30, 2027	Mid-, long-term Credit Agreement with the bank	None
Long-term Loan	Shinkong Commercial Bank, Hsinchu	From April 9, 2019 to April 9, 2022	Mid-, long-term Credit Agreement with the bank	None
Long-term Loan	Mega Bank, Northern Hsinchu	From February 11, 2020 to July 16, 2027	Mid-, long-term Credit Agreement with the bank	Maintained certain financial ratios
Sales Agent	LINGSEN AMERICA INC.	From January 1, 2021 to December 31, 2022	Broker Agent for the sales between US and Taiwan	None
Sales Agent	AZIMUTH INDUSTRIAL,INC.	From July 24, 2021 to July 23, 2026	Broker Agent for the sales between US and Taiwan	None
Engineering Contract for Generating Electricity by solar photovoltaic energy	Chang Wah Electromaterials INC.	From August 28, 2014 to November 6, 2034	Engineering for Generating Electricity by solar photovoltaic energy	None
Contract of Purchase and Sell of Electricity	Taiwan Power Company	From November 7, 2014 to November 6, 2034	Wholesale of Electricity	None
Building and Leasing of Solar Photovoltaic Energy System	Cheng Yang Energy Co., Ltd.	From March 24, 2020 to March 23, 2030	Building and Leasing of Solar Photovoltaic Energy System	None

## VI. Financial Profile

### 6.1 Five-Year Financial Summary

#### 6.1.1 Condensed Consolidated Balance Sheet – Based on IFRS

Unit: NT\$ Thousands

Item	Year	Financial information for the last five years (Note 1)				
		2017	2018	2019	2020	2021
Current Asset		4,360,749	3,483,807	3,806,195	3,688,140	4,833,450
Property, Plant and Equipment		4,797,985	4,445,686	4,074,626	3,491,550	3,984,904
Intangible Assets		-	-	-	-	-
Other Assets		171,496	220,043	367,713	465,570	606,426
Total Assets		9,330,230	8,149,536	8,248,534	7,645,260	9,424,780
Current Liabilities	Before Distribution	1,773,860	1,305,803	1,787,767	1,724,686	2,195,855
	After Distribution	1,963,911	1,381,803	1,787,767	1,724,686	(Note 2)
Non-current Liabilities		1,291,869	904,030	1,149,540	787,059	1,131,498
Total Liabilities	Before Distribution	3,065,729	2,209,833	2,937,307	2,511,745	3,327,353
	After Distribution	3,255,780	2,285,833	2,937,307	2,511,745	(Note 2)
Total equity attributable to owners of the Company		6,092,592	5,755,066	5,126,710	4,946,908	5,853,078
Equity attributable to owners of the company Common share capital		3,801,023	3,801,023	3,801,023	3,801,023	3,801,023
Capital Surplus	Before Distribution	1,523,508	1,526,473	1,451,696	1,384,604	1,250,011
	After Distribution	1,523,508	1,450,473	1,384,540	1,249,938	(Note 2)
Retained Earnings	Before Distribution	980,915	705,413	124,864	25,753	1,073,244
	After Distribution	790,864	705,413	192,020	160,419	(Note 2)
Other equities		(36,439)	(101,428)	(74,458)	(64,644)	(71,372)
Treasury shares		(176,415)	(176,415)	(176,415)	(199,828)	(199,828)
Non-Controlling Interests		171,909	184,637	184,517	186,607	244,349
Total Equity	Before Distribution	6,264,501	5,939,703	5,311,227	5,133,515	6,097,427
	After Distribution	6,074,450	5,863,703	5,311,227	5,133,515	(Note 2)

Note 1: Financial information for the last five years has been audited by CPAs.

Note 2: Pending resolution in 2022 Annual Meeting of Shareholders.

### 6.1.2 Condensed Consolidated Statement of Comprehensive Income – Based on IFRS

Unit: NT\$ Thousands (except for earnings per share: NT\$)

Item \ Year	Financial information for the last five years (Note 1)				
	2017	2018	2019	2020	2021
Operating Revenue	6,063,665	5,242,959	4,719,390	5,457,586	7,733,302
Gross profit(Loss)	665,640	239,396	(63,619)	299,084	1,474,896
Net operating profit (loss)	127,985	(275,441)	(579,568)	(163,530)	889,303
Total non-operating incomes and expenses	71,727	43,224	30,652	17,114	146,488
Net profit (loss) before income tax	199,712	(232,217)	(548,916)	(146,416)	1,035,791
Net profit (loss) for the year	140,875	(195,314)	(552,131)	(163,140)	931,591
Loss from Discontinued Operations	-	-	-	-	-
Net profit (loss) for the year	140,875	(195,314)	(552,131)	(163,140)	931,591
Other comprehensive income, net of tax	(20,568)	21,277	(1,568)	8,777	32,248
Total Comprehensive Income (loss)	120,307	(174,037)	(553,699)	(154,363)	963,839
Net profit (Loss) is attributed to owners of the Company	130,985	(207,272)	(552,011)	(164,343)	873,849
Net profit (Loss) is attributed to non-controlling interests.	9,890	11,958	(120)	1,203	57,742
The total comprehensive income is attributed to owners of the Company	110,727	(186,084)	(553,579)	(155,566)	906,097
The total comprehensive income is attributed to non-controlling interests.	9,580	12,047	(120)	1,203	57,742
Earnings(Loss) Per Share	0.35	(0.55)	(1.47)	(0.44)	2.35

Note 1: Financial information for the last five years has been audited by CPAs.

### 6.1.3 Condensed Balance sheet of the parent company – Based on IFRS

Unit: NT\$ Thousands

Items		Year	Financial information for the last five years ( Note 1 )				
			2017	2018	2019	2020	2021
Current Assets			3,704,953	2,823,718	3,167,742	3,010,761	3,958,390
Property, plant and facilities			3,933,924	3,616,351	3,220,683	2,661,865	2,949,761
Intangible Assets			-	-	-	-	-
Other Assets			1,000,891	1,098,935	1,060,150	1,176,731	1,490,974
Total Assets			8,639,768	7,539,004	7,448,575	6,849,357	8,399,125
Current Liabilities	Before Distribution		1,359,381	999,258	1,343,992	1,379,446	1,756,191
	After Distribution		1,549,432	1,075,258	1,343,992	1,379,446	(Note 2)
Non-current Liabilities			1,187,795	784,680	977,873	523,003	789,856
Total Liabilities	Before Distribution		2,547,176	1,783,938	2,321,865	1,902,449	2,546,047
	After Distribution		2,737,227	1,859,938	2,321,865	1,902,449	(Note 2)
Total equity attributable to owners of the Company			6,092,592	5,755,066	5,126,710	4,946,908	5,853,078
Equity attributable to owners of the company Common share capital			3,801,023	3,801,023	3,801,023	3,801,023	3,801,023
Capital Surplus	Before Distribution		1,523,508	1,526,473	1,451,696	1,384,604	1,250,011
	After Distribution		1,523,508	1,450,473	1,384,540	1,249,938	(Note 2)
Retained Earnings	Before Distribution		980,915	705,413	124,864	257,753	1,073,244
	After Distribution		790,864	705,413	192,020	160,419	(Note 2)
Other equities			(36,439)	(101,428)	(74,458)	(64,644)	(71,372)
Treasury shares			(176,415)	(176,415)	(176,415)	(199,828)	(199,828)
Non-controlling interests			-	-	-	-	-
Total Equity	Before Distribution		6,092,592	5,755,066	5,126,710	4,946,908	5,853,078
	After Distribution		5,902,541	5,679,066	5,126,710	4,946,908	(Note 2)

Note 1: Financial information for the last five years has been audited by CPAs.

Note 2: Pending resolution in 2022 Annual Meeting of Shareholders.

#### 6.1.4 Condensed Statement of Comprehensive Income of the parent company – Based on IFRS

Unit: NT\$ Thousands (except for earnings per share: NT\$)

Year \ Items	Financial information for the last five years (Note 1)				
	2017	2018	2019	2020	2021
Operating Revenue	5,238,070	4,374,123	3,871,836	4,628,930	6,489,676
Gross profit(Loss)	665,227	213,751	(27,005)	368,155	1,228,099
Net operating profit (loss)	269,663	(146,384)	(383,505)	35,855	811,955
Total non-operating incomes and expenses	(82,180)	(107,864)	(164,982)	(184,685)	145,081
Net profit (loss) before income tax	187,483	(254,248)	(548,487)	(148,830)	957,036
Net profit (loss) for the year	130,985	(207,272)	(552,011)	(164,343)	873,849
Loss from discontinued Business	-	-	-	-	-
Net profit (loss) for the year	130,985	(207,272)	(552,011)	(164,343)	873,849
Other comprehensive income, net of tax	(20,258)	21,188	(1,568)	8,777	32,248
Total Comprehensive Income (loss)	110,727	(186,084)	(553,579)	(155,566)	906,097
Net profit (Loss) is attributed to owners of the Company	-	-	-	-	-
Net profit (Loss) is attributed to non-controlling interests.	-	-	-	-	-
The total comprehensive income is attributed to owners of the Company	-	-	-	-	-
The total comprehensive income is attributed to non-controlling interests.	-	-	-	-	-
Earnings(Loss) per share	0.35	(0.55)	(1.47)	(0.44)	2.35

Note 1: Financial information for the last five years has been audited by CPAs.

### 6.1.5 Auditors' Opinions for the most recent five years

Year	CPAs Firm	Name of the CPAs	Audit Opinion
2017	Deloitte & Touche Taiwan	Li-Dong Wu; Shu-Jing Chiang	An unqualified Opinion
2018	Deloitte & Touche Taiwan	Li-Dong Wu; Shu-Jing Chiang	An unqualified Opinion
2019	Deloitte & Touche Taiwan	Shu-Jing Chiang; Ding-Jian Su	An unqualified Opinion
2020	Deloitte & Touche Taiwan	Shu-Jing Chiang; Ding-Jian Su	An unqualified Opinion
2021	Deloitte & Touche Taiwan	Shu-Jing Chiang; Ding-Jian Su	An unqualified Opinion

## 6.2. Financial Analysis for the most recent five years

### 6.2.1 Consolidated Financial Analysis –Based on IFRS

Items		Year	Financial Analysis for the Last Five Years ( Note 1 )				
			2017	2018	2019	2020	2021
Financial Structure (%)	Debt ratio		32.85	27.11	35.61	32.85	35.30
	Ratio of Long-term capital to property, plant and equipment		157.49	153.94	158.56	169.56	181.40
Solvency %	Current Ratio		245.83	266.79	212.90	213.84	220.11
	Quick Ratio		204.61	225.05	183.25	181.31	172.63
	Interest earned ratio (times)		10.80	-11.44	-27.04	-6.88	66.79
Operating Capacity	Accounts receivable turnover (times)		4.60	4.32	4.25	4.45	5.00
	Average collection period		79.34	84.49	85.88	82.02	73.00
	Inventory turnover (times)		10.04	10.16	11.32	11.73	10.18
	Accounts payable turnover (times)		18.94	20.57	19.44	16.73	14.77
	Average days in sales		36.35	35.92	32.24	31.11	35.85
	Property, plant and equipment turnover (times)		1.25	1.13	1.11	1.44	2.06
	Total assets turnover (times)		0.64	0.64	0.57	0.71	0.82
Profitability	Return on total assets (%)		1.65	-2.04	-6.54	-1.85	11.06
	Return on stockholders' equity (%)		2.23	-3.20	-9.81	-3.12	16.58
	Pre-tax income to paid-in capital (%)		5.25	-6.10	-14.44	-3.85	27.25
	Profit ratio (%)		2.32	-3.73	-11.70	-2.98	12.05
	Earnings Per Share (NT\$)		0.35	-0.55	-1.47	-0.44	2.35
Cash Flow	Cash flow ratio (%)		75.88	63.94	34.18	31.44	57.60
	Cash flow adequacy ratio (%)		135.03	128.32	117.75	118.52	97.09
	Cash reinvestment ratio (%)		8.86	5.38	4.82	5.11	11.12
Leverage	Operating Leverage		8.62	-2.49	-0.56	-4.04	1.85
	Financial Leverage		1.17	0.93	0.97	0.89	1.01
<p>Analysis of financial ratio differences for the last two years. (Not required if the difference does not exceed 20%) :</p> <p>Analysis of Solvency, Operating Capacity, Profitability , Cash Flow and Leverage: The increase was mainly due to the strong performance in operating revenue and operating profit.</p>							

Note 1: Financial information for the last five years has been audited by CPAs.

## 6.2.2 Parent Only Financial Analysis- –Based on IFRS

Items		Year	Financial Analysis for the Last Five Years ( Note 1 )				
			2017	2018	2019	2020	2021
Financial Structure (%)	Debt ratio		29.48	23.66	31.17	27.77	30.31
	Ratio of Long-term capital to property, plant and equipment		185.06	180.83	189.54	205.49	225.20
Solvency %	Current Ratio		272.54	282.58	235.69	218.25	225.39
	Quick Ratio		230.61	245.48	207.99	183.78	169.06
	Interest earned ratio (times)		15.36	-21.64	-50.95	-14.69	111.67
Operating Capacity	Accounts receivable turnover (times)		4.75	4.54	4.46	4.65	5.10
	Average collection period		76.84	80.40	81.79	78.49	71.56
	Inventory turnover (times)		12.47	13.38	17.81	16.72	10.48
	Accounts payable turnover (times)		17.74	19.35	17.68	14.81	13.32
	Average days in sales		29.27	27.28	20.49	21.83	34.82
	Property, plant and equipment turnover (times)		1.32	1.16	1.13	1.57	2.31
	Total assets turnover (times)		0.60	0.58	0.52	0.67	0.77
Profitability	Return on total assets (%)		1.59	-2.45	-7.25	-2.19	11.55
	Return on stockholders' equity (%)		2.13	-3.49	-10.14	-3.26	16.18
	Pre-tax income to paid-in capital (%)		4.93	-6.68	-14.42	-3.91	25.17
	Profit ratio (%)		2.50	-4.73	-14.25	-3.55	13.46
	Earnings Per Share (NT\$)		0.35	-0.55	-1.47	-0.44	2.35
Cash Flow	Cash flow ratio (%)		101.19	83.66	45.77	38.50	58.24
	Cash flow adequacy ratio (%)		149.48	148.89	142.32	149.17	113.54
	Cash reinvestment ratio (%)		10.33	6.16	5.65	6.01	10.75
Leverage	Operating Leverage		4.00	-4.47	-0.93	19.63	1.72
	Financial Leverage		1.05	0.93	0.97	1.35	1.01
<p>Analysis of financial ratio differences for the last two years. (Not required if the difference does not exceed 20%) :</p> <p>Analysis of Solvency, Operating Capacity, Profitability , Cash Flow and Leverage: The increase was mainly due to the strong performance in operating revenue and operating profit.</p>							

Note 1: Financial information for the last five years has been audited by CPAs.

Note 2 The calculation formulas of the Analysis are as follows:



#### 1. Financial Structure

- (1) Debt to ratio =  $\frac{\text{Total Liabilities}}{\text{Total Assets}}$ .
- (2) Ratio of Long-term capital to property, plant and equipment =  $\frac{(\text{Total Equity} + \text{Non-current Liabilities})}{\text{Net property, plant and equipment}}$ .

#### 2. Solvency

- (1) Current ratio =  $\frac{\text{Current assets}}{\text{Current liabilities}}$ .
- (2) Quick Ratio =  $\frac{(\text{Current Assets} - \text{Inventories} - \text{Prepaid expenses})}{\text{Current liabilities}}$ .
- (3) Interest earned ratio (times) =  $\frac{\text{Net income before Income tax and the interest expense}}{\text{Interest expense over this period}}$ .

#### 3. Operating Capacity

- (1) Accounts receivable (including account receivable and notes receivable due to business operations) turnover (times) =  $\frac{\text{Net Sale}}{\text{Balance of Average accounts receivable (including account receivable and notes receivable due to operation)}}$ .
- (2) Average collection period =  $\frac{365}{\text{Accounts Receivable turnover rate}}$
- (3) Inventory turnover (times) =  $\frac{\text{Cost of goods sold}}{\text{Average inventories}}$ .
- (4) Accounts payable turnover (times) =  $\frac{\text{Cost of goods sold}}{\text{Balance of Average accounts payable (including accounts payable and notes payable due to operation)}}$ .
- (5) Average days in sales =  $\frac{365}{\text{Inventory turnover rate}}$ .
- (6) Property, plant and equipment turnover (times) =  $\frac{\text{Net sale}}{\text{Average net property, plant and facilities}}$ .
- (7) Total assets turnover (times) =  $\frac{\text{Net Sales}}{\text{Average Total Assets}}$ .

#### 4. Profitability

- (1) Return on total assets (%) =  $\frac{(\text{Profit or Loss after Tax} + \text{Interest Expenses} \times (1 - \text{tax rate}))}{\text{Average Total Assets}}$ .
- (2) Return on stockholders' equity (%) =  $\frac{\text{Net income after tax}}{\text{Average total equity}}$ .
- (3) Profit ratio (%) =  $\frac{\text{Net income after tax}}{\text{Net sales}}$ .
- (4) Earnings Per Share (NT\$) =  $\frac{(\text{Net income attributable to shareholders of the parent company} - \text{Preferred Stock dividend})}{\text{Weighted average number of shares outstanding}}$ .

#### 5. Cash Flow

- (1) Cash flow ratio (%) =  $\frac{\text{Net cash flow from operating}}{\text{Current liability}}$ .
- (2) Cash flow adequacy ratio (%) =  $\frac{\text{Net Cash flow from the operating activities over the recent five years}}{(\text{Capital Expense} + \text{increase in inventory} + \text{cash dividends}) \text{ of the recent five years}}$ .
- (3) Cash reinvestment ratio (%) =  $\frac{(\text{Net Cash Flow from operating activities} - \text{Cash Dividends})}{(\text{Gross property, plant and equipment} + \text{Long-term investments} + \text{Other noncurrent assets} + \text{Working capital})}$ .

#### 6. Leverage:

- (1) Operating Leverage =  $\frac{(\text{Net sales} - \text{Variable cost and expense})}{\text{Operating income}}$ .
- (2) Financial Leverage =  $\frac{\text{Operating income}}{(\text{Operating income} - \text{Interest Expense})}$ .

**6.3 Audit Committee's Report for the Most Recent year**

Please refer to Page 96

**6.4 Financial statement for the most recent fiscal year**

Please refer to Page 109~166

**6.5 A parent company only financial statement for the most recent fiscal year,**

Please refer to Page 167~219

**6.6 Any financial difficulties experienced by the Company and its affiliate businesses during the most recent year up to the date of this Annual Report need to be stated as well as the impact on the Company's financial position need to be outlined: None.**

### **Audit Committee's Review Report**

The Board of Directors has prepared and submitted to us the Company's 2021 Business Report, Financial Statements and proposal for earning distribution. The Financial Statements have been audited, certified and issued an audit report by Shu-Chin Chiang and Ting-Chien Su of Deloitte & Touche CPA. The Business Report, Financial Statements and proposal for earning distribution have been reviewed and determined to be correct and accurate by the Audit Committee members. According to Article 14-4 of the Securities and Exchange Act and Article 219 of the Company Act, we hereby submit this report.

**Lingsen Precision Industries, Ltd.**

Chairman of the Audit Committee: Feng-Hsien Shih

March 17, 2022

## VII. Review of Financial Conditions, Financial Performance, and Risk Management

### 7.1 Analysis of Financial Status

Unit: NTD Thousands

Item	2020	2021	Difference	
			Amount	%
Current Assets	3,688,140	4,833,450	1,145,310	31.05
Property, plant and Equipment	3,491,550	3,984,904	493,354	14.13
Other Assets	465,570	606,426	140,856	30.25
<b>Total Assets</b>	<b>7,645,260</b>	<b>9,424,780</b>	<b>1,779,520</b>	<b>23.28</b>
Current Liabilities	1,724,686	2,195,855	471,169	27.32
Non-Current Liabilities	787,059	1,131,498	344,439	43.76
<b>Total Liabilities</b>	<b>2,511,745</b>	<b>3,327,353</b>	<b>815,608</b>	<b>32.47</b>
Capital	3,801,023	3,801,023	0	0
Capital Surplus	1,384,604	1,250,011	(134,593)	-9.72
Retained Earnings	25,753	1,073,244	1,047,491	4,067.45
Other Equity interest	(64,644)	(71,372)	(6,728)	10.41
Non-controlling Interests	186,607	244,349	57,742	30.94
<b>Total Equity</b>	<b>5,133,515</b>	<b>6,097,427</b>	<b>963,912</b>	<b>18.78</b>

Analysis of changes in financial ratios:

1. Analysis of Deviation over 20%

(1) Current Assets, Other Assets, Total Assets :

Both of the increase on cash equivalents and accounts receivables were mainly from the strong performance in operating revenue. And for securing the supply chain, the company increased the safety stock of inventory. The prepayment for facilities increase was mainly due to the expansion of capacity.

(2) Current Liabilities, Non-Current Liabilities, Total Liabilities :

The inventory increase was mainly due to the strong performance in operating revenue. The accounts payable increase was mainly due to allocating the remuneration for employees and directors. The bank loan increase was mainly due to the expansion of capacity.

(3) Retained Earnings, Non-controlling Interests : Mainly due to the increase in net profit.

2. Future response actions: Not applicable.

## 7.2 Analysis of Financial Performance

### 7.2.1 Main Reasons for changes in operating revenue, net income and Income (Loss) before income tax of the most recent two years.

Unit: NT\$ Thousands

Item	2020	2021	Difference	
			Amount	%
Operating Revenue	5,457,586	7,733,302	2,275,716	41.70
Gross Profit	299,084	1,474,896	1,175,812	393.14
Net Operating Profit (Loss)	(163,530)	889,303	1,052,833	-643.82
Non-operating income and expenses	17,114	146,488	129,374	755.95
Net profit (loss) before income tax	(146,416)	1,035,791	1,182,207	-807.43
Income tax expenses	16,724	104,200	87,476	523.06
Net profit (loss)	(163,140)	931,591	1,094,731	-671.04

Analysis of changes in financial ratios:  
1. Analysis of Deviation over 20%  
(1) Operating Revenue, Gross Profit, Net Operating profit (Loss), Net profit(loss) before income tax, Net profit (Loss):  
The growth of operating revenue and profit was mainly due to expansion of production capacity, the increase in the utilization rate and the customer orders.  
(2) Non-operating income and expenses: Mainly due to the disposal on impaired equipment from the subsidiary.  
(3) Income tax expenses: Mainly due to the strong performance in operating revenue and operating profit and the increased in the taxable income.

### 7.2.2 Sales Volume Forecast and the effect upon the company's financial operations as well as measures to be taken in response

#### A. Sales Volume Forecast and the basis

Please Refer to Summary of 2022 Business Plan under Chapter I. Letters to the Shareholders (Page 2~ Page 3 of this annual report.)

#### B. Effect upon the company's financial operations as well as measures to be taken in response

Actual Source of Major Capital Expenditures: Cash flow generated from operations and loans from the bank.

Therefore, no significant effects to the company's finance.

## 7.3 Analysis of Cash Flow

### 7.3.1 Cash Flow Analysis for the Current Year

Unit: NT\$ Thousands

Cash and Cash Equivalents, Beginning of Year (A)	Net Cash Flow from Operating Activities (B)	Net Cash Flow from Investing Activities (C)	Net Cash Flow from Financing Activities (D)	Effect of Exchange Rate (E)	Cash Surplus (A+B+C-D+E)
\$1,373,024	1,264,932	(1,321,622)	331,226	(570)	1,646,990

#### A. Analysis of change in cash flow in the current year

- (1) Operating Activities: Mainly due to Cash flow generated from operations activities.
- (2) Investing Activities: Primarily for capital expenditures.
- (3) Financing Activities: Increased in bank loan for the needs of the company's investment activities.

#### B. Remedy for Cash Deficit and Liquidity Analysis: not required

#### C. Cash Flow Analysis for the coming year

The company plan to pay capital expenditures and cash dividends by bank loan and cash in bank.

#### 7.4 The effect upon financial operations of any major capital expenditures during the most recent fiscal year.

Plan	Actual or Planned Source of fund	Actual Use of fund	Impacts on the finance and operation
Production Equipment	Our fund or Bank fund	NT\$1,412,651,000	Based on capital expenditures listed above, the company's production capacity increased, with positive effect to the finance and operation of the company.

#### 7.5 Investment Policy in the Last Year, Main Causes for Profits or Losses, Improvement Plans and Investment Plans for the Coming Year

- A. The company's Investment Policy is that investment for the need of business development and future growth of the company. The organizational structure, investment purpose, market condition, business development, shareholding percentage and other items of the investment enterprise shall be assessed carefully, so as the reference for the decision-making company organizations to make decisions. The company invigilating and managing the subsidiaries in accordance of internal control system and with the execution of enacted "Operational Procedure of monitoring Subsidiaries".
- B. The company's investing company were related to the main business scope as semi-conductor industry, the summary of income and loss as follows:
- (1) The company investing Li Yuan Technology (Mainland China) Co., Ltd. through Lingsen Holding(Samoa) Inc.:
- Due to the orders has not met economies of scale, the subsidiary made the loss of NT\$45,302,000 in 2021.

- (2) Panther Technology Co.:  
Panther as professional testing factory with stable source of clients, the subsidiary made the income of NT\$158,648,000.
- (3) Sooner Power Semiconductor:  
Due to disposal impaired equipment and accrues reversal benefits, the subsidiary made the gain of NT\$26,595,000 in 2021.

- C. The company will assess carefully with the new investment and will be deciding the investment plan of the next coming year in according to the operation conditions.

## **7.6 Analysis of Risk Management**

### **7.6.1 Effects of Changes in Interest Rates, Foreign Exchange Rates and Inflation on Corporate Finance, and Future Response Measures**

#### **A. Interest Rate Fluctuations:**

The funds allocation of the company and its subsidiaries based the principal of conservativeness and stability, the use of funds focused on liquidity, safety and profitability. The company acquired the loans for operation with low interest rate to efficiently reduce the operational cost. The company will continue to pay attention to the trend of interest rates to avoid the impact of interest rate fluctuation.

#### **B. Exchange Rate Fluctuation**

The main foreign currency transactions were made in US Dollars and Japanese Yen. The company take natural hedging strategy as basis, to reduce the impact of fluctuation in exchange rate. The company will closely be observing the change of foreign currency and made the adjustment of the position in foreign currency to avoid the risk of exchange rate.

#### **C. Inflation status:**

According to the statistics of the Directorate-General of Budget, Accounting and Statistics (DGBAS) of Executive Yuan, the economic growth rate of 2021 is 6.45%, the Consumer price index annual growth rate of 2021 is 1.96%.

The world continued to be raged by the epidemic, the surging international freight charges and geopolitical conflict heats up inflation. Instead, Taiwan's export momentum is expected to strengthen and stable.

The DGBAS predicts that the Taiwan's GDP and CPI annual growth rates at 4.42% and 1.93%, respectively, indicating a mild inflation outlook in 2022. That indicates the inflation did not have significant effect to the operating result of the company.

### **7.6.2 Policies, Main Causes of Gain or Loss and Future Response Measures with Respect to High-risk, High-leveraged Investments, Lending or Endorsement Guarantees, and Derivatives Transactions**

The company has no high-risk investments, highly leveraged investments, loans to other parties and derivatives transactions in 2021. The company only made endorsement and guarantee for the subsidiaries for their need of operation capital. The endorsement and Guarantees were handled under the Company's "Procedures for Endorsement Guarantee".

### **7.6.3 Future Research & Development Projects and Corresponding Budget**

#### **A. Future Research & Development Projects**

Please refer to Page 64 D. New Product (service) Development under Chapter V. Operational Highlight.

#### **B. Further expenditures expected for research and development work**

The company input 1% ~ 2 % of the revenue for the further expenditures expected for research and development.

### **7.6.4 Effects of and Response to Changes in Policies and Regulations Relating to Corporate Finance and Sales**

As the internal or external managerial environment of the company, the company shall closely pay attention to the change of domestic and foreign policies and laws that may affect the company's finance and business, and taking measures to response to it. Related change in policies and laws and regulations that may affect the company's finance and business, as follows:

A. The TWSE requested that Capital exceed NT\$ 2Billions shall declare English Language shareholders' meeting handbook, annual report and annual financial statement from the year 2021. The company handled in according to the rules.

B. The minimum wage adjusted from NT\$24,000 to NT\$25,250 with the increase of 5.21%. The Company made the adjustment in according to laws and regulations.

### **7.6.5 Effects of and Response to Changes in Technology (include Cybersecurity )and the Industry Relating to Corporate Finance and Sales**

The technology of semiconductor industry improving rapidly. The company handled the need of the clients by collecting and analyzing market information, actively innovating and developing technology, strengthen our packaging and testing capabilities, avoid the impact of change in technology to the company's operation. Due to the company's product differentiate the market with other major package and testing companies, we insist on providing clients our excellent services and improve the operational efficiency and reduce costs for the projects to maintain the market competitiveness.



The company has established a comprehensive internet and computing security network. Annual spending was under process in its cybersecurity, such as network systems, device, application and strengthening of data security protection.

In addition, the company seeks to continuously review and assess its cybersecurity policies and procedures to ensure their adequacy and effectiveness. The Solutions of Cybersecurity please refer to page 82 ~ page 84 5.6 Cybersecurity management of this annual report.

In the most recent year and up to the date of publication of this Annual Report, the Company has not experienced any material cyberattack incidents that have materially and adversely affected as a result.

#### **7.6.6 The Impact of Changes in Corporate Image on Corporate Risk Management, and the Company's Response Measures**

The company bears the core faith of innovative, proactive, integrity, down-to-earth, and sharing excellence for over forty years. The company with good corporate image, there is no significant change affecting on the company's crisis management in the most recent year or as until the date of the annual report is published and printed.

#### **7.6.7 Expected Benefits from, Risks Relating to and Response to Merger and Acquisition Plans**

The company has no plans of merger and acquisitions as until the date of the annual report printed.

#### **7.6.8 Expected Benefits from, Risks Relating to and Response to Factory Expansion Plans**

The new plant of the company put into operation, the overall performance gradually expanding and improving, which is what the company expected.

#### **7.6.9 Risks Relating to and Response to Excessive Concentration of Purchasing Sources and Excessive Customer Concentration**

The company with the policy of disperse the source of suppliers. The company set the scheduled evaluation and selects new suppliers and alternative materials that meet the criteria of the company's quality and environmental management system. For main raw materials, we established more than 2 alternative suppliers to ensure the supply of raw materials for mass production and to reduce the risk of purchasing with singular source simultaneously. In addition, we build up the geographic location data of the source of suppliers and quickly grasp and reduce the impact of regional natural disasters in the supply of raw materials in the future.

The revenue of the company dispersed in the industries of memory, NB, communication, consumer electronics and other industries. The proportion of clients' revenue is dispersed, and without the risk of concentration in sales. However, the condition of sales will be affected by factors of the market trend, clients' policy of outsourcing manufacturing, time of reconciling inventory. The company will keep monitoring the change in market and making corrections.

**7.6.10 Effects of, Risks Relating to and Response to Large Share Transfers Changes in Shareholdings by Directors, Supervisors, or Shareholders with Shareholdings of over 10%**

A. The company has no shareholder holding greater than a 10% percent stake in the company.

B. The shareholdings of the Company's directors have been stable during the last few years, and there have been no major transfers or swaps of shares..

**7.6.11 Effects of, Risks Relating to and Response to the Changes in Management Rights**

No such condition.

**7.6.12 Litigation or Non-litigation Matters: None.**

**7.6.13 Other Major Risks: None.**

**7.7 Other Important Matters: None.**

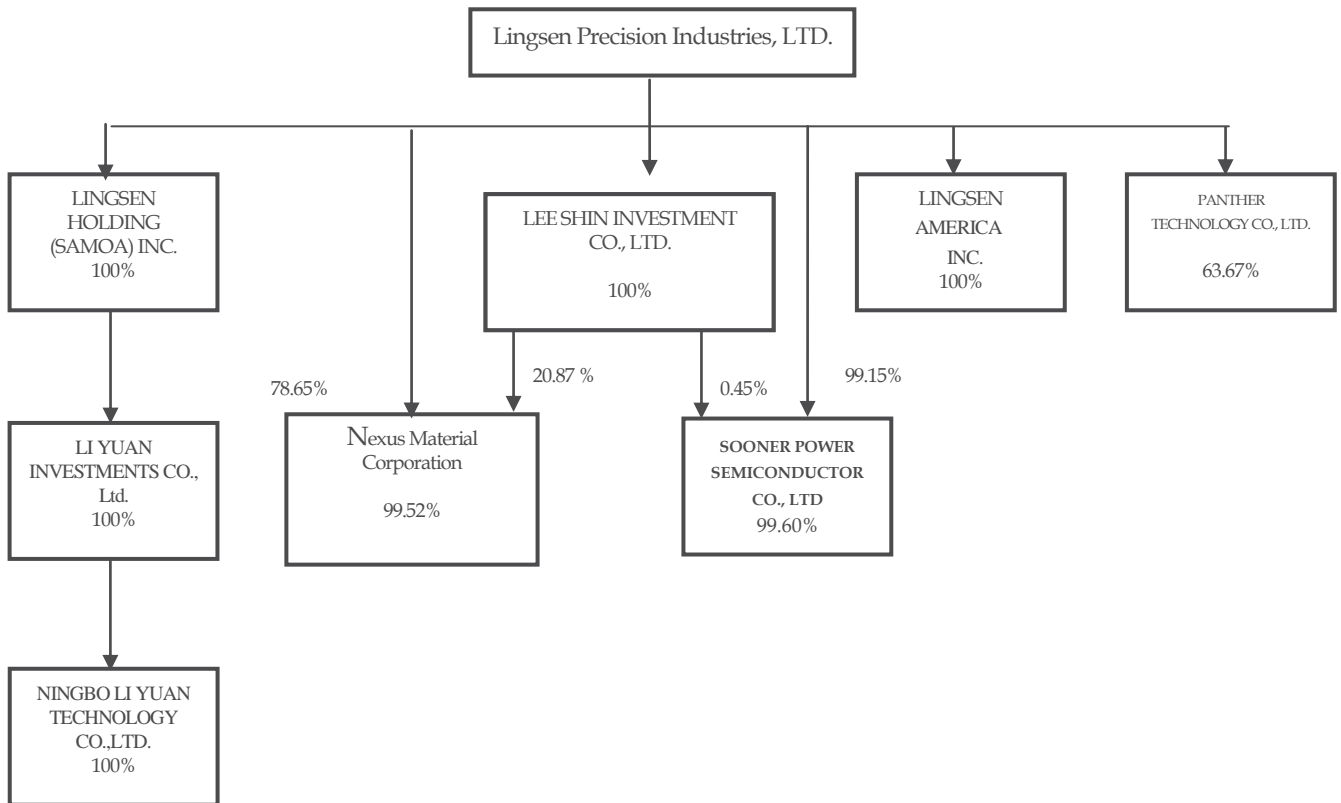
## VIII. Special Disclosure

### 8.1 Summary of Affiliated Companies

#### 8.1.1 Business Report of Affiliated Companies

##### A. Summary of Affiliated Companies

###### (1) Affiliated Companies Chart



Note :1. Shareholding %

2. Shareholding : As of 12/31/2021

## (2) Basic Information of Affiliated Company

Unit: Thousands

Company	Date of Incorporation	Location	Paid-in Capital	Major Business Activities
Lingsen America Inc.	March, 1998	1525 McCarthy Blvd Ste 1000, Milpitas, CA 95035	NTD32,311 (USD1,000)	Intermediaries Business
Lee Shin Investment Co., Ltd.	September, 1998	No. 5-1, S.2 <sup>nd</sup> Rd., Tanzi Dist., Taichung City, Taiwan	NTD300,000	Investment Activities
Nexus Material Corporation	March, 2001	5F, No.32-1, Guangfu Rd, Hukou Township, Hsinchu County	NTD68,000	Electronic Material Wholesale and Parts and Components Manufacturing
Lingsen Holding(Samoa) Inc.	August, 2001	Portcullis Chambers, P.O. Box 1225, Apia, Samoa	NTD1,688,748 (USD53,000)	Investment Activities
Li Yuan Investments Co., Ltd.	May, 2001	4th Floor, Harbour Place, 103 South Church Street, George Town, P.O. Box 10240, Grand Cayman KY1-1002, Cayman Islands.	NTD1,688,748 (USD53,000)	Investment Activities
Ningbo Li Yuan Technology Co.,Ltd	June, 2001	No. 30, Gangdong Boulevard East Dist. Duty Free Zone, Ningbo, Zhejiang	NTD1,688,748 (USD53,000)	Package, Testing of Various Integrated Circuit and Optoelectronic Products
Panther Technology Co., Ltd.	May, 1997	5F, No.32-1, Guangfu Rd, Hsinchu Industrial Park, Hukou Township, Hsinchu County	NTD360,000	Testing of Integrated Circuit
Sooner Power Semiconductor Co., Ltd.	November, 2007	5F, No.32-1, Guangfu Rd, Hukou Township, Hsinchu County	NTD609,389	Electronic Parts and Components Manufacturing

Note: As until December 31, 2021

### (3) Information about common shareholders of entities presumed to have a controlling subordinate relationship in accordance of Article 369-3 of the Company Act:

None.

### (4) Overall Description of the Industries in which Affiliated Companies (Including Subsidiaries and Other Invested Companies) operate:

Including Semiconductor (Providing IC packaging and testing service), Electronic Wholesale and Manufacturing, Investment and etc.

## (5) Information of Director, Supervisors, and President of Affiliated Companies

As of December 31, 2021  
Unit of shareholding: Share

Company	Title	Name or Representative	Shareholding	
			Share	%
Lingsen America Inc.	Chairman	SHU-CHYUAN YEH (Representatives of Lingsen Precision Industries, Ltd.)	1,000,000	100.00%
Lee Shin Investment Co., Ltd.	Chairman	SHU-CHYUAN YEH (Representatives of Lingsen Precision Industries, Ltd.)	30,000,000	100.00%
	Director	TSE-SUNG TSAI (Representatives of Lingsen Precision Industries, Ltd.)		
	Director	MING-DE DU(Representatives of Lingsen Precision Industries, Ltd.)		
	Supervisor	MING-WEI LAI(Representatives of Lingsen Precision Industries, Ltd.)		
Nexus Material Corporation	Chairman	SHU-CHYUAN YEH	3,820	0.06%
	Director	TSE-SUNG TSAI (Representatives of Lingsen Precision Industries, Ltd.)	5,348,315	78.65%
	Director	SHU-HSUN YEH	0	0.00%
	Supervisor	MING-WEI LAI (Representatives of Chi Gune Investment Co., Ltd.)	19,101	0.28%
Lingsen Holding(Samoa) Inc.	Chairman	SHU-CHYUAN YEH (Representatives of Lingsen Precision Industries, Ltd.)	53,000,000	100.00%
Li Yuan Investments Co., Ltd.	Chairman	SHU-CHYUAN YEH (Representatives of Lingsen Holding(Samoa) Inc.)	53,000,000	100.00%
Ningbo Li Yuan Technology Co., Ltd.	Chairman	BANG-JIE YEN (Representatives of Li Yuan Investments Co. Ltd.)	(Note 1)	100.00%
	Supervisor	MING-WEI LA (Representatives of Li Yuan Investments Co. Ltd.)		
	President	BANG-JIE YEN	0	0.00%
Panther Technology Co., Ltd.	Chairman	SHU-CHYUAN YEH (Representatives of Lingsen Precision Industries, Ltd.)	22,922,899	63.67%
	Director	TSE-SUNG TSAI (Representatives of Lingsen Precision Industries, Ltd.)		
	Director	SHU-HSUN YEH (Representatives of Lingsen Precision Industries, Ltd.)		
	Director	MING-XIA Li (Representatives of ELAN Microelectronics Corp.)	340,183	0.94%
	Director (President)	MING-KUI LI	22,000	0.06%
	Supervisor	JIN-HE WU	447,889	1.24%
	Supervisor	YIN-SHU LI	0	0.00%
Sooner Power Semiconductor Co., Ltd.	Chairman	SHU-CHYUAN YEH (Representatives of Lingsen Precision Industries, Ltd.)	60,422,257	99.15%
	Director	TSE-SUNG TSAI (Representatives of Lingsen Precision Industries, Ltd.)		
	Director	SHU-HSUN YEH (Representatives of Lingsen Precision Industries, Ltd.)		
	Supervisor	JIN-HE WU	0	0.00%
	President	SHU-CHYUAN YEH	25,117	0.04%

Note 1: The Company as limited company with the capital of USD53,000,000.

## B. Operational Highlights of Affiliated Companies

As of December 31, 2021  
Unit: NT\$ thousands, except EPS (NT\$)

Company	Capital	Total Assets	Total Liabilities	Net Worth	Operating Revenue	Net operating income(loss)	Net Income	EPS(NT\$) (After Tax)
Lingsen America Inc.	32,311	59,952	450	59,502	6,569	1,064	1,013	1.01
Lee Shin Investment Co., Ltd.	300,000	215,971	66	215,905	0	(212)	6,151	0.21
Nexus Material Corporation	68,000	26,485	54	26,431	0	(178)	(76)	(0.01)
Lingsen Holding(Samoa) Inc.	1,688,748	157,776	0	157,776	0	0	(45,302)	(0.85)
Li Yuan Investments Co., Ltd.	1,688,748	157,776	0	157,776	0	0	(45,302)	(0.85)
Ningbo Li Yuan Technology Co., Ltd.	1,688,748	309,944	152,168	157,776	297,531	(55,027)	(45,302)	N/A
Panther Technology Co., Ltd.	360,000	1,297,822	627,951	669,871	907,618	176,424	158,648	4.41
Sooner Power Semiconductor Co., Ltd.	609,389	218,135	1,147	216,988	41,811	(49,360)	26,595	0.44

Note : If an affiliate is a foreign company, related numbers shall be express in NTD with the exchange rate of the date: December 31, 2021

### 8.1.2 Consolidated Financial Statements of Affiliated Companies

#### Declaration of Consolidated Financial Statements of the Affiliated Company

The entities that are required to be included in the combined financial statements of Lingsen Precision Industries, Ltd. as of and for the year ended December 31, 2021, under the Criteria Governing the Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of Affiliated Enterprises are the same as those included in the consolidated financial statements prepared in conformity with the International Financial Reporting Standards No. 10, "Consolidated Financial Statements." In addition, the information required to be disclosed in the combined financial statements is included in the consolidated financial statements. Consequently, Lingsen Precision Industries, Ltd. and its subsidiaries do not prepare a separate set of combined financial statements.

Declared by

Company Name: Lingsen Precision Industries, Ltd.

Owner: Shu-Chyuan Yeh

March 17, 2022

**8.1.3 Affiliation Report: None****8.2 Private Placement Securities in the Most Recent Years: None****8.3 Shares in the Company Held or Disposed of by Subsidiaries in the Most Recent Years**

Name of Subsidiary	Stock Capital Collected	Fund Source	Shareholding Ratio of the Company	Date of Acquisition or Disposition	Shares and Amount Acquired	Shares and Amount Disposed of	Investment Gain/Loss	Shareholdings and Amount in Most Recent Year	Mortgage	Endorsement Amount Made for the Subsidiary	Amount Loaned to the Subsidiary
LEE SHIN INVESTMENT CO., LTD	NTD 300Million	Equity Funds	100%	2021	None	None	None	5,658,911 shares	None	None	None
				As of the publication date of the annual report	None	None		Book Value NTD130,438,000 (Note)	None	None	None
								Amount transferred to treasury stock: NTD176,415,000			

Note: The amount is calculated by the closing price of common stock on April 12, 2022 as NTD 23.05 per share.

**8.4 Special Notes: None.**

**IX. Any Events in the most recent year and as of the Date of this Annual Report that Had Material Impacts on Shareholders' Interest or Securities Prices as Stated in Subparagraph 2, Paragraph 3 of the Article 36 of the Securities and Exchange Act of Taiwan: None.**

## **Independent Auditors' Report**

To the Board of Directors and Shareholders of Lingsen Precision Industries, Ltd.

### **Audit opinions**

We have audited the accompanying consolidated financial statements of Lingsen Precision Industries, Ltd. and its subsidiaries (the Group), which comprise the consolidated balance sheets as of December 31, 2021 and 2020, and the consolidated statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2021 and 2020, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China.

### **Basis for Opinion**

We conducted our audits in accordance with the Regulation Governing Auditing and Certification of Financial Statements by Certified Public Accountants and auditing standards generally accepted in the R.O.C.. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. The auditors of the firm, subject to the independence regulations, have maintained independence from the Group in accordance with the Code of Ethics and perform other obligations of such Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the Group for the year 2021. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matters for the Group's consolidated financial statements for the year 2021 are



stated as follows:

#### Authenticity of service revenue recognition

The main source of revenue of the Group relies on the service revenue from the various wafer and integrated circuit packaging and testing services; therefore, the service revenue is determined to be the main indicator for the management to evaluate the business performance, and its recognition authenticity has a material impact on the overall financial statements. Accordingly, the authenticity of the recognition of specific customer service revenue is listed as the key audit matter. For revenue recognition related accounting policy, please refer to Notes 4 and 21 of the consolidated financial statements.

We summarize the main audit procedures executed for the aforementioned matters of the current year as follows:

1. Understand and assess the internal control design related to the audit and risk in the product sales and payment collection cycle and conduct a test on its effectiveness.
2. Inspect and obtain samples from the account sales of specific customers, and inspect relevant documents of delivery orders and sales invoices, and also verify whether the payment collection subjects are consistent with the delivery subjects, and also perform letter issuance for customers of service revenue, in order to verify the authenticity of the service revenue.

#### **Other Matters**

Lingsen Precision Industries, Ltd. has prepared the parent company only financial statements for 2021 and 2020, to which we have also issued an independent auditor's report with unqualified opinion along with the section on other matters and provided for reference.

#### **Responsibilities of Management Level and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the IFRS, IAS, IFRIC, and SIC endorsed and issued into effect by the Financial Supervisory Commission of the R.O.C., and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the responsibilities of the management include assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Group's financial reporting process.

#### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial

statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. The term of "reasonable assurance" refers to high level of assurance. Nevertheless, the audit performed according to the Generally Accepted Auditing Standards cannot guarantee the discovery of material misstatement in the financial statements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

As part of an audit in accordance with the auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risk of material misstatement of the consolidated financial statements due to fraud or error, design and adopt appropriate countermeasures for the risks assessed, and obtain sufficient and appropriate audit evidence in order to be used as the basis for the opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain a necessary understanding of internal control concerning the inspection in order to design appropriate inspection procedures that are appropriate for the time being. The purpose, however, is not to effectively express opinions on the internal control of the Group.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management level.
4. According to the audit evidence obtained, evaluate the appropriateness of the continuous operation accounting basis and whether events or circumstances possibly generating material concerns on the continuous operation ability of the Group have significant uncertainty, and provide conclusion thereto. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. Nevertheless, future events or circumstances may cause the Group to have no ability for continuous operation.
5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including relevant notes, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient and appropriate audit evidence for the financial information of individual entities of the Group and provide opinion on the consolidated financial statements. We handle the guidance, supervision and execution of the audit on the Group and are responsible for preparing the opinion for the Group.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the governance units with statements that we have complied with relevant matters that may reasonably be thought to bear on our independence, and we have also communicated with the governance units on all relationships and other matters (including relevant protective measures) that may be considered to affect the independence of auditors.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Group's 2021 consolidated financial statements and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Deloitte Taiwan

CPA Shu-Ching Chiang

CPA Ting-Chien Su

Financial Supervisory Commission  
Approval Document No.  
Jin-Guan-Zheng-Shen-Zi No. 1000028068

Financial Supervisory Commission Approval  
Document No.  
Jin-Guan-Zheng-Shen-Zi No. 1070323246

March 17, 2022

Lingsen Precision Industries, Ltd. and Subsidiaries  
Consolidated Balance Sheet  
December 31, 2021 and 2020

Unit: In Thousands of New Taiwan Dollars

Code	ASSETS	December 31, 2021		December 31, 2020	
		Amount	%	Amount	%
	<b>Current Assets</b>				
1100	Cash and cash equivalents (Notes 4 and 6)	\$ 1,646,990	17	\$ 1,373,024	18
1140	Contract assets - current (Notes 4 and 21)	150,260	2	126,485	2
1150	Notes receivable (Notes 4 and 21)	5,593	-	9,386	-
1170	Accounts receivable (Notes 4, 8 and 21)	1,744,380	18	1,311,023	17
1200	Other receivables (Notes 4 and 9)	243,361	3	304,193	4
1220	Current tax assets (Notes 4 and 23)	210	-	3,081	-
1310	Inventories (Notes 4 and 10)	689,909	7	336,114	4
1470	Other current assets (Notes 4, 15 and 28)	352,747	4	224,834	3
11XX	Total current assets	<u>4,833,450</u>	<u>51</u>	<u>3,688,140</u>	<u>48</u>
	<b>Non-current assets</b>				
1517	Financial assets at fair value through other comprehensive income- non-current (Note 4 and 7)	34,709	1	38,981	1
1550	Investment accounted for using the equity method (Notes 4 and 12)	-	-	-	-
1600	Property, plant and equipment (Notes 4, 13 and 28)	3,984,904	42	3,491,550	46
1755	Right-of-use assets (Notes 4 and 14)	154,244	2	164,801	2
1840	Deferred tax assets (Notes 4, 5 and 23)	28,600	-	91,305	1
1915	Prepayments for facilities	356,707	4	157,529	2
1920	Refundable deposits (Note 4)	1,018	-	935	-
1975	Net defined benefit assets - non-current (Notes 4 and 19)	12,009	-	-	-
1990	Other non-current assets	19,139	-	12,019	-
15XX	Total non-current assets	<u>4,591,330</u>	<u>49</u>	<u>3,957,120</u>	<u>52</u>
1XXX	Total assets	<u>\$ 9,424,780</u>	<u>100</u>	<u>\$ 7,645,260</u>	<u>100</u>
	<b>Liabilities and Equity</b>				
	<b>Current Liabilities</b>				
2100	Short-term bank borrowings (Notes 4 and 16)	\$ 304,838	3	\$ 248,679	3
2150	Notes payable	23,699	-	-	-
2170	Accounts payable	491,184	5	332,380	4
2200	Other payables (Note 17)	886,595	9	582,873	8
2230	Deferred tax liabilities (Notes 4 and 23)	51,330	1	807	-
2250	Liability reserve - current (Notes 4 and 18)	3,980	-	19,450	-
2280	Lease liabilities - current (Notes 4 and 14)	5,027	-	5,494	-
2320	Long-term borrowings due in one year (Notes 4, 16 and 28)	360,830	4	486,287	7
2399	Other current liabilities	68,372	1	48,716	1
21XX	Total current liabilities	<u>2,195,855</u>	<u>23</u>	<u>1,724,686</u>	<u>23</u>
	<b>Non-current liabilities</b>				
2540	Long-term banks borrowings (Notes 4, 16 and 28)	931,461	10	577,589	7
2570	Deferred tax liabilities (Notes 4 and 23)	804	-	1,156	-
2580	Lease liabilities - non-current (Notes 4 and 14)	147,411	2	152,251	2
2640	Net defined benefit liabilities - non-current (Notes 4 and 19)	-	-	54,241	1
2645	Deposits received	51,822	-	1,822	-
25XX	Total non-current liabilities	<u>1,131,498</u>	<u>12</u>	<u>787,059</u>	<u>10</u>
2XXX	Total Liabilities	<u>3,327,353</u>	<u>35</u>	<u>2,511,745</u>	<u>33</u>
	<b>Equity attributable to owners of the company</b>				
3110	Ordinary shares	3,801,023	40	3,801,023	50
3200	Capital surplus	1,250,011	13	1,384,604	18
	Retained earnings				
3320	Special reserve	160,419	2	192,020	2
3350	Unappropriated earnings (accumulated deficit)	912,825	10	( 166,267)	( 2)
3400	Other equities	( 71,372)	( 1)	( 64,644)	( 1)
3500	Treasury shares	( 199,828)	( 2)	( 199,828)	( 2)
31XX	Total equity attributable to owners of the Company	<u>5,853,078</u>	<u>62</u>	<u>4,946,908</u>	<u>65</u>
36XX	Non-controlling interests	<u>244,349</u>	<u>3</u>	<u>186,607</u>	<u>2</u>
3XXX	Total equity	<u>6,097,427</u>	<u>65</u>	<u>5,133,515</u>	<u>67</u>
	Total liabilities and equities	<u>\$ 9,424,780</u>	<u>100</u>	<u>\$ 7,645,260</u>	<u>100</u>

The accompanying notes are an integral part of the consolidated financial statements

Lingsen Precision Industries, Ltd. and Subsidiaries  
Statement of Comprehensive Income  
For the Years from January 1 to December 31, 2021 and 2020

Unit: Expressed in NT\$ thousand; except  
(loss) earnings per share expressed in NT\$

Code		2021		2020	
		Amount	%	Amount	%
4000	Operating revenue (Notes 4 and 21)	\$ 7,733,302	100	\$ 5,457,586	100
5000	Operating costs (Notes 10 and 22)	<u>6,258,406</u>	<u>81</u>	<u>5,158,502</u>	<u>95</u>
5900	Gross profit	<u>1,474,896</u>	<u>19</u>	<u>299,084</u>	<u>5</u>
	Operating expenses (Note 22)				
6100	Selling and marketing expenses	70,345	1	54,894	1
6200	General and administrative expenses	338,281	5	240,974	4
6300	Research and development expenses	176,579	2	166,697	3
6450	Expected credit impairment losses (Notes 4 and 8)	<u>388</u>	<u>-</u>	<u>49</u>	<u>-</u>
6000	Total operating expenses	<u>585,593</u>	<u>8</u>	<u>462,614</u>	<u>8</u>
6900	Net operating profit (loss)	<u>889,303</u>	<u>11</u>	<u>(163,530)</u>	<u>(3)</u>
	Non-operating income and expenses (Note 4)				
7100	Interest income	3,978	-	6,821	-
7110	Rental income (Note 14)	20,882	-	18,906	-
7130	Dividend income	7,198	-	1,165	-
7190	Other income	32,024	-	52,855	1
7210	Gains from disposal of property, plant, and equipment	54,462	1	484	-
7230	Net gain on foreign exchange	13,927	-	3,361	-
7273	Property, plant and equipment gain on reversal of impairment	42,417	1	-	-
7510	Interest expenses	(15,743)	-	(18,563)	-
7590	Miscellaneous expenses	(657)	-	(459)	-
7670	Impairment loss	<u>(12,000)</u>	<u>-</u>	<u>(47,456)</u>	<u>(1)</u>
7000	Total non-operating incomes and expenses	<u>146,488</u>	<u>2</u>	<u>17,114</u>	<u>-</u>
7900	Net profit (loss) before income tax	1,035,791	13	(146,416)	(3)
7950	Income tax expenses (Notes 4 and 23)	<u>(104,200)</u>	<u>(1)</u>	<u>(16,724)</u>	<u>-</u>
8200	Net profit (loss) for the year	<u>931,591</u>	<u>12</u>	<u>(163,140)</u>	<u>(3)</u>

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Code		2021		2020	
		Amount	%	Amount	%
	Other comprehensive income (loss) (Note 4)				
8310	Items not reclassified subsequently to profit or loss				
8311	Remeasurement of defined benefit plans (Note 19)	\$ 48,720	-	\$ 1,828	-
8316	Unrealized gain/(loss) on investments in equity instruments at fair value through other comprehensive income	( 4,272 )	-	7,454	-
8349	Income tax related to items that will not be reclassified subsequently (Note 23)	( 9,744 )	-	( 366 )	-
		<u>34,704</u>	-	<u>8,916</u>	-
8360	Items that may be reclassified subsequently to profit or loss				
8361	Exchange differences on translation of the financial statements of foreign operations	( 2,456 )	-	( 139 )	-
8300	Other comprehensive income of the year (Net income after tax)	<u>32,248</u>	-	<u>8,777</u>	-
8500	Total comprehensive income (loss) for the year	<u>\$ 963,839</u>	<u>12</u>	<u>( \$ 154,363 )</u>	<u>( 3 )</u>
	Net profit (loss) attributable to:				
8610	Owners of the company	\$ 873,849	11	( \$ 164,343 )	( 3 )
8620	Non-controlling interests	<u>57,742</u>	<u>1</u>	<u>1,203</u>	-
8600		<u>\$ 931,591</u>	<u>12</u>	<u>( \$ 163,140 )</u>	<u>( 3 )</u>
	Total comprehensive income attributable to:				
8710	Owners of the company	\$ 906,097	11	( \$ 155,566 )	( 3 )
8720	Non-controlling interests	<u>57,742</u>	<u>1</u>	<u>1,203</u>	-
8700		<u>\$ 963,839</u>	<u>12</u>	<u>( \$ 154,363 )</u>	<u>( 3 )</u>
	Earnings (losses) per share (Note 24)				
9750	Basic	<u>\$ 2.35</u>		<u>( \$ 0.44 )</u>	
9850	Diluted	<u>\$ 2.32</u>		<u>( \$ 0.44 )</u>	

The accompanying notes are an integral part of the consolidated financial statements

Lingsen Precision Industries, Ltd. and Subsidiaries  
Consolidated Statement of Changes in Equity  
For the Years from January 1 to December 31, 2021 and 2020

Unit: In Thousands of New Taiwan Dollars

Equity attributable to owners of the company													
Code		Retained earnings (Note 20)					Other equity items (Note 4)				Total	Non-controlling interests (Note 20)	Total equity
		Common share capital (Note 20)	Capital surplus (Note 20)	Legal reserve	Special reserve	Undistributed earnings (losses to be covered) (Notes 4 and 7)	Exchange differences on translation of the financial statements of foreign operations	Unrealized Valuation Gain/(Loss) on Financial Assets at Fair Value Through Other comprehensive income	Treasury shares (Note 20)				
A1	Balance at January 1, 2020	\$ 3,801,023	\$ 1,451,696	\$ 359,085	\$ 226,856	\$ 461,077	\$ 22,033	\$ 52,425	\$ 176,415	\$ 5,126,710	\$ 184,517	\$ 5,311,227	
	2019 Deficit Compensation												
B13	Legal reserve deficit compensation	-	-	(359,085)	-	359,085	-	-	-	-	-	-	
B17	Reversal of special reserve	-	-	-	(34,836)	34,836	-	-	-	-	-	-	
	Other change of capital surplus:												
C3	Change due to receipt of gifts	-	64	-	-	-	-	-	-	64	-	64	
C11	Covering loss from capital surplus	-	(67,156)	-	-	67,156	-	-	-	-	-	-	
D1	Net profit (loss) in 2020	-	-	-	-	(164,343)	-	-	-	(164,343)	1,203	(163,140)	
D3	Other comprehensive income (loss) for 2020	-	-	-	-	1,462	(139)	7,454	-	8,777	-	8,777	
D5	Total comprehensive income (loss) for 2020	-	-	-	-	(162,881)	(139)	7,454	-	(155,566)	1,203	(154,363)	
L1	Buy-back of treasury shares (Note 20)	-	-	-	-	-	-	-	(23,413)	(23,413)	-	(23,413)	
M7	Change in ownership interests in subsidiaries	-	-	-	-	(887)	-	-	-	(887)	887	-	
Q1	Disposal of investments in equity instruments designated as at fair value through other comprehensive income	-	-	-	-	(2,499)	-	2,499	-	-	-	-	
Z1	Balance, December 31, 2020	3,801,023	1,384,604	-	192,020	(166,267)	(22,172)	(42,472)	(199,828)	4,946,908	186,607	5,133,515	
	2020 Deficit compensation												
B17	Reversal of special reserve	-	-	-	(31,601)	31,601	-	-	-	-	-	-	
	Other change of capital surplus:												
C3	Change due to receipt of gifts	-	73	-	-	-	-	-	-	73	-	73	
C11	Covering loss from capital surplus	-	(134,666)	-	-	134,666	-	-	-	-	-	-	
D1	2021 Net profit	-	-	-	-	873,849	-	-	-	873,849	57,742	931,591	
D3	Other comprehensive income (loss) for 2021	-	-	-	-	38,976	(2,456)	(4,272)	-	32,248	-	32,248	
D5	Total comprehensive income of 2021	-	-	-	-	912,825	(2,456)	(4,272)	-	906,097	57,742	963,839	
Z1	Balance, December 31, 2021	\$ 3,801,023	\$ 1,250,011	\$ -	\$ 160,419	\$ 912,825	\$ 24,628	\$ 46,744	\$ 199,828	\$ 5,853,078	\$ 244,349	\$ 6,097,427	

The accompanying notes are an integral part of the consolidated financial statements

## Lingsen Precision Industries, Ltd. and Subsidiaries

## Statement of Cash Flows

For the Years from January 1 to December 31, 2021 and 2020

Unit: In Thousands of New Taiwan Dollars

Code		2021	2020
	Cash flows from operating activities		
A10000	Net profit (loss) before tax for the year	\$1,035,791	(\$ 146,416)
	<b>Income/expenses items</b>		
A20100	Depreciation expense	762,262	824,680
A20300	Expected credit impairment losses	388	49
A20900	Interest expenses	15,743	18,563
A21200	Interest income	( 3,978)	( 6,821)
A21300	Dividend income	( 7,198)	( 1,165)
A22500	Gains on disposal of property, plant and equipment	( 54,462)	( 484)
A23800	Loss for market price decline and obsolete and slow-moving inventories (gain from price recovery)	( 39,380)	44,673
A23800	Impairment loss (reversal gain) on disposal and discard of property, plant and equipment	( 42,417)	47,456
A24100	Unrealized foreign currency exchange net profit	( 4,939)	( 7,850)
A29900	Amortization of prepayments	7,398	4,941
A29900	Other losses	12,000	-
A30000	Net changes in operating assets and liabilities		
A31125	Contract assets	( 23,839)	( 35,593)
A31130	Notes receivable	3,781	( 2,377)
A31150	Accounts receivable	( 435,223)	( 229,426)
A31180	Other receivables	59,541	64,099
A31200	Inventories	( 314,539)	( 35,065)
A31240	Other current assets	( 139,950)	( 40,177)
A32130	Notes payable	23,699	-
A32150	Accounts payable	161,093	53,064
A32180	Other payables	271,221	55,985
A32200	Provision (reversal) for liabilities	( 15,470)	7,072
A32230	Other current liabilities	19,658	( 56,518)
A32240	Net defined benefit liability	( 17,530)	( 21,287)
A33000	Cash provided by operating activities	1,273,650	537,403
A33100	Interest received	3,884	7,388
A33300	Interest paid	( 14,403)	( 17,919)
A33500	Income tax returned	1,801	15,394
AAAA	Net cash inflow from operating activities	<u>1,264,932</u>	<u>542,266</u>

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Code		2021	2020
	Cash flows from investing activities		
B02700	Purchase of property, plant and equipment	(\$1,057,572)	(\$ 307,696)
B02800	Proceeds from disposal of property, plant and equipment	98,439	5,901
B03700	Increase in refundable deposits	( 85)	( 7)
B06700	Increase in other non-current assets	( 14,523)	( 9,835)
B07100	Increase in prepaid equipment amount	( 355,079)	( 123,707)
B07600	Dividends received	<u>7,198</u>	<u>1,165</u>
BBBB	Net cash outflow from investment activities	( <u>1,321,622</u> )	( <u>434,179</u> )
	Cash flows from financing activities		
C00100	Increase in short-term bank borrowings	1,230,613	1,561,937
C00200	Decrease in short-term bank borrowings	( 1,171,050)	( 1,734,745)
C01600	Proceeds from long-term bank borrowings	772,700	169,500
C01700	Repayments of long-term bank borrowings	( 544,286)	( 407,934)
C03000	Increase in guarantee deposits	50,000	909
C04020	Repaid principal of lease liabilities	( 6,824)	( 6,831)
C04900	Buy-back of treasury shares	-	( 23,413)
C09900	Uncollected overdue dividends	<u>73</u>	<u>64</u>
CCCC	Net cash inflow (outflow) from financing activities	<u>331,226</u>	( <u>440,513</u> )
DDDD	Effect of exchange rate changes on cash and cash equivalents	( <u>570</u> )	<u>660</u>
EEEE	Increase (decrease) of cash and cash equivalents for the year	273,966	( 331,766)
E00100	Beginning cash and cash equivalents of the year	<u>1,373,024</u>	<u>1,704,790</u>
E00200	End cash and cash equivalents of the year	<u>\$1,646,990</u>	<u>\$1,373,024</u>

The accompanying notes are an integral part of the consolidated financial statements

Lingsen Precision Industries, Ltd. and Subsidiaries

Notes to Consolidated Financial Statements

For the Years Ended December 31, 2021 and 2020

(Amounts are expressed In thousands of New Taiwan Dollars or foreign currency, unless stated otherwise)

1. Company History

Lingsen Precision Industries, Ltd. (referred to as the “Company”) was established in Taichung Export Processing Zone in April 1973 and began its operation in July 1973. The main business is IC packaging and testing as well as optoelectronic devices.

In April 1998, the company's shares were listed on the Taiwan Stock Exchange (TWSE).

The consolidated financial statements were expressed in New Taiwan Dollars, which is the Company's functional currency.

2. Approval Date and Procedures of the Consolidated Financial Statements

These consolidated financial statements were approved by the Board of Directors on March 17, 2022.

3. Application Of New, Amended And Revised Standards And Interpretations

- (1) Initial application of the amendments to the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) (collectively, “IFRSs”) endorsed and issued into effect by the Financial Supervisory Commission (FSC).

Application of aforementioned amendments will not have a significant effect on the Company and controlled entities (referred to as the “Group”)’s accounting policies.

- (2)
- | New, Revised or Amended Standards and Interpretations                              | Effective Date Announced by IASB |
|--|----------------------------------|
| “Annual Improvements to IFRSs 2018-2020”   | January 1, 2022 (Note 1)         |
| Amendments to IFRS 3 “References to Conceptual Framework”                          | January 1, 2022 (Note 2)         |
| Amendments to IAS 16 “Property, plant and equipment: Proceeds before intended use” | January 1, 2022 (Note 3)         |
| Amendments to IAS 37 “Onerous contract - costs incurred in fulfilling contracts”   | January 1, 2022 (Note 4)         |

Note 1: Amendments to IFRS 9 are applicable to exchange of financial liabilities or clause amendment occurred during the annual reporting period beginning on

or after January 1, 2022; Amendments to IAS 41 "Agriculture" are applicable to the fair value measurement during the annual reporting period beginning on or after January 1, 2022; Amendments to IFRS 1 "First Adoption of IFRSs" are retrospectively applicable to the annual reporting period beginning on or after January 1, 2022.

Note 2: Amendments are applicable to the merge and acquisition at the annual reporting period beginning on or after January 1, 2022.

Note 3: Amendments are applicable to plant, property and equipment in and under necessary places and conditions which meet the operation way expected from the management at the periods beginning on or after January 1, 2021.

Note 4: The Amendments are applicable to all contracts which have not fulfilled obligations on January 1, 2022.

As of the date the consolidated financial statements were authorized for issue, the Group has assessed the possible impact that the application of other standards and interpretations would have on the Group's financial position and financial performance, and has determined that there would be no such material impact.

3. IFRSs already announced by IASB but not yet endorsed and issued into effect by the FSC

New, Revised or Amended Standards and Interpretations	Effective Date Announced by IASB (Note 1)
Amendments to IFRS 10 and IAS 28 "Sale or Contribution of Assets between an Investor and its Associate or Joint Venture"	To be determined by IASB
IFRS 17 "Insurance Contracts"	January 1, 2023
Amendments to IFRS 17	January 1, 2023
Amendments to IFRS 17 "First time of application of IFRS 17 and IFRS 9 – comparison information"	January 1, 2023
Amendments to IAS 1 "Classification of Liabilities as Current or Non-current"	January 1, 2023
Amendments to IAS 1 "Disclosure of Accounting Policy"	January 1, 2023 (Note 2)
Amendments to IAS 8 "Definition of Accounting Estimation"	Sunday, January 1, 2023 (Note 3)
Amendments to IAS 12 "Deferred income tax: related to assets and liabilities incurred due to single transaction"	January 1, 2023 (Note 4)

Note 1: Unless stated otherwise, the above New, Revised or Amended Standards and Interpretations are effective for annual reporting periods beginning on or after their respective effective dates.

Note 2: Amendments are applicable to the reporting period beginning on or after Sunday, January 1, 2023.

Note 3: Amendments are applicable to the changes on accounting estimates and accounting policies for annual reporting periods beginning on or after January 1, 2023.

Note 4: Except for the temporary difference of lease and decommissioning obligations recognized as deferred income tax on January 1, 2022, the amendments are applicable to transactions occurred after January 1, 2022.

Addition to the aforementioned influences, up to the reporting date, the Group will continue evaluating other influences on financial status and performance resulting from amendments to rules or explanations. The related influences are to be disclosed once the evaluation is accomplished.

#### 4. Summary of Significant Accounting Policies

(1) Statement of Compliance

The preparation of the consolidated financial statements is based on the "Regulations Governing the Preparation of Financial Reports by Securities Issuers" and IFRSs accepted and effectively published by FSC.

(2) Basis of preparation

The consolidated financial statements have been prepared on the historical cost basis except for financial instruments and the present value of the defined benefit obligation deducting the net defined benefit liabilities (assets) of the fair value of any plan assets which are measured at fair value.

The fair value measurements are grouped into Levels 1 to 3 based on the degree to which the fair value measurement inputs are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

1. Level 1 inputs: quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.
2. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
3. Level 3 inputs are unobservable inputs for the asset or liability.

(3) Classification of Current and Non-current Assets and Liabilities

Current assets include:

1. Assets held primarily for the purpose of trading;
2. Assets that are expected to be realized within twelve months from the balance sheet date; and
3. Cash and cash equivalent (unless the asset is restricted from being exchanged or used to settle a liability for at least twelve months after the date of statement of financial position).

Current liabilities include:

1. Liabilities held primarily for the purpose of trading;
2. Liabilities expected to be settled within twelve months after the maturity of the debt (even if the liability at the date of statement of financial position to complete the long-term refinancing prior to the financial statements or reschedule payment agreement), and
3. Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date.

Assets and liabilities that are not classified as current are classified as non-current.

(4) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and the entities controlled by the Company (i.e. its subsidiaries). Adjustments have been made to the financial statements of subsidiaries to allow their accounting policies to be consistent with those used by the Group. During the preparation of the consolidated financial statements, the transaction, account balance, revenue and expense among entities have been eliminated completely. The total comprehensive income/loss of the subsidiaries are attributed to the owner's and non-controlling interests of the Company, and the same is true when the non-controlling interests consequently become loss balance.

Changes in the Company's ownership interests in subsidiaries that do not result in the Company losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Company's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value paid or received is recognized directly in equity and attributed to shareholders of the Company.

Please see Note 11 and Tables 4 and 5 for details of subsidiaries, percentage of ownership and business.

(5) Foreign Currency

In preparing the financial statements of each individual Group entity, transactions in currencies other than the entity's functional currency (foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions.

Foreign currency monetary amount is translated at the closing rate at each date of the balance sheet. Exchange differences arising from settlement or translation are recognized as profit or loss at the period.

Non-monetary foreign currencies held at fair value at the exchange rates prevailing at the date of transaction; however, non-monetary foreign currencies held at fair value through other comprehensive income are recognized in other comprehensive income.

Non-monetary items carried at historical cost is reported using the exchange rate at the date of the transaction and will not calculated again.

In preparing the consolidated financial statements, assets and liabilities from foreign

operations, including subsidiaries whose location or currency are different from the Company, are translated into the presentation currency, the New Taiwan dollar, at the exchange rates prevailing at the end of the reporting period. Income and expense items are translated at the average exchange rates at the period. The resulting currency translation differences are recognized in other comprehensive income and attributed to the owner and non-controlling interests, respectively.

(6) Inventories

Inventories include raw materials, work in process, finished goods and products. Inventories are stated at the lower of cost or net realizable value. The lower of cost and net realizable value is based on the individual inventory items. Net realized value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and the estimated costs necessary to make the sale. The inventory cost is measured by using First In, First Out.

(7) Investment in Associates

The associates are entities which are material to the Group, but not subsidiaries or joint venture companies.

Investments in the associates are accounted for using the equity method.

Under the equity method, an investment is initially recognized in the statements of financial positional cost and adjusted thereafter to recognize the Group's share of profit or loss and other comprehensive income of the associates as well as the distribution received. The Company also recognizes its share in the changes in equities of associates.

The Group discontinues recognizing its share of further losses if its share of losses of the associate equals or exceeds its interest in the associate. The Group recognizes the additional losses and liabilities which occur in the scope of legal obligation, constructive obligation or payment on behalf of the associates only.

During the evaluation of the impairment of the Group, the entire carrying amount of the investment is tested for impairment as a single asset by comparing its recoverable amount with its carrying amount. Any impairment loss is not amortized to any assets as part of the carrying amount of the investment. Any reversal of that impairment loss is recognized to the extent that the recoverable amount of the investment subsequently increases.

(8) Property, plant and equipment

Property, plant and equipment are recognized at costs and subsequently measured at costs of the amount less accumulated depreciation and accumulated impairment losses.

Property, plant and equipment in the course of construction for production are recognized as the cost, and such cost includes professional service fees and borrowing costs eligible for capitalization. Upon completion and ready for intended use, such assets are classified to the appropriate categories of property, plant and equipment, and depreciation of these assets commences.

Depreciation is recognized using the straight-line method, and each significant part is depreciated separately. The Group reviews the estimated useful lives, residual values and depreciation method at least at the end of each reporting period, and with the effect of any changes in estimates accounted for on a prospective basis.

On derecognition of an item of property, plant and equipment, the difference between the sales proceeds and the carrying amount of the asset is recognized in profit or loss.

(9) Impairments of related assets including property, plant and equipment, right-of-use assets and contract cost

At the end of each reporting period, the Group reviews whether there is any indication that its property, plant and equipment, right-of-use assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount, with the resulting impairment loss recognized in profit or loss.

Inventories recognized in customers' contracts are recognized as impairment loss in accordance with Inventory write off policy and the aforementioned regulations. Subsequently, the excess of carrying amount of assets associated with contract cost over the price received from providing relevant products or service, less direct relevant costs, is recognized as impairment loss. Then the carrying amount of assets associated with contract cost is computed to its cash-generating unit to evaluate the impairment losses on cash-generating unit.

When impairment loss subsequently reverses, the carrying amounts of the asset, cash-generating units or contract cost and related assets are increased to the revised recoverable amounts. However, the increased carrying amounts shall not exceed the carrying amounts of the asset, cash-generating units or contract cost and related assets which were not recognized as impairment loss at the past period (less amortization or depreciation). The reversal of impairment loss is recognized as profit or loss.

(10) Financial instruments

Financial assets and financial liabilities are recognized when a group entity becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognized immediately in profit or loss.

### Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis.

#### 1) Classification of measurement

Financial assets held by the Group are classified to financial assets measured at amortized cost and investments in equity instruments measured through other comprehensive income at fair value.

##### i) Financial assets measured at amortized cost

When the financial assets invested by the Group satisfies the following two criteria at the same time, it is classified as the amortized cost financial assets:

- a. Where the financial assets are held under certain business model, and the purpose of such model is to hold the financial assets in order to collect contract cash flows; and
- b. Where contract terms generated cash flow of specific date, and such cash flow is completely for the payment of the interest of principle and external circulating principle amount.

Financial assets measured at amortized cost include cash and cash equivalent, contract assets, note receivables, account receivables, other receivables, other current assets and refundable deposits. When the recognition commences, effective interest method is used to determine the carrying amount less any amortized cost of depreciation. Any exchange gains and losses are recognized as gains and losses.

Credit losses on financial assets are significant financial difficulty of the issuer or borrower, a breach of contract, it becoming probable that the borrower will enter bankruptcy or other financial reorganization, or the disappearance of an active market for the financial asset because of financial difficulties.

Cash equivalents, for the purpose of meeting short-term cash commitments, consist of highly liquid time deposits and investments that are readily convertible to known amounts of cash, which are subject to an insignificant risk of changes in value and acquired within three months.

##### ii) Investments in equity instruments measured at fair value through other comprehensive income

On initial recognition, the Group may irrevocably designate investments in equity instruments that is not held for trading and not recognized as contingent consideration as at FVTOCI.

Investments in equity instruments measured at fair value through other comprehensive income are measured at fair value. Subsequently the



changes in fair value are reported in other comprehensive income and accumulated in other equity. On disposal of investments, the accumulated profit or loss is directly transferred to retained earnings and it is not reclassified to profit or loss.

The dividend from investments in equity instruments measured at fair value through other comprehensive income are recognized in profit or loss upon the Group's right to receive payment is established, except for apparently the dividend representing the recovery of the partial investment cost.

## 2) Impairments of financial assets and contract assets

At the date of each balance sheet, the Group reviews expected credit losses to estimate the impairment loss of financial assets, including notes receivable, and contract assets measured at amortized cost.

The loss allowance for accounts receivable is measured at an amount equal to useful lives expected credit losses. Other financial assets are assessed to determine whether the credit risk has significantly increased since the original recognition. If there is no significant increase, then the allowance loss is recognized according to the 12-month expected credit loss. If it has increased significantly, then allowance loss is recognized according to the lifetime expected credit loss.

Expected credit losses are weighted average credit losses with the probability of default events. The 12-month expected credit losses are expected credit losses that result from default events possible within 12 months after the reporting date. Lifetime expected credit losses result from all possible default events over the expected life of the financial instruments.

For the purpose of internal controls on credit risk, without considering the collaterals it holds, the Group determines the following events as a breach of contract:

- i) There is internal or outside information prevails that it is not possible the borrower pays off the debt.
- ii) The overdue exceeds the average credit period, unless reasonable and supportable information indicates that a delayed default basis is more appropriate.

All impairment losses on financial assets is decreased its carrying amount through contra accounts.

## 3) Derecognition of financial assets

The Group derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of financial assets at amortized cost in its entirety, the

difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss. On derecognition of Investments in equity instruments measured at fair value through other comprehensive income, the cumulative gain or loss that had been recognized in other comprehensive income is transferred directly to retained earnings, without recycling through profit or loss.

#### Financial liabilities

1) Follow-up measurement

Financial liabilities are measured at amortized cost using effective interest method.

2) Derecognition of financial liabilities

On the derecognition of financial liabilities, the difference between their carrying amount and the consideration paid and payable, including any transfer of non-cash assets or liabilities, is recognized as profit or loss.

(11) Provision for liabilities

The amount recognized as a provision for liabilities is, taking risk and uncertainty of obligation into consideration, the best estimate of the expenditure required to settle the obligation at the date of balance sheet.

(12) Revenue recognition

The Group allocates the transaction price to each performance obligation and recognizes the revenue when each of the obligation is satisfied after the customer has identified it.

1) Sales revenue

Sales revenue comes from the sale of semiconductor materials. Since the clients are eligible for pricing and using the products as well as responsible for reselling and taking the risk of depreciation upon the delivery of semiconductor materials, the Company shall recognize the revenue and accounts receivable upon the sale.

2) Service income

Service Income comes from packaging and final testing.

When the customer simultaneously receives and consumes the benefits provided by the Group's performance of packaging and final testing service, or the customer controls an asset which the Group's performance has created or enhanced, the related revenue is recognized. Packaging of products relies on the involvement of technicians. The Group measures the work in progress by the percentage of completion. The contract with customer states that the customer is billed after the packaging or the delivery has been completed. A contract asset is thus recognized when the Group renders the service and transfers to accounts receivable when the packaging or delivery is completed. Final testing counts on the involvement of technicians. The Group measures the work in progress by the percentage of completion. Contract customer is

billed after the completion of service, and the Group then recognizes accounts receivable when rendering the service.

(13) Leases

At the inception of a contract, the Group assesses whether the contract is, or contains, a lease.

1) The Group as the lessor

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

The sublease of right-of-use assets of the Group is classified by reference to right-of-use assets, instead of underlying assets. However, if the main lease is short-term lease applicable to recognition exemption of the Group, such sublease is classified as operating leases.

Under the operating lease, lease payments less lease incentives granted are recognized as revenue on a straight-line basis. The initial direct cost which occurs on granting operating leases is the carrying amount accumulated to the underlying assets and is recognized as expense on a straight of line basis.

2) The Group as the Lessee

Except for payments for low-value asset leases and short-term leases applicable to exemption of recognition are recognized as expenses on a straight-line basis, the Group recognizes right-of-use assets and lease liabilities for all leases at the commencement date of the lease.

Right-of-use assets are initially measured at cost, which comprises the initial measurement of lease liabilities, lease payments made before commencement date less lease incentives granted, initial direct costs as well as estimated costs to restore the underlying assets. Right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses and adjusted for any remeasurement of the lease liabilities. Right-of-use assets are presented on a separate line in the consolidated balance sheets.

Right-of-use assets are depreciated using the straight-line method from the commencement dates to the earlier of the end of the useful lives of the right-of-use assets or the end of the lease terms.

Lease liabilities are initially measured at the present value of the lease payments, which comprise fixed payments and the default fine arises from lease termination. The lease payments are discounted using the interest rate in a lease if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the incremental borrowing rate.

Subsequently, lease liabilities are measured at amortized cost using the effective interest method, with interest expense recognized over the lease terms. When there is a change in a lease term, the Group remeasures the lease

liabilities with a corresponding adjustment to the right-of-use-assets. However, if the carrying amount of the right-of-use assets is reduced to zero, any remaining amount of the remeasurement is recognized as profit or loss. Lease liabilities are presented on a separate line in the consolidated balance sheets.

(14) Borrowing costs

Borrowing costs that can be directly attributable to the acquisition, construction or production of a qualifying asset, that necessarily takes a substantial period of time to get ready for its intended use or sale, are included in the cost of the asset.

Where funds are borrowed specifically, costs eligible for capitalization are the actual costs incurred less any income earned on the temporary investment of such borrowings.

Other borrowing costs at the period are recognized as profit or loss.

(15) Government grants

A government grant is recognized only when there is reasonable assurance that the Group will comply with any conditions attached to the grant and the grant will be received.

The grant receivable as compensation for costs already incurred or for immediate financial support, with no future related costs, shall be recognized as profit or loss in the period in which it is receivable.

(16) Employee benefits

1) Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognized as expenses in that period when the employees render service.

2) Pensions

For defined contribution plans, the amount of contribution payable in respect of service rendered by employees in that period should be recognized as expenses.

Defined benefit costs (including service cost, net interest and remeasurement) under the defined benefit retirement benefit plans are determined using the Projected Unit Credit Method. Service cost and net interest on the net defined benefit liability are recognized as employee benefits expense in the period they occur. Remeasurement, comprising actuarial gains and losses and the return on plan assets (excluding interest), is recognized in other comprehensive income in the period in which they occur.

Net defined benefit liability represents the actual deficit in the Group's defined benefit plan. Net defined benefit liability shall not exceed the present value of refunds from the plan or reductions in future contributions to the plan.

(17) Income tax

The provision for income tax recognized in profit or loss comprises current and deferred tax.

1) Current tax

The Group has determined the current income (losses) and calculated taxes payable (receivable) in accordance with regulations established by the jurisdiction for tax return.

According to Income Tax Act in Republic of China, an additional income tax levied at unappropriated earnings are recognized in shareholders' annual meeting.

Income tax payable for prior period is adjusted to the current income tax.

2) Deferred tax

Deferred tax is accounted for temporary differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax basis used in the computation of taxable profit or loss.

Deferred tax liability is generally recognized for all taxable temporary differences. Deferred tax asset is recognized for deductible temporary differences or loss carryforwards to the extent that taxable profit is probably available.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries and associates, except where the Group can control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deductible temporary differences associated with such investments are only recognized to the extent that it is probable that there will be sufficient taxable profits to realize the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the date of balance sheet and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be recovered. The deferred tax assets originally not recognized is also reviewed at the date of balance sheet and increased to the extent that it is probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the year in which the liability is settled or the asset is recovered, based on tax rates and laws that have been enacted or substantively enacted by the date of balanced sheet. The measurement of deferred tax liabilities and assets reflects the tax consequences that arise from the manner in which the Group expects, at the date of balance sheet, to recover or settle the carrying amount of its assets and liabilities.

3) Current and deferred tax for the year

Current and deferred tax are recognized in profit or loss, except the current and deferred tax that relates to items recognized in other comprehensive income or directly in equity are recognized respectively in other comprehensive income or directly in equity.

5. Significant Accounting Assumptions and Judgment, And Major Sources of Estimation Uncertainty

In the application of the Group's accounting policies, the management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experiences and other factors that are considered relevant. Actual results may differ from these estimates.

The Group has taken COVID-19 into consideration on significant accounting estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period when the estimates are revised if the revisions affect only that period. If revisions affect both current and future periods, the accounting estimates are recognized in the current and future periods.

Major source of estimates and assumption uncertainty

(1) Loss of property, plant, and equipment

Equipment relevant to semiconductor manufacturing is evaluated in accordance with the recoverable amount of such equipment (equal to the fair value of such asset less cost to sell and the higher amount of its use value). Market value or future changes in cash flow will affect the recoverable amount, resulting in the Group recognizing addition impairment losses or reversing impairment losses recognized. In addition, the subsequent development of COVID-19 pandemic in 2021 has caused the impacts of uncertainty on the interruption of the operation of the Group and the fluctuation of the financial market. Consequently, the estimated cash flow, growth rate and discount rate have greater uncertainty.

(2) Income tax

Upon the dates of December 31, 2021 and 2020, the balance of unused loss carryforwards is NT\$1,424,940,000 and NT\$1,985,835,000 respectively. The carrying amount of deferred tax assets related to temporary differences is NT\$28,600,000 and NT\$ 35,306,000 respectively. The realization of the deferred tax asset depends mainly on its future profitability or the taxable temporary difference. A significant reversal of deferred tax assets will be recognized as gain or loss if the real profits in the future are less than expected. Such reversal is recognized as gain or loss during the occurrence period.

6. Cash and cash equivalents

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Cash on hand and petty cash	\$ 485	\$ 541
Check and demand deposit	770,863	722,557
Cash equivalents		
Time deposits	775,792	499,000
Short-term notes and bills	99,850	150,926
	<u>\$ 1,646,990</u>	<u>\$ 1,373,024</u>
<u>Annual interest rate (%)</u>		
Cash in banks	0.001-0.05	0.001-0.05
Time deposits	0.13-0.41	0.34-2.1
Short-term notes and bills	0.23	0.23

7. Financial assets at fair value through other comprehensive income- non-current

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Listed and OTC stocks</u>		
ETREND Hightech Corp.	\$ 8,630	\$ 6,795
<u>Emerging stocks</u>		
Enrich Tech Co., Ltd.	18,974	25,994
Amtek Semiconductors Co., Ltd.	7,105	6,192
Anwell Semiconductor Co., Ltd.	-	-
Perfect Source Technology Corp.	-	-
Xpert Semiconductor Inc.	-	-
	<u>\$ 34,709</u>	<u>\$ 38,981</u>

The Group invests in the aforementioned common stocks in accordance with the long-term strategic objectives and expects to profit from the long-term investments. The management of the Group considers that if the short-term volatility at fair value of such investments recognized in profit or loss is not consistent with the aforementioned long-term investment plan, it will be determined that such investments are measured through other comprehensive income at fair value.

Anwell Semiconductor Co., Ltd. has registered its dissolution in December 2021, and it is currently under the liquidation procedure.

Perfect Source Technology Corp. has been liquidated and canceled the registration in May 2020. The Group has received liquidating distribution of NT\$2,000 in October 2020 and will dispose financial assets measured at fair value through other comprehensive income. The realized loss of NT\$2,499,000 will be transferred to the retained earnings.

8. Accounts receivable

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Amortized cost</u>		
Total carrying amount	\$ 1,747,567	\$ 1,330,691
Less: Allowance for bad debts	( 3,187 )	( 19,668 )
	<u>\$ 1,744,380</u>	<u>\$ 1,311,023</u>

The average collection period for selling products and rendering service is 60 to 90 days, excluding accounts receivable. Credit of key customers is rated by using other public available financial information and historic transaction records. The Group continues supervising credit risk exposure and credit rating of the counterparty, as well as distributing the total transaction amount into different qualified customers. In addition, the management shall review and approve counterparty's line of credit for the purpose of managing credit risk exposure.

To mitigate credit risk, the management of the Group has designated functional working group responsible for decision on line of credit, credit approval and other supervision to ensure proper action has been taken to collect overdue accounts receivable. In addition, the collectible amount of accounts receivable shall be reviewed individually at the date of balance sheet to ensure the uncollectible accounts receivable has been listed to appropriate impairment loss. According these, the management considers the Group's credit risk has significantly decreased.

The loss allowance for accounts receivable is measured at an amount equal to useful lives expected credit losses. For the useful lives expected credit losses, customers' default on records and present financial position, economic trends, as well as GDP expectation and industry outlook are considered. The experience on the Group's credit losses presents that types of loss on different customer groups do not bring obvious differences. Thus the rate of expected credit losses is set based on accounts receivable aging, without further grouping customers.

If any evidence shows the counterparty faces significant financial difficulty and the collectible amount cannot be reasonably expected, the Group will directly offset the relevant accounts receivable but keep track of the receivables. The recovered amount is recognized in profit or loss.

The loss allowance for accounts receivable of the Group is measured as follows:

	0~90 days	Aging 91~180 days	Aging 181~365 days	Aging over 365 days	Total
<u>December 31, 2021</u>					
Expected credit loss (%)	0.1-0.2	2-3.1	10-15.5	100	
Total carrying amount	\$ 1,709,530	\$ 36,809	\$ 263	\$ 965	\$ 1,747,567
Allowance for loss	( 1,537 )	( 661 )	( 24 )	( 965 )	( 3,187 )
Amortized cost	<u>\$ 1,707,993</u>	<u>\$ 36,148</u>	<u>\$ 239</u>	<u>\$ -</u>	<u>\$ 1,744,380</u>

	0~90 days	Aging 91~180 days	Aging 181~365 days	Aging over 365 days	Total
<u>December 31, 2020</u>					
Expected credit loss (%)	0.1-0.2	2-3.1	10-15.5	100	
Total carrying amount	\$ 1,283,491	\$ 29,242	\$ -	\$ 17,958	\$ 1,330,691
Allowance for loss	( 1,175 )	( 535 )	-	( 17,958 )	( 19,668 )
Amortized cost	<u>\$ 1,282,316</u>	<u>\$ 28,707</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,311,023</u>



Changes on allowance for accounts receivable loss are as follows::

	<u>2021</u>	<u>2020</u>
Balance at the beginning of the year	\$ 19,668	\$ 19,605
Current impairment losses	388	49
Current actual write-off	( 16,864 )	-
Exchange differences on translation	( 5 )	14
Balance at the end of the year	<u>\$ 3,187</u>	<u>\$ 19,668</u>

#### 9. Other receivables

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Time deposits with an initial maturity in three months	\$ 219,320	\$ 280,679
Tax Refund Receivable	20,045	13,586
Others	<u>3,996</u>	<u>9,928</u>
	<u>\$ 243,361</u>	<u>\$ 304,193</u>
Annual percentage rate of time deposits with an initial maturity in three months (%)	0.11-0.815	0.12-0.815

#### 10. Inventories

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Raw materials	\$ 689,757	\$ 312,582
Finished goods	152	18,649
Work in process	-	4,883
Products	<u>-</u>	<u>-</u>
	<u>\$ 689,909</u>	<u>\$ 336,114</u>

Inventory-related operating costs as of 2021 and 2020 are NT\$6,258,406,000 and NT\$5,158,502,000 respectively.

Operating costs include the following items:

	<u>2021</u>	<u>2020</u>
Unamortized fixed production overheads	\$ 5	\$ 347
Revenue from sale of scraps	( 70,808 )	( 35,485 )
Inventory valuation loss (gain from price recovery)	( 39,380 )	44,673

Inventory net realizable value recovery was due to the increase of the sales price of the inventory.

#### 11. Subsidiaries

- (1) Subsidiaries incorporated in the consolidated financial statements  
The basis for the consolidated financial statements is as follows:

Investor	Company Name	Equity holding (%)	
		2021 December 31	2020 December 31
Parent Company	Lingsen Holding (Samoa) Inc.	100	100
	Panther Technology Co., Ltd.	64	64
	Sooner Power Semiconductor Co., Ltd.	99	99
	Lee Shin Investment Co., Ltd.	100	100
	Lingsen America Inc.	100	100
	Nexus Material Corporation	78	78
	Sooner Power Semiconductor Co., Ltd.	1	1
Lee Shin Investment Co., Ltd.	Nexus Material Corporation	21	21
	Li Yuan Investments Co., Ltd.	100	100
Lingsen Holding (Samoa) Inc.	Li Yuan Investments Co., Ltd.	100	100
Li Yuan Investments Co., Ltd.	Ningbo Liyuan Technology Co., Ltd.	100	100

Please see Tables 4 and 5 for the location and business of aforementioned subsidiaries.

(2) Significant information on subsidiaries of non-controlling interests

Company Name	Percentage of ownership (%)	
	December 31, 2021	December 31, 2020
Panther Technology Co., Ltd.	36	36

The following summary of financial information of Panther Technology Co., Ltd. is prepared in accordance with the amount prior to elimination of intragroup transactions:

	December 31, 2021	December 31, 2020
Current assets	\$ 448,748	\$ 279,424
Non-current assets	849,074	670,781
Current liabilities	( 286,330)	( 172,596)
Non-current liabilities	( 341,621)	( 266,386)
Equity	<u>\$ 669,871</u>	<u>\$ 511,223</u>
Interests attributed to:		
Owners of the Company	\$ 426,507	\$ 325,496
Non-controlling interests of Panther Technology Co., Ltd.	<u>243,364</u>	<u>185,727</u>
	<u>\$ 669,871</u>	<u>\$ 511,223</u>
	2021	2020
Operating income	<u>\$ 907,618</u>	<u>\$ 569,793</u>
Current net profit	<u>\$ 158,648</u>	<u>\$ 6,032</u>
Total comprehensive income	<u>\$ 158,648</u>	<u>\$ 6,032</u>

	<u>2021</u>	<u>2020</u>
Net income attributable to:		
Owners of the Company:	\$ 101,011	\$ 3,840
Non-controlling interests of Panther Technology Co., Ltd.	<u>57,637</u>	<u>2,192</u>
	<u>\$ 158,648</u>	<u>\$ 6,032</u>
Total comprehensive income attributable to:		
Owners of the Company	\$ 101,011	\$ 3,840
Non-controlling interests of Panther Technology Co., Ltd.	<u>57,637</u>	<u>2,192</u>
	<u>\$ 158,648</u>	<u>\$ 6,032</u>
Cash flow		
From operating activities	\$ 286,183	\$ 106,161
From investing activities	( 281,455)	( 190,301)
From financing activities	<u>75,693</u>	<u>105,893</u>
Net cash inflow	<u>\$ 80,421</u>	<u>\$ 21,753</u>

## 12. Investments accounted for using the equity method

Investees	<u>December 31, 2021</u>		<u>December 31, 2020</u>	
	Amount	Shareholding	Amount	Shareholding
<u>Common stock that has never been listed on the TWSE or TPEX</u>				
Qi Feng Technology Co., Ltd.	\$ 11,417	30%	\$ 11,417	30%
Less: Accumulated impairment loss	<u>( 11,417)</u>		<u>( 11,417)</u>	
	<u>\$ -</u>		<u>\$ -</u>	

Investments accounted for using the equity method as well as the Group's share of profit or loss and other comprehensive income are not calculated in accordance with auditors' reports. However, the management of the Group determines that it shall have little influence if financial statements of Qi Feng Technology Co., Ltd. are not audited.

## 13. Property, Plant and Equipment

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Assets used by the Company	\$ 3,794,027	\$ 3,291,413
Assets subject to operating leases	<u>190,877</u>	<u>200,137</u>
	<u>\$ 3,984,904</u>	<u>\$ 3,491,550</u>

### (1) Assets used by the Company

2021	Balance at the beginning of the year	Increase	Decrease	Reclassification	Net exchange difference	Balance at the end of the year
<u>Cost</u>						
Land	\$ 127,534	\$ -	\$ -	\$ -	\$ -	\$ 127,534
Buildings	3,076,485	73,736	13,448	-	( 2,429)	3,134,344
Machinery and equipment	4,813,925	794,310	1,394,878	171,769	( 413)	4,384,713

2021	Balance at the beginning of the year	Increase	Decrease	Reclassification	Net exchange difference	Balance at the end of the year
Transportation						
Equipment	23,029	1,466	-	-	( 29)	24,466
Office equipment	76,307	2,199	35,127	-	( 5)	43,374
Other equipment	306,935	107,837	77,184	-	( 196)	337,392
Unfinished construction	-	111,680	-	-	-	111,680
Total cost	<u>8,424,215</u>	<u>\$ 1,091,228</u>	<u>\$ 1,520,637</u>	<u>\$ 171,769</u>	<u>(\$ 3,072)</u>	<u>8,163,503</u>
<u>Accumulated depreciation</u>						
Buildings	1,287,320	\$ 124,014	\$ 12,565	\$ -	(\$ 1,787)	1,396,982
Machinery and equipment	3,426,012	551,120	1,357,224	12,683	( 257)	2,632,334
Transportation						
Equipment	19,095	1,429	-	-	( 16)	20,508
Office equipment	53,033	9,447	35,124	-	( 2)	27,354
Other equipment	182,145	63,820	75,939	-	( 85)	169,941
Total accumulated depreciation	<u>4,967,605</u>	<u>\$ 749,830</u>	<u>\$ 1,480,852</u>	<u>\$ 12,683</u>	<u>(\$ 2,147)</u>	<u>4,247,119</u>
<u>Accumulated impairment loss</u>						
Land	59,787	\$ -	\$ -	\$ -	\$ -	59,787
Buildings	60,805	-	1,160	-	-	59,645
Machinery and equipment	40,943	-	40,212	-	-	731
Office equipment	708	-	3	-	-	705
Other equipment	2,954	-	1,465	-	-	1,489
Total accumulated impairment loss	<u>165,197</u>	<u>\$ -</u>	<u>\$ 42,840</u>	<u>\$ -</u>	<u>\$ -</u>	<u>122,357</u>
	<u>\$ 3,291,413</u>					<u>\$ 3,794,027</u>
2020	Balance at the beginning of the year	Increase	Decrease	Reclassification	Net exchange difference	Balance at the end of the year
<u>Cost</u>						
Land	\$ 127,534	\$ -	\$ -	\$ -	\$ -	\$ 127,534
Buildings	3,147,941	6,840	85,309	-	7,013	3,076,485
Machinery and equipment	5,368,285	208,384	754,934	( 9,033)	1,223	4,813,925
Transportation						
Equipment	23,191	2,271	2,382	-	( 51)	23,029
Office equipment	75,982	4,603	4,289	-	11	76,307
Other equipment	314,612	56,398	64,659	-	584	306,935
Total cost	<u>9,057,545</u>	<u>\$ 278,496</u>	<u>\$ 911,573</u>	<u>(\$ 9,033)</u>	<u>\$ 8,780</u>	<u>8,424,215</u>
<u>Accumulated depreciation</u>						
Buildings	1,240,194	\$ 127,211	\$ 85,309	\$ -	\$ 5,224	1,287,320
Machinery and equipment	3,571,423	614,805	749,523	( 11,464)	771	3,426,012
Transportation						
Equipment	19,889	1,609	2,382	-	( 21)	19,095
Office equipment	45,660	11,658	4,289	-	4	53,033
Other equipment	188,471	58,076	64,653	-	251	182,145
Total accumulated depreciation	<u>5,065,637</u>	<u>\$ 813,359</u>	<u>\$ 906,156</u>	<u>(\$ 11,464)</u>	<u>\$ 6,229</u>	<u>4,967,605</u>
<u>Accumulated impairment loss</u>						
Land	59,787	\$ -	\$ -	\$ -	\$ -	59,787
Buildings	57,954	2,851	-	-	-	60,805
Machinery and equipment	-	40,943	-	-	-	40,943
Office equipment	-	708	-	-	-	708
Other equipment	-	2,954	-	-	-	2,954
Total accumulated impairment loss	<u>117,741</u>	<u>\$ 47,456</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>165,197</u>
	<u>\$ 3,874,167</u>					<u>\$ 3,291,413</u>

Due to the slow sales of parts of the Group's products, the Group expects that the future economical benefit on the machinery equipment of the products is decreased, resulting in the recoverable amount being less than carrying amount. Consequently, the impairment loss of NT\$47,456,000 was recognized in 2020. Such impairment loss has been listed in consolidated statement of comprehensive income.

In 2021, the Group disposed relevant equipment that had been recognized for impairment loss, and the actual disposal price was used as the recoverable amount, and an impairment loss of NT\$42,417,000 was reversed. For 2021, since there was no impairment loss, the Group had not conducted the impairment loss evaluation.

Depreciation is computed on a straight-line basis over the following estimated useful life:

Buildings	
Plant building	45 ~ 50 years
Hydropower air-conditioning engineering	3 ~ 20 years
Machinery and equipment	3 ~ 10 years
Transportation Equipment	4 ~ 7 years
Office equipment	3 ~ 7 years
Other equipment	3 ~ 7 years

Please see note 28 for the amount of property, plant, and equipment used by the Group pledged as collaterals.

(2) Assets subject to operating leases

2021	Balance at the beginning of the year	Increase	Reclassificatio n	Balance at the end of the year
<u>Cost</u>				
Buildings	\$ 279,629	\$ -	\$ -	\$ 279,629
Machinery and equipment	15,933	-	( 15,933)	-
	<u>295,562</u>	<u>\$ -</u>	<u>( \$ 15,933)</u>	<u>279,629</u>
<u>Accumulated depreciation</u>				
Buildings	83,961	\$ 4,791	\$ -	88,752
Machinery and equipment	11,464	1,219	( 12,683)	-
Interest expenses	95,425	\$ 6,010	( \$ 12,683)	88,752
	<u>\$ 200,137</u>			<u>\$ 190,877</u>
<u>2020</u>				
<u>Cost</u>				
Buildings	\$ 279,629	\$ -	\$ -	\$ 279,629
Machinery and equipment	-	-	15,933	15,933
	<u>279,629</u>	<u>\$ -</u>	<u>\$ 15,933</u>	<u>295,562</u>
<u>Accumulated depreciation</u>				
Buildings	79,170	\$ 4,791	\$ -	83,961
Machinery and equipment	-	-	11,464	11,464
Interest expenses	79,170	\$ 4,791	\$ 11,464	95,425
	<u>\$ 200,459</u>			<u>\$ 200,137</u>

The Group has used buildings based on operating leases with a lease term of 1 to 18 years. All operating lease contracts include the clause where the lessee shall adjust the lease payment according to market rent when a right of renewal is exercised. The lessee has no bargain purchase option on such asset after the end of the lease period.

The operating lease payments receivable for the buildings is as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Year 1	\$ 12,468	\$ 12,255
Year 2	6,061	9,690
Year 3	6,061	4,530
Year 4	6,061	4,530
Year 5	6,061	4,530
Over 5 years	<u>27,584</u>	<u>20,888</u>
	<u>\$ 64,296</u>	<u>\$ 56,423</u>

Depreciation is computed on a straight-line basis over the following estimated useful life:

Buildings	45 ~ 50 years
Machinery and equipment	5 ~ 7 years

#### 14. Lease agreements

##### (1) Right-of-use assets

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Carrying amount of right-of-use assets		
Land	\$ 152,952	\$ 161,942
Buildings	<u>1,292</u>	<u>2,859</u>
	<u>\$ 154,244</u>	<u>\$ 164,801</u>
	<u>2021</u>	<u>2020</u>
Addition to right-of-use assets	<u>\$ 370</u>	<u>\$ 2,211</u>
Depreciation expense of right-of-use assets		
Land	\$ 4,485	\$ 4,628
Buildings	<u>1,937</u>	<u>1,902</u>
	<u>\$ 6,422</u>	<u>\$ 6,530</u>
Sublease income of right-of-use assets (Rent Income from sublease)	( <u>\$ 2,805</u> )	( <u>\$ 1,464</u> )

Except for the depreciation expenses recognized above, there were no major sublease and impairment loss of the right-of-use assets of the Group in 2021 and 2020.

##### (2) Lease liabilities

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Carrying amount of lease liabilities		
Current	\$ 5,027	\$ 5,494
Non-current	<u>\$ 147,411</u>	<u>\$ 152,251</u>

Ranges of discount rates for lease liabilities are as follow

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Land	0.67%-0.91%	0.67%-0.91%
Buildings	0.67%-1.65%	0.67%-1.65%

(3) Material leases and terms

The Group leases several lands and buildings for the use of plants, office buildings and employee dormitories with a lease term of 1 to 10 years. Upon the termination of the lease period, the Group has no bargain purchase option for leased lands and buildings.

(4) Sublease

The Group subleases right-of-use of land as operating lease, with a lease term of 20 years. The lessee shall adjust the lease payment according to market rent when a right of renewal is exercised. The Group has sold all of the subleases of the right-of-use of land in China region in August 2021.

	<u>December 31, 2020</u>
Year 1	\$ 1,464
Year 2	1,464
Year 3	1,464
Year 4	1,464
Year 5	1,464
Over 5 years	<u>16,470</u>
	<u>\$ 23,790</u>

(5) Information on other lease

Please see Note 13 for agreements that the Group sells property, plant and equipment used by the Group under operating leases.

	<u>2021</u>	<u>2020</u>
Expenses relating to short-term leases	<u>\$ 89,322</u>	<u>\$ 54,387</u>
Total cash outflow for leases	<u>(\$ 97,293)</u>	<u>(\$ 62,398)</u>

The Group leases certain machinery and equipment, buildings and building leases which qualify as short-term leases. The Group has elected to apply the recognition exemption and thus did not recognize right-of-use assets and lease liabilities for these leases.

(15) Other assets

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Current</u>		
Supply inventory	\$ 202,866	\$ 105,225
Time deposit pledge (Note 28)	103,889	71,888
Prepayments	17,464	13,993
Input tax	12,579	2,733
Payments on behalf of others	8,784	5,086
Tax overpaid retained for offsetting future tax payable	6,565	25,305
Others	<u>600</u>	<u>604</u>
	<u>\$ 352,747</u>	<u>\$ 224,834</u>

## 16. Borrowings

### (1) Short-term bank loans

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Credit loans	\$ 160,720	\$ 163,920
Import/export financing loans	<u>144,118</u>	<u>84,759</u>
	<u>\$ 304,838</u>	<u>\$ 248,679</u>
<u>Annual interest rate (%)</u>		
Credit loans	0.80-4.98	0.80-4.98
Import/export financing loans	0.88-0.90	0.90-1.32

### (2) Long-term bank loans

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Mortgage loan	\$ 673,591	\$ 965,876
Credit loans	<u>618,700</u>	<u>98,000</u>
	1,292,291	1,063,876
Less: Amount falling due in one year	( <u>360,830</u> )	( <u>486,287</u> )
Amount falling due after one year	<u>\$ 931,461</u>	<u>\$ 577,589</u>
<u>Annual interest rate (%)</u>		
Mortgage loan	0.42-1.54	0.42-1.54
Credit loans	0.58-1.61	0.42-1.6
<u>Maturity date</u>		
Mortgage loan	111.04-116.07	110.11-116.03
Credit loans	111.04-115.05	110.11-111.04

## 17. Other payables

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Payables for Wages and bonuses	\$ 270,662	\$ 208,859
Payables for factory supplies	212,091	178,822
Payables for Employees' bonuses and remuneration of directors and supervisors	154,978	1,062
Payables for annual leave	62,169	56,561
Payables for purchases of equipment	56,188	23,488
Others	<u>130,507</u>	<u>114,081</u>
	<u>\$ 886,595</u>	<u>\$ 582,873</u>

## 18. Provisions - Current

Provisions for sales returns and allowances are, estimated under experiences, judgment of the management and other known reasons for the probable sales returns and



allowances, and recognized as the subtraction of operating revenue upon the related service is provided and products are sold at the current year.

Changes on provisions are as below:

	2021	2020
Balance at the beginning of the year	\$ 19,450	\$ 12,378
Current recognition (reversal)	( 15,470)	7,072
Balance at the end of the year	\$ 3,980	\$ 19,450

## 19. Retirement benefits plan

### (1) Defined contribution plans

The labor pension system under the “Labor Pension Act” applicable to the Company, Panther Technology Co., Ltd., Nexus Material Corporation, and Sooner Power Semiconductor Co., Ltd. of the Group refers to the defined contribution retirement benefit plans managed by the government. The employer shall contribute labor pension funds equal to 6 percent of an employee's monthly salary to individual labor pension accounts at the Bureau of Labor Insurance (the Bureau) for employees.

Ningbo Liyuan Technology Co., Ltd. participated in social insurance plan managed and planned by government of China, which refers to a defined contribution plan. The endowment insurance paid for the social insurance plan managed by the government is recognized as current expense upon withdrawal.

The retirement procedure and system has not established for Lingsen America Inc.

As investment companies or no employees hired, there is no retirement procedure or system established for Lee Shin Investment Co., Ltd., Lingsen Holding (Samoa) Inc., Li Yuan Investments Co., Ltd.

### (2) Defined benefit plans

The Company of the Group has labor pension system as defined benefit plans under the Labor Standards Act of R.O.C.. The payment of the employee pension is made based on an employee's length of service and average monthly salary for the six-month period prior to retirement approved. The Company contributes an amount equal to 3 percent of salaries paid each month to their respective pension funds (the Funds), which are administered by the Labor Pension Fund Supervisory Committee (the Committee) and deposited in the Committee's name in the Bank of Taiwan. Before the end of each year, the balance in the Funds is assessed. If the amount of the balance in the Funds is inadequate to pay retirement benefits for employees qualified with retirement requirements in the next year, the Company is required to make up the difference all at once with one appropriation, which is required to be made before the end of March of next year. The Funds are operated and managed by the government's designated authorities. Accordingly, the Group does not have any right to intervene in the investments of the Funds.

The amount of defined benefit plans recognized in the consolidated balance sheets is as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Present value of defined benefit obligation	\$ 730,046	\$ 788,843
Fair value of plan assets	( <u>742,055</u> )	( <u>734,602</u> )
Net defined benefit liabilities (assets)	( <u>\$ 12,009</u> )	\$ <u>54,241</u>

Movements the net defined benefit liabilities (assets) are as follows:

	<u>Present value of defined benefit obligation</u>	<u>Fair value of plan assets</u>	<u>Net defined benefit liabilities (assets)</u>
Balance at January 1, 2021	<u>\$ 788,843</u>	( <u>\$ 734,602</u> )	<u>\$ 54,241</u>
Service cost			
Current service cost	8,079	-	8,079
Interest expense (income)	<u>2,339</u>	( <u>2,221</u> )	<u>118</u>
Defined benefit costs recognized in profit or loss	<u>10,418</u>	( <u>2,221</u> )	<u>8,197</u>
Remeasurement of the net defined benefit liability/asset			
Return on plan assets (excluding amounts included in net interest expense)	-	( 20,059 )	( 20,059 )
Actuarial loss (gain)			
- changes in demographic assumptions	1,253	-	1,253
- changes in financial assumptions	( 30,169 )	-	( 30,169 )
- experience adjustments	<u>255</u>	<u>-</u>	<u>255</u>
Defined benefit costs recognized in other comprehensive income	( <u>28,661</u> )	( <u>20,059</u> )	( <u>48,720</u> )
Contributions from employer	-	( 24,500 )	( 24,500 )
Benefits paid	( <u>40,554</u> )	<u>39,327</u>	( <u>1,227</u> )
	( <u>40,554</u> )	<u>14,827</u>	( <u>25,727</u> )
Balance as of December 31, 2021	<u>\$ 730,046</u>	( <u>\$ 742,055</u> )	( <u>\$ 12,009</u> )
Balance as of January 1, 2020	<u>\$ 786,506</u>	( <u>\$ 709,150</u> )	<u>\$ 77,356</u>
Service cost			
Current service cost	8,246	-	8,246
Interest expense (income)	<u>5,764</u>	( <u>5,297</u> )	<u>467</u>
Defined benefit costs recognized in profit or loss	<u>14,010</u>	( <u>5,297</u> )	<u>8,713</u>
Remeasurement of the net defined benefit liability/asset			
Return on plan assets (excluding amounts included in net interest expense)	-	( 30,383 )	( 30,383 )
Actuarial loss (gain)			
- changes in demographic assumptions	1,460	-	1,460
- changes in financial assumptions	36,809	-	36,809
- experience adjustments	( <u>9,714</u> )	<u>-</u>	( <u>9,714</u> )
Defined benefit costs recognized in other comprehensive income	<u>28,555</u>	( <u>30,383</u> )	( <u>1,828</u> )
Contributions from employer	-	( 30,000 )	( 30,000 )
Benefits paid	( <u>40,228</u> )	<u>40,228</u>	<u>-</u>
	( <u>40,228</u> )	<u>10,228</u>	( <u>30,000</u> )
Balance as of December 31, 2020	<u>\$ 788,843</u>	( <u>\$ 734,602</u> )	<u>\$ 54,241</u>

Due to the defined benefit plans under the Labor Standards Act of R.O.C. the Group is exposed to the following risks:

- 1) Investment risk: The pension funds are invested in domestic and foreign equity securities, debt securities, bank deposits, etc. The investment is conducted at the discretion of the Bureau of Labor Funds' designated authorities or under the mandated management. However, the distributable amount of plan assets of the Group shall not be less than the return calculated by the average interest rate on a two-year time deposit published by the local banks.
- 2) Interest risk: A decrease in the government bond interest rate will increase the present value of the defined benefit obligation. However, the return on the debt investments of the plan assets will increase as well. The two will be partially offset on net defined benefit liabilities
- 3) Salary risk: The present value of the defined benefit obligation is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the present value of the defined benefit obligation.

The actuarial valuations of the present value of the defined benefit obligation of the Group are carried out by qualified actuaries. The principal assumptions are as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Discount rate	0.70%	0.30%
Expected salary increase rate	2.00%	2.00%

If reasonably likely changes respectively occur in the principal assumptions and all other assumptions are held constant, the amount of present value of the defined benefit obligation is increased or decreased as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Discount rate		
Increase by 0.25%	(\$ 18,181)	(\$ 20,822)
Decrease by 0.25%	\$ 18,861	\$ 21,640
Expected salary increase rate		
Increase by 0.25%	\$ 18,570	\$ 21,219
Decrease by 0.25%	(\$ 17,997)	(\$ 20,531)

The sensitivity analysis presented above may not reflect the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Contributions expected in one year	\$ 18,000	\$ 30,000
Average maturity of defined benefit obligation	10 years	10 years

## 20. Equity

### (1) Ordinary shares

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Authorized shares (in thousands)	<u>500,000</u>	<u>500,000</u>
Authorized capital	<u>\$ 5,000,000</u>	<u>\$ 5,000,000</u>
Issued and paid shares (in thousands)	<u>380,102</u>	<u>380,102</u>
Issued capital	<u>\$ 3,801,023</u>	<u>\$ 3,801,023</u>

A holder of issued common shares with par value of NT\$10 per share is entitled to vote and to receive dividends.

### (2) Capital surplus

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Additional paid-in capital	\$ 1,123,151	\$ 1,123,151
From convertible bonds	126,434	252,910
Donations	426	353
Treasury stock transactions	-	8,190
	<u>\$ 1,250,011</u>	<u>\$ 1,384,604</u>

The capital surplus generated from donations and the excess of the issuance price over the par value of capital stock (including the stock issued for new capital, convertible bonds, treasury stocks and difference between the price of acquisition or disposal of subsidiaries' equity and the book value) may be used to offset a deficit. In addition, when the Group has no deficit, such capital surplus may be distributed as cash dividends or stock dividends to the paid-in capital. However, stock dividends may not exceed a certain percent of the paid-in capital.

### (3) Retained earnings and dividend policy

Surplus earning distribution policy under the Company's Articles of Incorporation states that when allocating earnings, the Group shall pay the tax, offset its losses, set aside its legal capital reserve at 10% of the retained earnings, and then set aside or reverse special capital reserve in accordance with relevant laws or regulations; if there are earnings left, along with accumulated unappropriated earnings, the Board of Directors shall propose the surplus earning distribution for shareholders' meeting to determine the allocation of dividends and bonus. Please see Note 22 for distribution policy for employees' compensation, and remuneration of directors under the Company's Articles of Incorporation.

Legal capital reserve shall be set aside until its balance equals to full amount of the paid-in capital. The reserve may be used to offset a deficit. When the Group has no deficit, the portion in excess of 25% of the paid-in capital may be used to distributed as dividends in stocks or cash.

The Company approved loss make-up proposal of 2019 in the shareholders' meeting in June 2020. Due to losses in 2019, after the deficit was compensated with the reversal of special reserve of NT\$34,836,000 and legal reserve of NT\$359,085,000 as well as capital reserve 67,156,000, no distribution of earnings was made.

The Company approved loss make-up proposal of 2020 in the shareholders' meeting in August 2021. Due to losses in 2020, after the deficit was compensated with the reversal of special reserve of NT\$31,601,000 and legal reserve of NT\$134,666,000, no distribution of earnings was made.

The distribution of earnings for 2021 had been proposed by the board of directors on March 17, 2022 as follows:

	<u>2021</u>
Cash dividends	<u>\$ 490,000</u>
Cash dividend per share (NT\$)	<u>\$ 1.29</u>

The distribution of earnings for 2021 are subject to the resolution of the shareholders' meeting to be held in June 2022.

(4) Non-controlling interests

Sooner Power Semiconductor Co., Ltd. has conducted the capital increase of NT\$250,000,000 in December 2020, which was all subscribed by the Company to maintain its share at 99%.

The aforementioned transaction which does not change the Group's controlling the subsidiary are accounted for as equity transactions

(5) Treasury stocks

On June 16, 2020, in the purpose of transferring stocks to employees, the board of directors has determined, from of June 17, 2020 to August 14, 2020, to repurchase 2,000,000 shares to increase treasury stocks at a centralized securities exchange market, at the price of NT\$7.28~NT\$13. The total number of shares and total amount of repurchase already made by the Company are 2,000,000 shares NT\$23,413,000 respectively.

The treasury stocks held by the Company, in accordance with Securities and Exchange Act, shall not be pledged and the Company is not entitle to distribute dividends and to vote.

The relevant information on the Company's shares held by Li Xin Investment Co., Ltd. is as follows:

	<u>Total shares held (shares)</u>	<u>C a r r y i n g a m o u n t</u>	<u>Market value</u>
December 31, 2021	5,658,911	<u>\$ 156,752</u>	<u>\$ 156,752</u>
December 31, 2020	5,658,911	<u>\$ 80,639</u>	<u>\$ 80,639</u>

The shares of the Company held by a subsidiary shall be regarded as treasury stocks. It is given the same rights as the common shareholders, except for cash increase from the Company and voting.

## 21. Revenue

	<u>2021</u>	<u>2020</u>	
Revenue from contracts with customers			
Service income	\$ 7,691,947	\$ 5,405,885	
Sales revenue	<u>41,355</u>	<u>51,701</u>	
	<u>\$ 7,733,302</u>	<u>\$ 5,457,586</u>	
(1) Contract balance			
	December 31, <u>2021</u>	December 31, <u>2020</u>	January 1, 2020
Contract assets - current	\$ 150,260	\$ 126,485	\$ 90,702
Notes receivable	5,593	9,386	6,968
Accounts receivable	<u>1,744,380</u>	<u>1,311,023</u>	<u>1,083,869</u>
	<u>\$ 1,900,233</u>	<u>\$ 1,446,894</u>	<u>\$ 1,181,539</u>

### (2) Details of revenue from contracts with customers

Please see Note 32 for the information on details of revenue from contracts with customers.

### (3) Timing of revenue recognition

	<u>2021</u>	<u>2020</u>
Performance obligation satisfied over time	\$ 7,691,947	\$ 5,405,885
Performance obligation satisfied at a point in time	<u>41,355</u>	<u>51,701</u>
	<u>\$ 7,733,302</u>	<u>\$ 5,457,586</u>

## 22. Employee benefits and depreciation expenses

<u>2021</u>	Classified as	operating costs	operating expenses	Total
Employee benefit expense				
Short-term employee benefits		\$ 1,602,060	\$ 359,422	\$ 1,961,482
Pensions				
Defined contribution plans		51,341	10,137	61,478
Defined benefit plans		7,161	1,036	8,197
Other employee benefits		128,588	20,202	148,790
Depreciation expenses		697,067	65,195	762,262
<u>2020</u>	Classified as	operating costs	operating expenses	Total
Employee benefit expense				
Short-term employee benefits		\$ 1,272,351	\$ 246,325	\$ 1,518,676
Pensions				
Defined contribution plans		41,743	8,816	50,559
Defined benefit plans		7,525	1,188	8,713
Other employee benefits		104,409	18,217	122,626
Depreciation expenses		759,937	64,743	824,680

Under the Company's Articles of Incorporation, the Company shall accrue employees' compensation and remuneration of directors at the rates of no less than 10% and no higher than 2% respectively, of net profit before income tax, of remuneration of

employees and remuneration of directors. According to the resolution of the board of directors meeting in March 2022, the 2021 remuneration of employees and remuneration of directors are as follows:

	2021	
	Accrual Rate	A m o u n t ( c a s h )
Remuneration of employees	10%	<u>\$ 108,754</u>
Remuneration of directors	2%	<u>\$ 21,751</u>

Due to a deficit in 2020, the remuneration of employees and remuneration of directors have not been estimated yet.

If the amount in the annual consolidated financial statements still has any changes after the date it is approved and published, it is regarded as changes on accounting estimates and will be adjusted to the next year.

Please see “Market Observation Post System” (MOPS) under the Taiwan Stock Exchange for the information on the remuneration of employees and remuneration of directors determined by the board of directors.

### 23. Income tax

#### (1) Main components of income tax expense recognized in profit or loss

	2021	2020
Current tax		
Income tax expense generated in the current year	\$ 51,873	\$ 954
Adjustment on prior years	( <u>280</u> )	( <u>43</u> )
	<u>51,593</u>	<u>911</u>
Deferred tax		
Income tax expense generated in the current year	( 34,032 )	15,703
Adjustment on prior years	<u>86,639</u>	<u>110</u>
	<u>52,607</u>	<u>15,813</u>
Income tax expense recognized in profit or loss	<u>\$ 104,200</u>	<u>\$ 16,724</u>

A reconciliation of accounting income and income tax expense is as follows:

	2021	2020
Income tax expense (benefit) calculated at the statutory rate	\$ 207,158	( \$ 29,283 )
Permanent differences	( 21,824 )	45,193
Temporary differences	( 15,796 )	18,191
Current loss carryforward	( 144,240 )	( 17,598 )
Unrecognized loss carryforward	21,670	20,682
Current investment tax credit used	( 10,834 )	-
Effect of exchange rate changes applicable to the consolidated entities	15,739	( 36,231 )
Deferred tax		
Income tax expense generated in the current year	( 34,032 )	15,703
Adjustment on prior years	86,639	110
Adjustment on prior years	( <u>280</u> )	( <u>43</u> )
Income tax expense recognized in profit or loss	<u>\$ 104,200</u>	<u>\$ 16,724</u>

(2) Deferred tax assets and liabilities

2021	Balance at the beginning of the year	Adjustment at the beginning of the year	Defined benefit costs recognized in profit or loss	Defined benefit costs recognized in other comprehens ive income	Translation differences	Balance at the end of the year
<u>Deferred tax income assets</u>						
Temporary differences						
Defined benefit						
retirement plans	\$ 14,718	\$ -	\$ -	(\$ 9,744)	\$ -	\$ 4,974
Inventory falling price reserves	5,485	-	1,204	-	-	6,689
Vacation pay payable	11,061	-	1,272	-	-	12,333
Provision for liabilities	3,890	-	( 3,094)	-	-	796
Others	<u>152</u>	<u>-</u>	<u>3,658</u>	<u>-</u>	<u>( 2)</u>	<u>3,808</u>
	35,306	-	3,040	( 9,744)	( 2)	28,600
Loss carryforwards	<u>55,999</u>	<u>86,639</u>	<u>( 142,638)</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 91,305</u>	<u>\$ 86,639</u>	<u>( \$ 139,598)</u>	<u>( \$ 9,744)</u>	<u>( \$ 2)</u>	<u>\$ 28,600</u>
<u>Deferred income tax liabilities</u>						
Temporary differences						
Difference on						
depreciation methods	\$ 448	\$ -	(\$ 165)	\$ -	\$ -	\$ 283
Others	<u>708</u>	<u>-</u>	<u>( 187)</u>	<u>-</u>	<u>-</u>	<u>521</u>
	<u>\$ 1,156</u>	<u>\$ -</u>	<u>( \$ 352)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 804</u>

2020	Balance at the beginning of the year	Defined benefit costs recognized in profit or loss	Defined benefit costs recognized in other comprehens ive income	Translation differences	Balance at the end of the year
<u>Deferred tax income assets</u>					
Temporary differences					
Defined benefit retirement					
plans	\$ 15,084	\$ -	(\$ 366)	\$ -	\$ 14,718
Inventory falling price reserves	5,154	331	-	-	5,485
Vacation pay payable	10,723	338	-	-	11,061
Provision for liabilities	2,476	1,414	-	-	3,890
Right-of-use assets	110	( 110)	-	-	-
Others	<u>558</u>	<u>( 399)</u>	<u>-</u>	<u>( 7)</u>	<u>152</u>
	34,105	1,574	( 366)	( 7)	35,306
Loss carryforwards	<u>73,123</u>	<u>( 17,124)</u>	<u>-</u>	<u>-</u>	<u>55,999</u>
	<u>\$ 107,228</u>	<u>( \$ 15,550)</u>	<u>( \$ 366)</u>	<u>( \$ 7)</u>	<u>\$ 91,305</u>
<u>Deferred income tax liabilities</u>					
Temporary differences					
Difference on depreciation					
methods	\$ 633	(\$ 185)	\$ -	\$ -	\$ 448
Others	<u>260</u>	<u>448</u>	<u>-</u>	<u>-</u>	<u>708</u>
	<u>\$ 893</u>	<u>\$ 263</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,156</u>

(3) Amount of unused loss carryforwards of deferred income tax assets which was not recognized in the consolidated balance sheet.



<u>Year of maturity</u>	<u>December 31, 2021</u>	<u>December 31, 2020</u>
2021	\$ -	\$ 228,296
2022	208,477	208,477
2023	196,476	196,476
2024	210,734	210,734
2025	183,598	183,598
2026	119,192	119,192
2027	122,573	122,573
2028	104,397	104,397
2029	124,296	508,617
2030	103,475	103,475
2031	51,722	-
	<u>\$ 1,424,940</u>	<u>\$ 1,985,835</u>

(4) Relevant information on unused loss carryforwards

<u>Last tax year</u>	<u>Sooner Power Semiconductor Co., Ltd.</u>	<u>N e x u s M a t e r i a l Corporation</u>	<u>L e e S h i n I n v e s t m e n t Co., Ltd.</u>	<u>Ningbo Liyuan Technology Co., Ltd.</u>
2022	\$ 105,558	\$ 26,386	\$ -	\$ 76,533
2023	116,449	20,464	-	59,563
2024	112,206	31,430	-	67,098
2025	127,847	8	-	55,743
2026	119,180	12	-	-
2027	122,548	25	-	-
2028	104,373	24	-	-
2029	117,998	25	6,273	-
2030	103,410	65	-	-
2031	51,646	76	-	-
	<u>\$1,081,215</u>	<u>\$ 78,515</u>	<u>\$ 6,273</u>	<u>\$ 258,937</u>

(5) The total amount of deductible temporary differences for which is relevant to invested subsidiaries and no deferred tax assets have been recognized is as follows:

<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>\$ 2,425,194</u>	<u>\$ 2,514,376</u>

(6) Income tax examination

The tax authorities have examined income tax returns of the Company and domestic subsidiaries through 2019, except that Nexus Material Corporation has been examined by the taxation authority to the year of 2018.

(7) Relevant information on income tax of foreign subsidiaries

The profit-seeking enterprise income tax of Ningbo Liyuan Technology Co., Ltd. is calculated in accordance with the tax law in China. As of the end of 2020, there are accumulated losses and no income tax payable.

As locally registered companies, Lingsen Holding (Samoa) Inc. and Li Yuan Investments Co., Ltd. are, under the regulation of the local law, exempt for income from offshore.

The profit-seeking enterprise income tax of Lingsen America Inc. is calculated in accordance with the tax law in America.

#### 24. Earnings (Loss) per Share

	Net profit (loss) attributable to owners of the Company	Number of shares (denominator) (in thousand)	Earnings (Loss) per share (NT\$)
<u>2021</u>			
Basic earnings per share			
Net profit attributed to the owners of the Company	\$ 873,849	372,443	<u>\$ 2.35</u>
Potentially dilutive ordinary shares effect			
Remuneration of employees	-	<u>3,926</u>	
Diluted earnings per share			
Net profit attributed to the owners of the Company			
Plus potentially dilutive ordinary shares effect	<u>\$ 873,849</u>	<u>376,369</u>	<u>\$ 2.32</u>
<u>2020</u>			
Basic and diluted loss per share			
Net loss attributable to owners of the Company	( <u>\$ 164,343</u> )	<u>373,465</u>	( <u>\$ 0.44</u> )

Since the Group offered to settle compensation paid to employees in cash or shares, the Group assumed the entire amount of the compensation would be settled in shares and the resulting potential shares were included in the weighted average number of shares outstanding used in the computation of diluted earnings per share, as the effect is dilutive. Such dilutive effect of the potential shares was included in the computation of diluted earnings per share until the number of shares to be distributed to employees is resolved in the following year.

#### 25. Capital risk management

The Group manages its capital to ensure that it will be able to maximize shareholders return as a going concern through the optimization of the debt and equity balance. The overall strategy has not changed.

The Group's capital structure consists of net debt (leases less cash and cash equivalent) and equity attributed to the Company's owner (common stocks, capital surplus, retained earnings and other equity).

The Group is allowed not to follow other external laws or regulations on capital.

The key management of the Group reviews its capital structure for each season, including the consideration on costs of all types of capital and relevant risks. Based on the key management's advice, the Group balances its overall capital structure by paying dividend payments, new shares issuance, share repurchase and new debt issuance or debt repayment, etc.

## 26. Financial instruments

### (1) Information on fair value

#### 1) Financial instruments that are not measured at fair value

The management of the Group considers that the carrying amounts of financial assets and liabilities that are not measured at fair value approximates its fair value or its fair value cannot be reliably measured.

#### 2) Financial instruments that are measured at fair value on a recurring basis

##### i) Fair value hierarchy

<u>December 31, 2021</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>T o t a l</u>
<u>Financial assets at fair value through other comprehensive income</u>				
Emerging stocks	\$ -	\$ -	\$ 26,079	\$ 26,079
Listed and OTC stocks	8,630	-	-	8,630
	<u>\$ 8,630</u>	<u>\$ -</u>	<u>\$ 26,079</u>	<u>\$ 34,709</u>
<u>December 31, 2020</u>				
<u>Financial assets at fair value through other comprehensive income</u>				
Emerging stocks	\$ -	\$ -	\$ 32,186	\$ 32,186
Listed and OTC stocks	6,795	-	-	6,795
	<u>\$ 6,795</u>	<u>\$ -</u>	<u>\$ 32,186</u>	<u>\$ 38,981</u>

There was no transfer of fair value measurements between Level 1 and Level 2 for 2021 and 2020.

##### ii) Reconciliation of Level 3 fair value measurements on financial instruments

<u>Financial assets</u>	<u>Financial assets at fair value through other comprehensive income</u>	
	<u>Equity instruments</u>	
	<u>2021</u>	<u>2020</u>
Balance at the beginning of the year	\$ 32,186	\$ 26,295
Unrealized gains (losses) from financial assets measured at fair value through other comprehensive income	( 6,107 )	5,891
Balance at the end of the year	<u>\$ 26,079</u>	<u>\$ 32,186</u>

##### iii) Valuation techniques and input value used in Level 3 fair value measurement

The securities of emerging stocks held by the Group have no market

price reference and thus are evaluated under the cost approach. Its fair value is computed in reference to investment assets.

(2) Categories of financial instruments	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Financial assets</u>		
Financial assets measured at amortized cost	\$ 3,895,491	\$ 3,196,934
Financial assets at fair value through other comprehensive income	34,709	38,981
<u>Financial liabilities</u>		
Amortized cost	2,562,620	1,963,148

Balance of financial assets measured at amortized cost includes cash and cash equivalent, contract assets, notes and accounts receivable, other receivables, pledged time deposit and refundable deposits, and other financial assets measured at amortized cost.

Balance of financial liabilities measured at amortized cost includes short-term bank loans, accounts payable, other payables, long-term bank loans (including amount falling due in one year) and guarantee deposits received and other financial liabilities measured at amortized cost.

(3) Financial risk management objectives and policies

The majority of financial instruments include equity instrument investments, accounts receivable, accounts payable, borrowings and lease liabilities, etc. The financial management department provides service for each unit by organizing and coordinating the market operation nationally and internationally, supervising and reporting the internal risks by analyzing risk exposure according to the extent and breadth of risk, and managing financial risks associated with the Group's operation. Such risks include market risk (including foreign currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

1) Market risk

The Group is exposed to the financial market risks, primarily changes in foreign currency exchange rates and interest rates, due to its operation.

The Group is exposed to market risk associated with financial instruments and the management and measurement of such exposure have not changed.

i) Foreign currency risk

The Group's sales and purchase transactions are denominated in foreign currency, which exposes the Group to foreign currency risk. Approximately 15%~19% of sales revenue is not denominated in functional currency and approximately 41%~45% of the cost is not denominated in functional currency.

Please see Note 30 for the carrying amount of monetary assets and liabilities denominated in non-functional currency at the date of balance sheet.

Sensitivity analysis

The Group is mainly affected by fluctuations in USD and JPY.

The following table details the Group's sensitivity analysis to a 1% increase and decrease in NTD against the relevant foreign currency. The rate of 1% is the sensitivity rate used when reporting foreign currency risk internally to the key management and represents the management's assessment of the reasonably likely change in foreign exchange rate. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and the end-of-year exchange rate is adjusted to 1% increase and decrease. The following table details the amount resulting in changes in net loss before tax to a 1% increase and decrease in NTD against the relevant foreign currency.

Categories of currency	Impact of fluctuations in exchange rate on profit or loss	
	2021	2020
USD	\$ 1,031	\$ 254
Japanese yen	10	79

ii) Interest rate risk

The Group is exposed to interest rate risk for the reason that it has borrowed money at both fixed and variable rate. The Group maintains an appropriate fixed and floating rate for portfolio to manage interest rate risk. The hedge is evaluated on a regular basis, which makes its point of view and the established risk preference identical, to ensure the most efficient hedging strategy is adopted.

The carrying accounts of financial assets and liabilities exposed to interest rate risk at the date of balance sheet are as follows:

	December 31, 2021	December 31, 2020
Fair value interest rate risk		
Financial assets	\$ 740,851	\$ 531,493
Financial liabilities	252,017	260,130
Cash flow interest rate risk		
Financial assets	1,224,360	1,188,672
Financial liabilities	1,497,550	1,210,170

Sensitivity analysis

The following sensitivity analysis is determined in accordance with interest rate risk of non-derivative instruments at the date of balance

sheet. For the floating rate liabilities, the analysis is to assume that the amount of liabilities outstanding at the date of balance sheet is all outstanding at the reporting period. The rate of change used to report interest rate to the key management of the Group is 1% increase and decrease in interest rate and represents the management's assessment of reasonable likely changes in interest rate.

For floating-rate financial assets and liabilities, when interest rate is increase by 1% and other conditions remain unchanged, the net profit (loss) before tax of the Group in 2021 and 2020 are NT\$2,732,000 and NT\$215,000 respectively.

iii) Other price risk

The Group is exposed to price risk due to investments in equity securities. The management manage the risk by investing in portfolio with different risks.

Sensitivity analysis

The following sensitivity is analyzed according to the exposure to equity price risk at the date of balance sheet.

If the equity price changes by 1%, the other comprehensive income in 2021 and 2020 will increase and decrease NT\$86,000 and NT\$68,000 respectively due to changes in fair value of financial assets measured at fair value through profit or loss.

2) Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. The maximum credit risk exposure due to the financial loss arising from the counterparty not performing its obligation and the Group's financial guarantee primarily results from:

- i) The carrying amount of financial assets recognized in the consolidated balance sheet.
- ii) The Group has given financial guarantee and not taken the maximum amount to be paid into consideration.

The Group's credit risk is mainly resulted from its five largest customers. As of December 31, 2021, and 2020, the aforementioned customers are accounted for 52% and 45% of accounts receivable and contract assets, respectively.

3) Liquidity risk

The Group manages liquidity risk by monitoring and maintaining a level of cash and cash equivalents deemed adequate to finance the Group's operations and mitigate the effects of fluctuations in cash flows. In addition, the management of the Group monitors the utilization of borrowings and ensures compliance with loan conditions.

The bank borrowing is a material source of liquidity to the Group. As of

December 31, 2021, and 2020, the undrawn loan amounts are as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Undrawn loan amounts	<u>\$ 1,471,202</u>	<u>\$ 2,181,311</u>

Liquidity and interest risks of non-derivative financial liabilities

The funds are adequate to the Group's operations and thus the Group is not exposed to liquidity risk and financing to meet the contractual obligations.

The maturity of the Group's non-derivative financial liabilities which the repayment period has been committed is as follows:

<u>December 31, 2021</u>	<u>Within 1 year</u>	<u>1 to 3 years</u>	<u>More than 3 years</u>
Non-interest bearing liabilities	\$ 913,669	\$ -	\$ -
Lease liabilities	5,701	9,554	161,178
Floating-rate liabilities	566,089	553,330	378,131
Fixed-rate liabilities	<u>99,579</u>	<u>-</u>	<u>-</u>
	<u>\$ 1,585,038</u>	<u>\$ 562,884</u>	<u>\$ 539,309</u>
<u>December 31, 2020</u>	<u>Within 1 year</u>	<u>1 to 3 years</u>	<u>More than 3 years</u>
Non-interest bearing liabilities	\$ 648,771	\$ -	\$ -
Lease liabilities	6,637	10,771	165,944
Floating-rate liabilities	632,581	428,864	148,725
Fixed-rate liabilities	<u>102,385</u>	<u>-</u>	<u>-</u>
	<u>\$ 1,390,374</u>	<u>\$ 439,635</u>	<u>\$ 314,669</u>

The further information on a maturity analysis of lease liability is below:

	<u>Within 1 year</u>	<u>1-5 years</u>	<u>5~10 years</u>	<u>10~15 years</u>	<u>15~20 years</u>	<u>Over 20 years</u>
<u>December 31, 2021</u>						
Lease liabilities	<u>\$ 5,701</u>	<u>\$ 19,024</u>	<u>\$ 151,708</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>December 31, 2020</u>						
Lease liabilities	<u>\$ 6,637</u>	<u>\$ 20,302</u>	<u>\$ 156,413</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The amount of the aforementioned floating rate instrument of non-derivative liabilities will change resulting from the floating rate is different from the interest rate estimated at the date of balance sheet.

27. Related-party transactions

Transactions, balances, income and expenses between the Company and subsidiaries (related parties of the Company) may be all eliminated in consolidation, which are thus not disclosed in the note. Except for other notes disclosed, transactions between the Group and other related parties are as follows.

Remuneration of key management personnel

	<u>2021</u>	<u>2020</u>
Short-term employee benefits	\$ 89,036	\$ 40,186
Pensions	<u>820</u>	<u>917</u>
	<u>\$ 89,856</u>	<u>\$ 41,103</u>

The remuneration of directors and other key management personnel were determined by the Remuneration Committee in accordance with the individual performance and the market trends.

## 28. Pledged assets

The following assets are provided as collaterals and import duty payable for maximum loan amount:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Property, plant and equipment	\$ 1,647,120	\$ 1,823,785
Pledged time deposits (recognized in other current assets)	<u>103,889</u>	<u>71,888</u>
	<u>\$ 1,751,009</u>	<u>\$ 1,895,673</u>

## 29. Significant contingent liabilities and unrecognized commitments

Significant contingent commitments of the Group at the end of balance sheet, excluding those disclosed in other notes, are as follows:

- (1) For customs duties guarantee and other objectives, the financial institution has provided guarantee details as follows:

<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>\$ 28,000</u>	<u>\$ 33,950</u>

- (2) Unrecognized commitments are as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Purchase of property, plant and equipment	<u>\$ 468,895</u>	<u>\$ 429,517</u>

## 30. Significant information on exchange rate of foreign currency financial assets and liabilities

The following information is summarized according to the foreign currencies other than the functional currency of the Group. The exchange rates disclosed are used to translate the foreign currencies into the functional currency. The significant financial assets and liabilities denominated in foreign currencies are as follows:

	<u>December 31, 2021</u>			<u>December 31, 2020</u>		
	<u>Foreign Currency</u>	<u>Exchange rate</u>	<u>NTD</u>	<u>Foreign Currency</u>	<u>Exchange rate</u>	<u>NTD</u>
<u>Foreign currency assets</u>						
<u>Monetary items</u>						
USD	\$ 25,105	27.68	\$ 694,906	\$ 16,668	28.48	\$ 474,705
Japanese yen	173,864	0.2405	41,814	86,438	0.2763	23,883
<u>Foreign currency liabilities</u>						
<u>Monetary items</u>						
USD	21,382	27.68	591,854	17,561	28.48	500,137
Japanese yen	178,026	0.2405	42,815	57,930	0.2763	16,006



Significant unrealized exchange gains or losses are as follows:

Foreign Currency	2021		2020	
	Exchange rate	Net exchange gains (losses)	Exchange rate	Net exchange gains (losses)
USD	27.68 (USD : NTD)	\$ 1,896	28.48 (USD : NTD)	\$ 2,459
USD	6.3757 (USD : CNY)	1,629	6.5249 (USD : CNY)	( 6,906 )
Japanese yen	0.2405 (JPY: NTD)	( 253 )	0.2763 (JPY: NTD)	104
Japanese yen	0.0556 (JPY : CNY)	2	0.0634 (JPY : CNY)	-
Euro	31.32 (EUR : NTD)	85	35.02 (EUR : NTD)	-
		<u>\$ 3,359</u>		<u>( \$ 4,343 )</u>

### 31. Other disclosures

#### (1) Information on significant transactions and (ii) investees

- 1) Financing provided to others: None.
- 2) Endorsements/guarantees provided: Table 1.
- 3) Marketable securities held (excluding investment in subsidiaries, associates): Table 2.
- 4) Marketable securities acquired and disposed at costs or prices at least NT\$300 million or 20% of the paid-in capital: None.
- 5) Acquisition of individual real estate at costs of at least NT\$300 million or 20% of the paid-in capital: None.
- 6) Disposal of individual real estate at prices of at least NT\$300 million or 20% of the paid-in capital: None.
- 7) Total purchases from or sales to related parties amounting to at least NT\$100 million or 20% of the paid-in capital: None.
- 8) Receivables from related parties amounting to at least NT\$100 million or 20% of the paid-in capital: None.
- 9) Trading in derivative instruments: None.
- 10) Others: The business relationship between the parent and the subsidiaries and significant transactions between them: Table 3.
- 11) Information on investees: Table 4.

#### (3) Information on Investment in Mainland China

- 1) The name of the investee in mainland China, the main businesses and products, its issued capital, method of investment, information on inflow or outflow of capital, percentage of ownership, income (losses) of the investee, share of profits/losses of investee, ending balance, amount received as dividends from the investee, and the limitation on investee: Table 5.

- 2) Significant direct or indirect transactions through a third area with the investee in the Mainland Area, and its prices and terms of payment, unrealized gain or loss are as follows:
- i) The amount and percentage of purchases and the balance and percentage of the related payables at the end of the period: None.
  - ii) The amount and percentage of sales and the balance and percentage of the related receivables at the end of the period: None.
  - iii) The amount of property transactions and the amount of the resultant gains or losses: None.
  - iv) The balance of negotiable instrument endorsements or guarantees or pledges of collateral at the end of the period and the purposes: Table 1.
  - v) The highest balance, the end of period balance, the interest rate range, and total current period interest with respect to financing of funds: None.
  - vi) Other transactions that have a material effect on the profit or loss for the period or on the financial position, such as the rendering or receiving of services: Table 3.
- (4) Information of major shareholders: names, numbers of shares held, and shareholding percentages of shareholders who hold 5% or more of the equity: Table 6.

### 32. Information on department

Information provided the key operating decision maker for resources allocation and performance evaluation of department focuses on each classification of products provided or service rendered. The department which shall be reported is IC packing and testing and others.

(1) Departmental income and operation results

	Departmental income		Departmental profits or losses	
	2021	2020	2021	2020
Packaging and final testing of IC	\$ 7,691,947	\$ 5,405,885	\$ 934,700	(\$ 35,080)
Others	<u>41,355</u>	<u>51,701</u>	<u>(45,397)</u>	<u>(128,450)</u>
Total amount of continuing operations	<u>\$ 7,733,302</u>	<u>\$ 5,457,586</u>	889,303	( 163,530)
Interest revenue			3,978	6,821
Rental income			20,882	18,906
Dividend income			7,198	1,165
Ordinary income and interest			32,024	52,855
Gains on disposal of property, plant and equipment			54,462	484
Net gain on foreign exchange			13,927	3,361
Impairment loss (reversal gain) on disposal and discard of property, plant and equipment			42,417	-
Interest expenses			( 15,743)	( 18,563)
Company ordinary expense and loss			( 657)	( 459)
Impairment loss			<u>(12,000)</u>	<u>(47,456)</u>
Net income (loss) before tax of continuing operations			<u>\$ 1,035,791</u>	<u>(\$ 146,416)</u>

The reported departmental income are generated from transactions with external customers. There were no intragroup sales occurred in 2021 and 2020.

Departmental interest refers to profits made by each department, excluding interest revenue, rental income, dividend income, disposal of income of property, plant and equipment, exchange gain or loss, financial cost and income tax expense. The amount of measurement provided to the key operating decision maker for resource allocation and performance evaluation of departments.

(2) Total assets and liabilities of department

The Group did not provide reportable information on departments' asset to the operating decision maker, and thus the measurement of assets is zero.

(3) Major income from products and service

The main business of the Group is IC packing and testing as well as optoelectronic devices, both as single category.

(4) Information by regions

The Group is located mainly in Asia, Americas and Europe.

Information on the Group's income from continuing operations by locations of operation and non-current assets by location of assets, from external customers, are as follows:

	Income from external customers		Non-current assets	
			December 31,	December 31,
	2021	2020	2021	2020
Asia	\$ 7,068,669	\$ 4,874,706	\$ 4,515,665	\$ 3,826,276
Europe	402,248	274,218	-	-
Americas	262,385	308,519	348	558
Africa	-	143	-	-
	<u>\$ 7,733,302</u>	<u>\$ 5,457,586</u>	<u>\$ 4,516,013</u>	<u>\$ 3,826,834</u>

Non-current assets exclude financial assets and deferred income tax assets.

(5) Information on major customers

Income from a single customer which exceed 10% of total income of the Group is as follows:

Customer name	2021		2020	
	Amount	%	Amount	%
Customer A	\$ 1,464,248	19	\$ 862,649	16

Lingsen Precision Industries, Ltd. and Subsidiaries  
Endorsements/guarantees provided  
For the year ended December 31, 2021

Table 1

Unit: Amounts expressed in New Taiwan Dollars and in thousands of foreign currency

No.	Endorsement/ guarantee provider	Guaranteed party		Limits on endorsement/g uarantee amount provided to each guaranteed party (Note)	Maximum balance for the period	Ending balance	Amount actually drawn	Amount of Endorsement/ Guarantee Collateralized by Properties	Ratio of accumulated endorsement/g uarantee to net equity per latest financial statements(%)	Maximum amount of endorsement/g uarantee allowance (Note)	Guarantee provided by parent company	Guarantee provided by subsidiary	Guarantee provided to subsidiaries in Mainland China
		Company Name	Relationship										
0	Parent Company	Sooner Power Semiconduct or Co., Ltd.	Subsidiary	\$ 877,961	\$ 210,000	\$ -	\$ -	\$ -	-	\$ 1,755,923	Y	—	—
		Ningbo Liyuan Technology Co., Ltd.	Third-tier subsidiary	877,961	138,400 (USD 5,000)	138,400 (USD 5,000)	110,720 (US\$ 4,000)	103,000	2	1,755,923	Y	—	Y

Note: Limits on endorsement/guarantee amount provided to each guaranteed party shall not exceed 15% of the net worth and maximum amount allowance shall not exceed 30% of the net worth.

## Lingsen Precision Industries, Ltd. and its subsidiaries

## Marketable securities held

December 31, 2021

Table 2

Unit: Amounts expressed in thousands of New Taiwan Dollars/ of shares

Holding company name	Marketable securities types and name	Relationship with the issuers	Financial statement account	End of year			
				Shares/Units	Carrying amount	Shareholding %	Fair value (Note 3)
Parent Company	<u>Stock</u> Amtek Semiconductors Co., Ltd	None	Financial assets at fair value through other comprehensive income- non-current	527,280	\$ 7,105	2	\$ 7,105
	ETREND Hightech Corp.	None	Financial assets at fair value through other comprehensive income- non-current	75,000	2,877	-	2,877
	Xpert Semiconductor Inc.	None	Financial assets at fair value through other comprehensive income- non-current	44,891	-	-	-
Lee Shin Investment Co., Ltd.	<u>Stock</u> The Company (Note 2)	Parent company	Financial assets at fair value through other comprehensive income- non-current	5,658,911	156,752	1	156,752
	Enrich Tech CO., Ltd.	None	Financial assets at fair value through other comprehensive income- non-current	1,897,836	18,974	19	18,974
	ETREND Hightech Corp.	None	Financial assets at fair value through other comprehensive income- non-current	150,000	5,753	-	5,753
	Anwell Semiconductor Co., Ltd.	None	Financial assets at fair value through other comprehensive income- non-current	155,163	-	11	-

Note 1: Please see Table 4 and 5 for related information on investment in subsidiaries.

Note 2: The amount has been written-off in preparation of the consolidated financial statements

Note 3: Fair value of investment in emerging stocks is computed in reference to investment assets under the cost approach.

Lingsen Precision Industries, Ltd. and its subsidiaries  
The business relationship between the parent and the subsidiaries and significant transactions between them  
For the year ended December 31, 2021

Table 3

Unit: Amounts expressed in thousands of New Taiwan Dollars

No.	Name	Transaction party	Relationship with the transaction party (Note 1)	Transaction status					
				Item	Amount (Note 2)	Transaction condition	Percentage of total revenue or total assets the consolidation (%)		
0	Parent Company	Lingsen America Inc.	1	Commissions expense	\$ 6,569	60 days	-		
				Expenses payable	529	60 days	-		
		Lee Shin Investment Co., Ltd.	1	Rental income	36	-	-		
				Panther Technology Co., Ltd.	1	Rental income	178	-	
		Sooner Power Semiconductor Co., Ltd.	1	Other income	85	60 days	-		
				Rental income	720	60 days	-		
		Ningbo Liyuan Technology Co., Ltd.	1	Miscellaneous expense	420	30 days	-		
				Purchase	1,050	30 days	-		
		1	Sooner Power Semiconductor Co., Ltd.	Panther Technology Co., Ltd.	2	Other income	481	30 days	-
						Sales revenue	439	30 days	-
2	Panther Technology Co., Ltd.	Nexus Material Corporation	2	Other income	356	60 days	-		
				Rent expense	2,744	-	-		
1	Sooner Power Semiconductor Co., Ltd.	Ningbo Liyuan Technology Co., Ltd.	2	Operating income	456	60 days	-		
				Purchase	976	60 days	-		
2	Panther Technology Co., Ltd.	Nexus Material Corporation	2	Rental income	36	60 days	-		

Note 1: (1) Parent company to subsidiary.

(2) Subsidiary to parent company.

Note 2: The amount has been written-off in preparation of the consolidated financial statements

Lingsen Precision Industries, Ltd. and its subsidiaries

Information on investees

For the year ended December 31, 2021

Table 4

Unit: Amounts expressed in thousands of New Taiwan Dollars/ shares

Investor	Investee	Location	Main business	Initial investment amount		Balance at December 31, 2020			Current income (losses) of the investee	Share of income (losses) recognized
				End of current year	End of last year	Number of shares	Ratio %	Carrying amount		
Parent Company	Lingsen Holding (Samoa) Inc. (Note 3)	Samoa Islands	General investments	\$ 1,688,748	\$ 1,660,738	53,000,000	100	\$ 157,776	(\$ 45,302)	(\$ 45,302)
	Panther Technology Co., Ltd. (Note 3)	Hsinchu County, Taiwan	IC testing	230,146	230,146	22,922,899	64	426,506	158,648	101,011
	Sooner Power Semiconductor Co., Ltd. (Note 3)	Hsinchu County, Taiwan	Electronic parts and components manufacturing	604,223	604,223	60,422,257	99	215,148	26,595	26,369
	Lee Shin Investment Co., Ltd. (Notes 1 and 3)	Taichung City	General investments	300,000	300,000	30,000,000	100	59,154	6,151	6,151
	Nexus Material Corporation (Notes 2 and 3)	Hsinchu County, Taiwan	Wholesale of electronic materials and electronic parts and components manufacturing	53,483	53,483	5,348,315	78	20,788	( 76)	( 60)
	Lingsen America Inc. (Note 3)	California, U.S.A.	Intermediary	32,311	32,311	1,000,000	100	59,502	1,013	1,013
	Qi Feng Technology Co., Ltd. (Note 2)	Taichung City	Electronic parts and components production and processing	24,000	24,000	2,400,000	30	-	-	-
Lee Shin Investment Co., Ltd.	Sooner Power Semiconductor Co., Ltd. (Note 3)	Hsinchu County, Taiwan	Electronic parts and components manufacturing	2,561	2,561	277,080	1	987	26,595	121
	Nexus Material Corporation (Note 3)	Hsinchu County, Taiwan	Wholesale of electronic materials and electronic parts and components manufacturing	14,192	14,192	1,419,214	21	5,516	( 76)	( 16)
Lingsen Holding (Samoa) Inc.	Li Yuan Investments Co., Ltd. (Note 3)	Cayman Islands	General investments	1,688,748	1,660,738	53,000,000	100	157,776	( 45,302)	( 45,302)

Note 1: Treasury stocks have been deducted from the carrying amount of Lee Shin Investment Co., Ltd.

Note 2: Accumulated impairment loss has been deducted from the carrying amount of Nexus Material Corporation and Qi Feng Technology Co., Ltd.

Note 3: The amount has been written-off in preparation of the consolidated financial statements.

Note 4: Please see Table 5 for relevant information on the investee in mainland China.

Lingsen Precision Industries, Ltd. and Subsidiaries  
Information on Investment in Mainland China  
For the year ended December 31, 2021

Table 5 Unit: Amounts expressed in New Taiwan Dollars and in thousands of foreign currency

Name of Investee in Mainland China	Main business	Paid-in capital	Investment method	Accumulated investment amount of outflow from Taiwan at the beginning of the year	Outward remittance or repatriation of investment amount at beginning of the year		Accumulated investment amount of outflow from Taiwan at the end of the year	Current income (losses) of the investee	Ownership percentage of direct or indirect investment	Investment gain (loss) recognized for the year (Note 2)	Book value of investment at the end of year	Inflow of investment revenue to Taiwan upon the end of the year
					Outward remittance	Repatriation						
Ningbo Liyuan Technology Co., Ltd. (Note 4)	IC packing and testing as well as optoelectronic devices	USD 53,000	(Note 1)	\$ 1,660,738 (USD 52,000)	\$ 28,010 (USD 1,000)	\$ -	\$ 1,688,748 (USD 53,000)	(\$ 45,302)	100%	(\$ 45,302)	\$ 157,776	\$ -

Accumulated investment amount of outflow in China mainland from Taiwan at the end of the year	Investment amount approved by Investment Commission, MOEA	limitation on investee regulated under Investment Commission, MOEA (Note 3)
\$ 1,688,748 (USD 53,000)	USD 55,000	\$ 3,511,846

Note 1: Investment in Mainland China companies through a company invested and established in a third region.

Note 2: Investment in profit or loss in accordance with reports audited by the CPA from the parent company.

Note 3: Limitation is calculated under 'Regulations Governing the Examination of Investment or Technical Cooperation in Mainland China'.

Note 4: The amount has been written-off in preparation of the consolidated financial statements.



Lingsen Precision Industries, Ltd.  
Information of Major Shareholders  
December 31, 2021

Table 6

Name of major shareholder	Shares	
	Total shares held (shares)	Shareholding percentage
Trust account in CTBC Bank for ESOP committee of Lingsen Precision Industries, Ltd.	23,843,020	6.27%
RUBYTOP Investment Co., Ltd (British Virgin Islands)	19,239,854	5.06%

Note 1: This table is based on the information provided by the Taiwan Depository & Clearing Corporation for shareholders holding greater than five percent of the shares completed the process of registration and book-entry delivery in dematerialized form, including treasury stocks, at the last business date of current quarter. There may be a discrepancy in the number of shares recorded on the consolidated financial statements and its dematerialized securities arising from the difference in basis of preparation.

Note 2: As table above, the shareholder who delivers the shares to the trust is disclosed by the individual trustee who opened the trust account. In accordance with the Security Exchange Act, the shareholders have to disclose the insider equity more than ten percent of the shares, including their own shares and their delivery to the trust, and have the right to make decisions on the trust property. Information on insider equity is available on the Market Observation Post System (MOPS) website.

## **Independent Auditors' Report**

To the Board of Directors and Shareholders of Lingsen Precision Industries, Ltd.

### **Audit opinions**

We have audited the accompanying parent company only financial statements of Lingsen Precision Industries, Ltd. (the "Company"), which comprise the unconsolidated balance sheets as of December 31, 2021 and 2020, and the unconsolidated statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying unconsolidated financial statements present fairly, in all material respects, the unconsolidated financial position of the Company as of December 31, 2021 and 2020, and its unconsolidated financial performance and its unconsolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers of the Republic of China.

### **Basis for Opinion**

We conducted our audits in accordance with the Regulation Governing Auditing and Certification of Financial Statements by Certified Public Accountants and auditing standards generally accepted in the R.O.C.. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Unconsolidated Financial Statements section of our report. The auditors of the firm, subject to the independence regulations, have maintained independence from the Company in accordance with the Code of Ethics and perform other obligations of such Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Key Audit Matters**

The key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the unconsolidated financial statements of the Company for the year ended December 31, 2021. These matters were addressed in the context of our audit of the unconsolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters for the Company's unconsolidated financial statements for the year ended December 31, 2021 are stated as follows:

### Authenticity of service revenue recognition

The main source of revenue of the Company relies on the service revenue from various wafer and integrated circuit packaging and testing services; therefore, the service revenue is determined to be the main indicator for the management to evaluate the business performance, and its recognition authenticity has a material impact on the overall financial statements. Accordingly, the authenticity of the recognition of specific customer service revenue is listed as the key audit matter. For revenue recognition related accounting policy, please refer to Notes 4 and 20 of the unconsolidated financial statements.

We summarize the main audit procedures executed for the aforementioned matters of the current year as follows:

1. Understand and assess the internal control design related to the audit and risk in the product sales and payment collection cycle and conduct a test on its effectiveness.
2. Inspect and obtain samples from the account sales of specific customers, and inspect relevant documents of delivery orders and sales invoices, and also verify whether the payment collection subjects are consistent with the delivery subjects, and also perform letter issuance for customers of service revenue, in order to verify the authenticity of the service revenue.

### **Responsibilities of Management and Those Charged with Governance for the Unconsolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the unconsolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and for such internal control as management determines is necessary to enable the preparation of unconsolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the unconsolidated financial statements, management is also responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the Audit Committee, are responsible for overseeing the Company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the unconsolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the unconsolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the R.O.C. will always detect a material misstatement when it exists in the unconsolidated financial statements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the unconsolidated financial statements.

As part of an audit in accordance with the auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risk of material misstatement of the unconsolidated financial statements due to fraud or error, design and adopt appropriate countermeasures for the risks assessed, and obtain sufficient and appropriate audit evidence in order to be used as the basis for the opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of the Company.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management level.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company to continue as a going concern. In case where we consider that such events or circumstances have a material uncertainty, then relevant disclosure of the unconsolidated financial statements are required to be provided in our audit report to allow users of unconsolidated financial statements to be aware of such events or circumstances, or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Lingsen Precision Industries, Ltd. to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the unconsolidated financial statements, including relevant notes, and whether the unconsolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient and appropriate audit evidence regarding the financial information of the entity of the Company, and express an opinion on unconsolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the Company. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the governance units with statements that we have complied with relevant matters that may reasonably be thought to bear on our independence, and we have also communicated with the governance units on all relationships and other matters (including relevant protective measures) that may be considered to affect the independence of auditors.

From the matters communicated with those charged with governance, we determine those matters that were of most significant in the audit of the Company's 2021 unconsolidated

financial statements and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Deloitte Taiwan

CPA Shu-Ching Chiang

CPA Ting-Chien Su

Financial Supervisory Commission  
Approval Document No.  
Jin-Guan-Zheng-Shen-Zi No. 1000028068

Financial Supervisory Commission Approval  
Document No.  
Jin-Guan-Zheng-Shen-Zi No. 1070323246

March 17, 2022

Lingsen Precision Industries, Ltd.  
Parent Company Only Balance Sheets  
December 31, 2021 and 2020

Unit: In Thousands of New Taiwan Dollars

Code	ASSETS	December 31, 2021		December 31, 2020	
		Amount	%	Amount	%
	<b>Current Assets</b>				
1100	Cash and cash equivalents (Notes 4 and 6)	\$ 1,212,698	14	\$ 1,084,329	16
1140	Contract assets - current (Notes 4 and 21)	135,659	2	114,509	2
1170	Accounts receivable (Notes 4, 8, 20 and 26)	1,439,848	17	1,098,847	16
1200	Other receivables (Notes 4 and 9)	180,659	2	237,007	3
1220	Current tax assets (Notes 4 and 22)	210	-	514	-
1310	Inventories (Notes 4 and 10)	657,624	8	284,720	4
1470	Other current assets (Notes 4, 14, 26 and 27)	<u>331,692</u>	<u>4</u>	<u>190,835</u>	<u>3</u>
11XX	Total current assets	<u>3,958,390</u>	<u>47</u>	<u>3,010,761</u>	<u>44</u>
	<b>Non-current assets</b>				
1517	Financial assets at fair value through other comprehensive income - non-current (Note 4 and 7)	9,982	-	8,457	-
1550	Investment accounted for using the equity method (Notes 4 and 11)	938,874	11	829,935	12
1600	Property, plant and equipment (Notes 4, 12 and 27)	2,949,761	35	2,661,865	39
1755	Right-of-use assets (Notes 4 and 13)	150,220	2	155,098	2
1840	Deferred tax assets (Notes 4, 5 and 22)	23,008	1	89,751	1
1915	Prepayments for facilities	350,718	4	91,957	2
1920	Refundable deposits (Note 4)	324	-	241	-
1975	Net defined benefit assets - non-current (Notes 4 and 18)	12,009	-	-	-
1990	Other non-current assets	<u>5,839</u>	<u>-</u>	<u>1,292</u>	<u>-</u>
15XX	Total non-current assets	<u>4,440,735</u>	<u>53</u>	<u>3,838,596</u>	<u>56</u>
1XXX	Total assets	<u>\$ 8,399,125</u>	<u>100</u>	<u>\$ 6,849,357</u>	<u>100</u>
	<b>Liabilities and Equity</b>				
	<b>Current Liabilities</b>				
2100	Short-term bank borrowings (Notes 15)	\$ 194,118	2	\$ 134,759	2
2170	Accounts payable	479,409	6	310,405	5
2200	Other payables (Notes 16 and 26)	693,056	8	446,678	6
2230	Deferred tax liabilities (Notes 4 and 22)	26,506	-	-	-
2250	Liability reserve - current (Notes 4 and 17)	3,980	-	19,450	-
2280	Lease liabilities - current (Notes 4 and 13)	4,420	-	4,386	-
2320	Long-term borrowings due in one year (Notes 15 and 27)	290,814	4	417,600	6
2399	Other current liabilities	<u>63,888</u>	<u>1</u>	<u>46,168</u>	<u>1</u>
21XX	Total current liabilities	<u>1,756,191</u>	<u>21</u>	<u>1,379,446</u>	<u>20</u>
	<b>Non-current liabilities</b>				
2540	Long-term banks borrowings (Notes 15 and 27)	589,886	7	314,000	5
2570	Deferred tax liabilities (Notes 4 and 22)	784	-	1,156	-
2580	Lease liabilities - non-current (Notes 4 and 13)	147,364	2	151,784	2
2640	Net defined benefit liabilities - non-current (Notes 4 and 18)	-	-	54,241	1
2645	Deposits received	<u>51,822</u>	<u>-</u>	<u>1,822</u>	<u>-</u>
25XX	Total non-current liabilities	<u>789,856</u>	<u>9</u>	<u>523,003</u>	<u>8</u>
2XXX	Total Liabilities	<u>2,546,047</u>	<u>30</u>	<u>1,902,449</u>	<u>28</u>
	<b>Equity</b>				
3110	Ordinary shares	3,801,023	45	3,801,023	56
3200	Capital surplus	1,250,011	15	1,384,604	20
	Retained earnings				
3320	Special reserve	160,419	2	192,020	3
3350	Unappropriated earnings (accumulated deficit)	912,825	11	( 166,267)	( 3)
3400	Other equities	( 71,372)	( 1)	( 64,644)	( 1)
3500	Treasury shares	( 199,828)	( 2)	( 199,828)	( 3)
3XXX	Total equity	<u>5,853,078</u>	<u>70</u>	<u>4,946,908</u>	<u>72</u>
	Total liabilities and equities	<u>\$ 8,399,125</u>	<u>100</u>	<u>\$ 6,849,357</u>	<u>100</u>

The accompanying notes are an integral part of the unconsolidated financial report

Lingsen Precision Industries, Ltd.  
Parent Company Only Statements of Comprehensive Income  
For the Years from January 1 to December 31, 2021 and 2020

Unit: Expressed in NT\$ thousand; except  
(loss) earnings per share expressed in NT\$

Code		2021		2020	
		Amount	%	Amount	%
4000	Operating revenue (Notes 4, 20 and 26)	\$ 6,489,676	100	\$ 4,628,930	100
5000	Operating costs (Notes 10, 21 and 26)	<u>5,261,577</u>	<u>81</u>	<u>4,260,775</u>	<u>92</u>
5900	Gross profit	<u>1,228,099</u>	<u>19</u>	<u>368,155</u>	<u>8</u>
	Operating expenses (Notes 21 and 26)				
6100	Selling and marketing expenses	63,671	1	50,968	1
6200	General and administrative expenses	208,454	3	142,056	3
6300	Research and development expenses	143,554	2	138,918	3
6450	Expected credit impairment losses (Notes 4 and 8)	<u>465</u>	<u>-</u>	<u>358</u>	<u>-</u>
6000	Total operating expenses	<u>416,144</u>	<u>6</u>	<u>332,300</u>	<u>7</u>
6900	Operating profit	<u>811,955</u>	<u>13</u>	<u>35,855</u>	<u>1</u>
	Non-operating income and expenses (Note 4)				
7100	Interest income	3,297	-	5,694	-
7110	Rental income (Note 26)	13,477	-	14,342	-
7130	Dividend income	1,205	-	909	-
7190	Other income (Note 26)	29,795	1	47,886	1
7210	Gains on disposal of property, plant and equipment	1,829	-	490	-
7230	Net gain on foreign exchange	14,943	-	3,482	-
7510	Interest expenses	( 8,647 )	-	( 9,480 )	-
7775	Share of loss from subsidiaries and associated companies using the equity method	<u>89,182</u>	<u>1</u>	<u>( 248,008 )</u>	<u>( 5 )</u>
7000	Total non-operating incomes and expenses	<u>145,081</u>	<u>2</u>	<u>( 184,685 )</u>	<u>( 4 )</u>

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Code		2021		2020	
		Amount	%	Amount	%
7900	Net profit (loss) before income tax	\$ 957,036	15	(\$ 148,830)	( 3 )
7950	Income tax expenses (Notes 4 and 22)	( 83,187 )	( 2 )	( 15,513 )	-
8200	Net profit (loss) for the year	<u>873,849</u>	<u>13</u>	<u>( 164,343 )</u>	<u>( 3 )</u>
	Other comprehensive income (loss) (Note 4)				
8310	Items not reclassified subsequently to profit or loss				
8311	Remeasurement of defined benefit plans (Note 18)	48,720	1	1,828	-
8316	Unrealized gain/(loss) on investments in equity instruments at fair value through other comprehensive income	1,525	-	1,352	-
8330	Share of other comprehensive profits/losses of subsidiaries and associated companies accounted for using equity method	( 5,797 )	-	6,102	-
8349	Income tax related to items that will not be reclassified subsequently (Note 22)	( 9,744 )	-	( 366 )	-
		<u>34,704</u>	<u>1</u>	<u>8,916</u>	<u>-</u>
8360	Items that may be reclassified subsequently to profit or loss				
8361	Exchange differences on translation of the financial statements of foreign operations	( 2,456 )	-	( 139 )	-
8300	Other comprehensive income of the year (net amount after tax)	<u>32,248</u>	<u>1</u>	<u>8,777</u>	<u>-</u>
8500	Total comprehensive income (loss) for the year	<u>\$ 906,097</u>	<u>14</u>	<u>(\$ 155,566)</u>	<u>( 3 )</u>
	Earnings (losses) per share (Note 23)				
9750	Basic	<u>\$ 2.35</u>		<u>(\$ 0.44)</u>	
9850	Diluted	<u>\$ 2.32</u>		<u>(\$ 0.44)</u>	

The accompanying notes are an integral part of the unconsolidated financial report



Lingsen Precision Industries, Ltd.  
Parent Company Only Statement of Changes in Equity  
For the Years from January 1 to December 31, 2021 and 2020

Unit: In Thousands of New Taiwan Dollars

Code	Retained earnings (Note 19)					Other equity items (Note 4)			Total equity	
	Common share capital (Note 19)	Capital surplus (Note 19)	Legal reserve	Special reserve	Undistributed earnings (losses to be covered) (Note 4)	Exchange differences on translation of the financial statements of foreign operations	Unrealized Valuation Gain/(Loss) on Financial Assets at Fair Value Through Other comprehensive income	Treasury shares (Note 19)		
A1	Balance at January 1, 2020	\$ 3,801,023	\$ 1,451,696	\$ 359,085	\$ 226,856	(\$ 461,077)	(\$ 22,033)	(\$ 52,425)	(\$ 176,415)	\$ 5,126,710
	2019 Deficit Compensation	-	-	-	-	-	-	-	-	-
B13	Legal reserve deficit compensation	-	-	( 359,085)	-	359,085	-	-	-	-
B17	Reversal of special reserve	-	-	-	( 34,836)	34,836	-	-	-	-
	Other change of capital surplus:	-	-	-	-	-	-	-	-	-
C3	Change due to receipt of gifts	-	64	-	-	-	-	-	-	64
C11	Covering loss from capital surplus	-	( 67,156)	-	-	67,156	-	-	-	-
D1	2020 net loss	-	-	-	-	( 164,343)	-	-	-	( 164,343)
D3	Other comprehensive income (loss) for 2020	-	-	-	-	1,462	( 139)	7,454	-	8,777
D5	Total comprehensive income (loss) for 2020	-	-	-	-	( 162,881)	( 139)	7,454	-	( 155,566)
L1	Buy-back of treasury shares (Note 19)	-	-	-	-	-	-	-	( 23,413)	( 23,413)
M7	Change in ownership interests in subsidiaries	-	-	-	-	( 887)	-	-	-	( 887)
Q1	Disposal of investments in equity instruments designated as at fair value through other comprehensive income	-	-	-	-	( 2,499)	-	2,499	-	-
Z1	Balance, December 31, 2020	3,801,023	1,384,604	-	192,020	( 166,267)	( 22,172)	( 42,472)	( 199,828)	4,946,908
	2020 Deficit compensation	-	-	-	-	-	-	-	-	-
B17	Reversal of special reserve	-	-	-	( 31,601)	31,601	-	-	-	-
	Other change of capital surplus:	-	-	-	-	-	-	-	-	-
C3	Change due to receipt of gifts	-	73	-	-	-	-	-	-	73
C11	Covering loss from capital surplus	-	( 134,666)	-	-	134,666	-	-	-	-
D1	2021 Net profit	-	-	-	-	873,849	-	-	-	873,849
D3	Other comprehensive income (loss) in 2021	-	-	-	-	38,976	( 2,456)	( 4,272)	-	32,248
D5	Total comprehensive income of 2021	-	-	-	-	912,825	( 2,456)	( 4,272)	-	906,097
Z1	Balance, December 31, 2021	\$ 3,801,023	\$ 1,250,011	\$ -	\$ 160,419	\$ 912,825	(\$ 24,628)	(\$ 46,744)	(\$ 199,828)	\$ 5,853,078

The accompanying notes are an integral part of the unconsolidated financial report

Lingsen Precision Industries, Ltd.

Parent Company Only Statement of Cash Flows

For the Years from January 1 to December 31, 2021 and 2020

Unit: In Thousands of New Taiwan Dollars

Code		2021	2020
	Cash flows from operating activities		
A10000	Net profit (loss) before tax for the year	\$ 957,036	(\$ 148,830)
	Income/expenses items		
A20100	Depreciation expense	584,787	668,151
A20300	Expected credit impairment losses	465	358
A20900	Interest expenses	8,647	9,480
A21200	Interest income	( 3,297)	( 5,694)
A21300	Dividend income	( 1,205)	( 909)
A22400	Share of loss (profit) from subsidiaries and associated companies using the equity method	( 89,182)	248,008
A22500	Gains on disposal of property, plant and equipment	( 1,829)	( 490)
A23800	Loss for market price decline and obsolete and slow-moving inventories.	6,020	1,653
A24100	Net gain on foreign exchange	( 3,659)	( 2,789)
A29900	Amortization of prepayments	1,952	1,480
A32200	Provision (reversal) for liabilities	( 15,470)	7,072
A30000	Net changes in operating assets and liabilities		
A31125	Contract assets	( 21,150)	( 33,948)
A31130	Notes receivable	-	36
A31150	Accounts receivable	( 342,267)	( 211,560)
A31180	Other receivables	62,719	72,312
A31200	Inventories	( 378,924)	( 61,691)
A31240	Other current assets	( 147,230)	( 45,963)
A32150	Accounts payable	171,193	47,346
A32180	Other payables	237,916	52,627
A32230	Other current liabilities	17,720	( 57,253)
A32240	Net defined benefit liability	( <u>17,530</u> )	( <u>21,287</u> )
A33000	Cash provided by operating activities	1,026,712	518,109
A33100	Interest received	3,299	5,964
A33300	Interest paid	( 7,406)	( 8,458)
A33500	Income tax returned	<u>250</u>	<u>15,541</u>
AAAA	Net cash inflow from operating activities	<u>1,022,855</u>	<u>531,156</u>

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Code		2021	2020
	Cash flows from investing activities		
B02200	Net cash outflow for obtaining subsidiaries	(\$ 28,010)	(\$ 308,170)
B02700	Purchase of property, plant and equipment	( 771,136)	( 132,995)
B02800	Proceeds from disposal of property, plant and equipment	5,002	5,901
B03700	Increase in refundable deposits	( 83)	( 7)
B06700	Increase in other non-current assets	( 6,499)	( 844)
B07100	Increase in prepaid equipment amount	( 349,090)	( 89,496)
B07600	Dividends received	<u>1,205</u>	<u>909</u>
BBBB	Net cash outflow from investment activities	<u>( 1,148,611)</u>	<u>( 524,702)</u>
	Cash flows from financing activities		
C00100	Increase in short-term bank borrowings	1,133,187	524,328
C00200	Decrease in short-term bank borrowings	( 1,072,721)	( 575,868)
C01600	Proceeds from long-term bank borrowings	616,700	-
C01700	Repayments of long-term bank borrowings	( 467,600)	( 345,600)
C03000	Increase in guarantee deposits	50,000	909
C04020	Repaid principal of lease liabilities	( 5,514)	( 5,557)
C04900	Buy-back of treasury shares	-	( 23,413)
C09900	Uncollected overdue dividends	<u>73</u>	<u>64</u>
CCCC	Net cash inflow (outflow) from financing activities	<u>254,125</u>	<u>( 425,137)</u>
EEEE	Increase (decrease) of cash and cash equivalents for the year	128,369	( 418,683)
E00100	Beginning cash and cash equivalents of the year	<u>1,084,329</u>	<u>1,503,012</u>
E00200	End cash and cash equivalents of the year	<u>\$1,212,698</u>	<u>\$1,084,329</u>

The accompanying notes are an integral part of the unconsolidated financial report

Lingsen Precision Industries, Ltd.  
Notes to Parent Company Only Financial Statements  
For the Years Ended December 31, 2021 and 2020

(Amounts are expressed In thousands of New Taiwan Dollars or foreign currency, unless stated otherwise)

1. Company History

Lingsen Precision Industries, Ltd. (referred to as the “Company”) was established in Taichung Export Processing Zone in April 1973 and began its operation in July 1973. The main business is IC packaging and testing as well as optoelectronic devices.

In April 1998, the company's shares were listed on the Taiwan Stock Exchange (TWSE).

The parent company only financial statements were expressed in New Taiwan dollars, which is the Company's functional currency.

2. Approval Date and Procedures of the Financial Statements

These parent company only financial statements were approved by the Board of Directors on March 17, 2022.

3. Application Of New, Amended And Revised Standards And Interpretations

- (1) Initial application of the amendments to the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) (collectively, “IFRSs”) endorsed and issued into effect by the Financial Supervisory Commission (FSC).

Application of aforementioned amendments will not have a significant effect on the Company's accounting policies.

- (2) IFRSs endorsed by FSC applicable in 2022

New, Revised or Amended Standards and Interpretations	Effective Date Announced by IASB
“Annual Improvements to IFRSs 2018-2020”	January 1, 2022 (Note 1)
Amendments to IFRS 3 “References to Conceptual Framework”	January 1, 2022 (Note 2)
Amendments to IAS 16 “Property, plant and equipment: Proceeds before intended use”	January 1, 2022 (Note 3)
Amendments to IAS 37 “Onerous contract - costs incurred in fulfilling contracts”	January 1, 2022 (Note 4)

Note 1: Amendments to IFRS 9 are applicable to exchange of financial liabilities or clause amendment occurred during the annual reporting period beginning on or after January 1, 2022; Amendments to IAS 41 "Agriculture" are applicable to the fair value measurement during the annual reporting period beginning on or after January 1, 2022; Amendments to IFRS 1 "First Adoption of IFRSs" are retrospectively applicable to the annual reporting period beginning on or after January 1, 2022.

Note 2: Amendments are applicable to the merge and acquisition at the annual reporting period beginning on or after January 1, 2022.

Note 3: Amendments are applicable to plant, property and equipment in and under necessary places and conditions which meet the operation way expected from the management at the periods beginning on or after January 1, 2021.

Note 4: The Amendments are applicable to all contracts which have not fulfilled obligations on January 1, 2022.

As of the date the financial statements were authorized for issue, the Company has assessed the possible impact that the application of other standards and interpretations would have on the Company's financial position and financial performance, and has determined that there would be no such material impact.

(3) IFRSs already announced by IASB but not yet endorsed and issued into effect by the FSC

New, Revised or Amended Standards and Interpretations	Effective Date Announced by IASB (Note 1)
Amendments to IFRS 10 and IAS 28 "Sale or Contribution of Assets between an Investor and its Associate or Joint Venture"	To be determined by IASB
IFRS 17 "Insurance Contracts"	January 1, 2023
Amendments to IFRS 17	January 1, 2023
Amendments to IFRS 17 "First time of application of IFRS 17 and IFRS 9 – comparison information"	January 1, 2023
Amendments to IAS 1 "Classification of Liabilities as Current or Non-current"	January 1, 2023
Amendments to IAS 1 "Disclosure of Accounting Policy"	January 1, 2023 (Note 2)
Amendments to IAS 8 "Definition of Accounting Estimation"	Sunday, January 1, 2023 (Note 3)
Amendments to IAS 12 "Deferred income tax: related to assets and liabilities incurred due to single transaction"	January 1, 2023 (Note 4)

Note 1: Unless stated otherwise, the above New, Revised or Amended Standards and Interpretations are effective for annual reporting periods beginning on or after their respective effective dates.

Note 2: Amendments are applicable to the reporting period beginning on or after Sunday, January 1, 2023.

Note 3: Amendments are applicable to the changes on accounting estimates and accounting policies for annual reporting periods beginning on or after January 1, 2023.

Note 4: Except for the temporary difference of lease and decommissioning obligations recognized as deferred income tax on January 1, 2022, the amendments are applicable to transactions occurred after January 1, 2022.

Addition to the aforementioned influences, up to the reporting date, the Company will continue evaluating other influences on financial status and performance resulting from amendments to rules or explanations. The related influences are to be disclosed once the evaluation is accomplished.

#### 4. Summary of Significant Accounting Policies

(1) Statement of Compliance

These parent company only financial statements were prepared in accordance with the “Regulations Governing the Preparation of Financial Reports by Securities Issuers”.

(2) Basis of preparation

The parent company only financial statements have been prepared on the historical cost basis except for financial instruments and the present value of the defined benefit obligation deducting the net defined benefit liabilities (assets) of the fair value of any plan assets which are measured at fair value.

The fair value measurements are grouped into Levels 1 to 3 based on the degree to which the fair value measurement inputs are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- 1) Level 1 inputs: quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.
- 2) Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- 3) Level 3 inputs are unobservable inputs for the asset or liability.

In preparing the parent company only financial statements, the equity method is adopted to the investments in subsidiaries and associates. For the purpose of making the current profit and loss, other comprehensive income and equity in the parent company only financial statements identical to those in the Company's owner, several accounting treatment differences under individual and this basis are adjusted into “Investments Accounted for Using Equity Method”, “Share of the Profit or Loss of Subsidiaries and Associates Accounted for Using the Equity Method”, “Share of Other Comprehensive Income of Subsidiaries and Associates Accounted for Using Equity Method” and related items.

(3) Classification of Current and Non-current Assets and Liabilities

Current assets include:

- 1) Assets held primarily for the purpose of trading;
- 2) Assets that are expected to be realized within twelve months from the balance sheet date; and
- 3) Cash and cash equivalent (unless the asset is restricted from being exchanged or used to settle a liability for at least twelve months after the date of statement of financial position).

Current liabilities include:

- 1) Liabilities held primarily for the purpose of trading;
- 2) Liabilities expected to be settled within twelve months after the maturity of the debt (even if the liability at the date of statement of financial position to complete the long-term refinancing prior to the financial statements or reschedule payment agreement), and
- 3) Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date.

Assets and liabilities that are not classified as current are classified as non-current.

(4) Foreign Currency

In preparing the financial statements, transactions in currencies (foreign currencies) other than the Company's functional currency are recognized at the exchange rates prevailing at the dates of the transactions.

Foreign currency monetary amount is translated at the closing rate at each date of the balance sheet. Exchange differences arising from settlement or translation are recognized as profit or loss at the period.

Non-monetary foreign currencies held at fair value at the exchange rates prevailing at the date of transaction; however, non-monetary foreign currencies held at fair value through other comprehensive income are recognized in other comprehensive income.

Non-monetary items carried at historical cost is reported using the exchange rate at the date of the transaction and will not calculated again.

In preparing the parent company only financial statements, assets and liabilities from foreign operation, including subsidiaries whose location or currency are different from the Company, are translated into the presentation currency, the New Taiwan dollar, at the exchange rates prevailing at the end of the reporting period. Income and expense items are translated at the average exchange rates at the period. The resulting currency translation differences are recognized in other comprehensive income.

(5) Inventories

Inventories include raw materials, finished goods , work in process. Inventories are stated at the lower of cost or net realizable value. The lower of cost and net realizable value is based on the individual inventory items. Net realized value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and the estimated costs necessary to make the sale. The inventory cost is measured by using First In, First Out.

(6) Investment in subsidiaries

The Company's investments in the subsidiaries are accounted for using the equity

method.

Subsidiaries are entities which the Company holds the control of.

Under the equity method, an investment is initially recognized in the statements of financial positional cost and adjusted thereafter to recognize the Company's share of profit or loss and other comprehensive income of the subsidiaries as well as the distribution received. In addition, the Company also recognizes its share in the changes in equities of subsidiaries.

Changes in equity in the ownership of subsidiaries which do not result in loss of control are disposed as equity transaction. The difference between carrying amount invested and the fair value paid and payable or received and receivable is directly recognized as equity.

The loss of shares of the subsidiary equals or exceeds the Company's interest in that subsidiary, including the carrying amount of that subsidiary under equity method and other long-term equity as the Company's net investment in that subsidiary, is recognized as loss according to proportion of shareholding.

The Company considers cash-generating unit in the entire financial statement as testing for impairment and compares its recoverable amount with its carrying amount. If the recoverable amount of assets increases, the reversal of impairment loss will be recognized as profit. However, the carrying amount of assets after the reversal of impairment loss shall not exceed the carrying amount that would have been determined net of required amortization and have no impairment loss been recognized. Impairment loss of goodwill shall not reverse in the subsequent period.

If the Company loses the control of its subsidiary, it remeasures the retained investments in its former subsidiary as the fair value on initial recognition of a financial asset. The difference between the fair value of the retained investments and any disposal proceeds and the carrying amount of investment at the date is recognized in the current profit or loss. All amount related to that subsidiary is also recognized in other comprehensive income. The accounting treatment is compliance with the basis of rules that Company needs to follow for its direct disposal of assets or liabilities.

Unrealized profit and loss from downstream transactions with a subsidiary are eliminated in the parent company only financial statements. Profit and loss from upstream and sidestream transactions between subsidiaries are recognized in the Company's parent company only financial statements only to the extent that interests in the subsidiary are not related to the Company.

(7) Investment in Associates

The associates are entities which are material to the Company, but not subsidiaries or joint venture companies.

The Company's investments in the associates are accounted for using the equity method.

Under the equity method, an investment is initially recognized in the statements of financial positional cost and adjusted thereafter to recognize the Company's share of profit or loss and other comprehensive income of the associates as well as the distribution received. The Company also recognizes its share in the changes in equities of associates.



The Company discontinues recognizing its share of further losses if its share of losses of the associate equals or exceeds its interest in the associate. The Company recognizes the additional losses and liabilities which occur in the scope of legal obligation, constructive obligation or payment on behalf of the associates only.

The entire carrying amount of the investment is tested for impairment as a single asset by comparing its recoverable amount with its carrying amount. Any impairment loss is not amortized to any assets as part of the carrying amount of the investment. Any reversal of that impairment loss is recognized to the extent that the recoverable amount of the investment subsequently increases.

(8) Property, plant and equipment

The property, plant and equipment are recognized at costs and subsequently measured at costs of the amount less accumulated depreciation

Property, plant and equipment in the course of construction for production are recognized as the cost, and such cost includes professional service fees and borrowing costs eligible for capitalization. Upon completion and ready for intended use, such assets are classified to the appropriate categories of property, plant and equipment, and depreciation of these assets commences.

Depreciation is recognized using the straight-line method, and each significant part is depreciated separately. The Company reviews the estimated useful lives, residual values and depreciation method at least at the end of each reporting period, and with the effect of any changes in estimates accounted for on a prospective basis.

On derecognition of an item of property, plant and equipment, the difference between the sales proceeds and the carrying amount of the asset is recognized in profit or loss.

(9) Impairments of related assets including property, plant and equipment, right-of-use assets and contract cost

At the end of each reporting period, the Company reviews whether there is any indication that its property, plant and equipment, right-of-use assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. If the recoverable amount of an asset or cash-generating unit is estimated to be less than its carrying amount, the carrying amount of the asset or cash-generating unit is reduced to its recoverable amount, with the resulting impairment loss recognized in profit or loss.

Inventories recognized in customers' contracts are recognized as impairment loss in accordance with Inventory write off policy and the aforementioned regulations. Subsequently, the excess of carrying amount of assets associated with contract cost over the price received from providing relevant products or service, less direct relevant costs, is recognized as impairment loss. Then the carrying amount of assets associated with contract cost is computed to its cash-generating unit to evaluate the impairment losses on cash-generating unit.

When impairment loss subsequently reverses, the carrying amounts of the asset,

cash-generating units or contract cost and related assets are increased to the revised recoverable amounts. However, the increased carrying amounts shall not exceed the carrying amounts of the asset, cash-generating units or contract cost and related assets which were not recognized as impairment loss at the past period (less amortization or depreciation). The reversal of impairment loss is recognized as profit or loss.

(10) Financial instruments

Financial assets and liabilities shall be recognized in the parent company only financial statements when the Company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognized immediately in profit or loss.

Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis.

1) Classification of measurement

Financial assets held by the Company are classified to financial assets measured at amortized cost and investments in equity instruments measured at fair value through other comprehensive income.

i. Financial assets measured at amortized cost

When the financial assets invested by the Company satisfies the following two criteria at the same time, it is classified as the amortized cost financial assets:

- a. Where the financial assets are held under certain business model, and the purpose of such model is to hold the financial assets in order to collect contract cash flows; and
- b. Where contract terms generated cash flow of specific date, and such cash flow is completely for the payment of the interest of principle and external circulating principle amount.

Financial assets measured at amortized cost include cash and cash equivalent, contract assets, note receivables, account receivables, other receivables, other current assets and refundable deposits. When the recognition commences, effective interest method is used to determine the carrying amount less any amortized cost of depreciation. Any exchange gains and losses are recognized as gains and losses.

Credit losses on financial assets are significant financial difficulty of the issuer or borrower, a breach of contract, it becoming probable that the borrower will enter bankruptcy or other financial reorganization, or the disappearance of an active market for the financial asset because of financial difficulties.

Cash equivalents, for the purpose of meeting short-term cash commitments, consist of highly liquid time deposits and investments that are readily convertible to known amounts of cash, which are subject to an insignificant risk of changes in value and acquired within three months.

- ii) Investments in equity instruments measured at fair value through other comprehensive income

On initial recognition, the Company may irrevocably designate investments in equity instruments that is not held for trading and not recognized as contingent consideration as at FVTOCI.

Investments in equity instruments measured at fair value through other comprehensive income are measured at fair value. Subsequently the changes in fair value are reported in other comprehensive income and accumulated in other equity. On disposal of investments, the accumulated profit or loss is directly transferred to retained earnings and it is not reclassified to profit or loss.

The dividend from investments in equity instruments measured at fair value through other comprehensive income are recognized in profit or loss upon the Company's right to receive payment is established, except for apparently the dividend representing the recovery of the partial investment cost.

## 2) Impairments of financial assets and contract assets

At the date of each balance sheet, the Company reviews expected credit losses to estimate the impairment loss of financial assets, including notes receivable, and contract assets measured at amortized cost.

The loss allowance for accounts receivable is measured at an amount equal to useful lives expected credit losses. Other financial assets are assessed to determine whether the credit risk has significantly increased since the original recognition. If there is no significant increase, then the allowance loss is recognized according to the 12-month expected credit loss. If it has increased significantly, then allowance loss is recognized according to the lifetime expected credit loss.

Expected credit losses are weighted average credit losses with the probability of default events. The 12-month expected credit losses are expected credit losses that result from default events possible within 12 months after the reporting date. Lifetime expected credit losses result from all possible default events over the expected life of the financial instruments.

For the purpose of internal controls on credit risk, without considering the collaterals it holds, the Company determines the following events as a breach of contract:

- i) There is internal or outside information prevails that it is not possible the borrower pays off the debt.
- ii) The overdue exceeds the average credit period, unless reasonable and supportable information indicates that a delayed default basis is more appropriate.

All impairment losses on financial assets is decreased its carrying amount through contra accounts.

3) Derecognition of financial assets

The Company derecognizes the financial assets only when the contractual rights to the cash flows from the financial assets expire, or when it transfers the financial assets and substantially all the risks and rewards of ownership of the financial assets to another entity.

On derecognition of financial assets at amortized cost in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss. On derecognition of Investments in equity instruments measured at fair value through other comprehensive income, the cumulative gain or loss that had been recognized in other comprehensive income is transferred directly to retained earnings, without recycling through profit or loss.

Financial liabilities

1) Follow-up measurement

Financial liabilities are measured at amortized cost using effective interest method.

2) Derecognition of financial liabilities

On the derecognition of financial liabilities, the difference between their carrying amount and the consideration paid and payable, including any transfer of non-cash assets or liabilities, is recognized as profit or loss.

(11) Provision for liabilities

The amount recognized as a provision for liabilities is, taking risk and uncertainty of obligation into consideration, the best estimate of the expenditure required to settle the obligation at the date of balance sheet.

(12) Revenue recognition

The Company allocates the transaction price to each performance obligation and recognizes the revenue when each of the obligation is satisfied after the customer has identified it.

1) Sales revenue

Sales revenue comes from the sale of semiconductor materials. Since the clients are eligible for pricing and using the products as well as responsible for reselling and taking the risk of depreciation upon the delivery of semiconductor materials, the Company shall recognize the revenue and accounts receivable upon the sale.

2) Service income

Service Income comes from packaging and final testing.

When the customer simultaneously receives and consumes the benefits provided by the Company's performance of packaging and final testing service, or the customer controls an asset which the Company's performance has created or enhanced, the related revenue is recognized. Packaging of products counts on involvement of technicians. The Company measures the work in progress by the percentage of completion. The contract with customer states that the customer will be billed after the packaging or the delivery is

completed. A contract asset is thus recognized when the Company renders the service and transferred to accounts receivable when the packaging or delivery is completed. Final testing counts on the involvement of technicians. The Company measures the work in progress by the percentage of completion. Contract customer will be billed after the completion of service, and the Company will recognize accounts receivable when rendering the service.

(13) Leases

At the inception of a contract, the Company assesses whether the contract is, or contains, a lease.

1) The Company as lessor

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Under the operating lease, lease payments less lease incentives granted are recognized as revenue on a straight-line basis. The initial direct cost which occurs on granting operating leases is the carrying amount accumulated to the underlying assets and is recognized as expense on a straight of line basis.

2) The Company as lessee

Except for payments for low-value asset leases and short-term leases applicable to exemption of recognition are recognized as expenses on a straight-line basis, the Group recognizes right-of-use assets and lease liabilities for all leases at the commencement date of the lease.

Right-of-use assets are initially measured at cost, which comprises the initial measurement of lease liabilities, lease payments made before commencement date less lease incentives granted, initial direct costs as well as estimated costs to restore the underlying assets. Right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses and adjusted for any remeasurement of the lease liabilities. Right-of-use assets are presented on a separate line in the parent company only balance sheets.

Right-of-use assets are depreciated using the straight-line method from the commencement dates to the earlier of the end of the useful lives of the right-of-use assets or the end of the lease terms.

Lease liabilities are initially measured at the present value of the lease payments, which comprise fixed payments and the default fine arises from lease termination. The lease payments are discounted using the interest rate in a lease if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the incremental borrowing rate.

Subsequently, lease liabilities are measured at amortized cost using the effective interest method, with interest expense recognized over the lease terms. When there is a change in a lease term, the Company remeasures the lease liabilities with a corresponding adjustment to the right-of-use-assets. However, if the carrying amount of the right-of-use assets is reduced to zero, any remaining amount of the remeasurement is recognized as profit or loss. Lease liabilities are presented on a separate line in the balance sheets.

(14) Borrowing costs

Borrowing costs that can be directly attributable to the acquisition, construction or production of a qualifying asset, that necessarily takes a substantial period of time to get ready for its intended use or sale, are included in the cost of the asset.

Where funds are borrowed specifically, costs eligible for capitalization are the actual costs incurred less any income earned on the temporary investment of such borrowings.

Other borrowing costs at the period are recognized as profit or loss.

(15) Government grants

A government grant is recognized only when there is reasonable assurance that the Company will comply with any conditions attached to the grant and the grant will be received.

The grant receivable as compensation for costs already incurred or for immediate financial support, with no future related costs, shall be recognized as profit or loss in the period in which it is receivable.

(16) Employee benefits

1) Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognized as expenses in that period when the employees render service.

2) Pensions

For defined contribution plans, the amount of contribution payable in respect of service rendered by employees in that period should be recognized as expenses.

Defined benefit costs (including service cost, net interest and rereasurement) under the defined benefit retirement benefit plans are determined using the Projected Unit Credit Method. Service cost and net interest on the net defined benefit liability are recognized as employee benefits expense in the period they occur. Rereasurement, comprising actuarial gains and losses and the return on plan assets (excluding interest), is recognized in other comprehensive income in the period in which they occur.

Net defined benefit liability represents the actual deficit in the Group's defined benefit plan. Net defined benefit liability shall not exceed the present value of refunds from the plan or reductions in future contributions to the plan.

(17) Income tax

The provision for income tax recognized in profit or loss comprises current and deferred tax.

1) Current tax

The Company has determined the current losses and calculated receivable taxes in accordance with regulations established by the jurisdiction for tax return.

According to Income Tax Act in Republic of China, an additional income tax levied at unappropriated earnings are recognized in shareholders' annual

meeting.

Income tax payable for prior period is adjusted to the current income tax.

2) Deferred tax

Deferred tax is accounted for temporary differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax basis used in the computation of taxable profit or loss.

Deferred tax liability is generally recognized for all taxable temporary differences. Deferred tax asset is recognized for deductible temporary differences or loss carryforwards to the extent that taxable profit is probably available.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries and associates, except where the Company can control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deductible temporary differences associated with such investments are only recognized to the extent that it is probable that there will be sufficient taxable profits to realize the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the date of balance sheet and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be recovered. The deferred tax assets originally not recognized is also reviewed at the date of balance sheet and increased to the extent that it is probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the year in which the liability is settled or the asset is recovered, based on tax rates and laws that have been enacted or substantively enacted by the date of balanced sheet. The measurement of deferred tax liabilities and assets reflects the tax consequences that arise from the manner in which the Company expects, at the date of balance sheet, to recover or settle the carrying amount of its assets and liabilities.

3) Current and deferred tax for the year

Current and deferred tax are recognized in profit or loss, except the current and deferred tax that relates to items recognized in other comprehensive income or directly in equity are recognized respectively in other comprehensive income or directly in equity.

5. Significant Accounting Assumptions and Judgment, And Major Sources of Estimation Uncertainty

In the application of the Company's accounting policies, the management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experiences and other factors that are considered relevant. Actual results may differ from these estimates.

The Company has taken the possible impact of COVID-19 on domestic development

and economic environment into consideration on significant accounting estimates of cash flow estimation, growth rate, discount rate and profitability. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period when the estimates are revised if the revisions affect only that period. If revisions affect both current and future periods, the accounting estimates are recognized in the current and future periods.

Major source of estimates and assumption uncertainty – Income Tax

Upon the date of December 31, 2020, the balance of unused loss carryforwards was NT\$719,458,000. The carrying amount of deferred tax assets related to unused tax losses was NT\$55,999,000. In addition, up to the date of December 31, 2021, with the improvement of the overall operational condition of the Company, unused loss carryforwards have been used completely in this year. The carrying amount of deferred tax assets related to temporary differences for 2021 and 2020 were NT\$23,008,000 and NT\$33,752,000 respectively. The main source of estimation uncertainty relies on the realization of deferred income tax assets, and it mainly depends on whether there is sufficient profit or taxable temporary difference in the future. In 2021, due to the subsequent development of COVID-19 pandemic, the business operation of the Group may be interrupted, such that significant uncertainty may occur to the aforementioned estimation. A significant reversal of deferred tax assets will be recognized as gain or loss if the real profits in the future are less than expected. Such reversal is recognized as gain or loss during the occurrence period.

6. Cash and cash equivalents

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Cash on hand and petty cash	\$ 273	\$ 263
Check and demand deposit	507,575	443,140
Cash equivalents		
Time deposits	605,000	490,000
Short-term notes and bills	<u>99,850</u>	<u>150,926</u>
	<u>\$ 1,212,698</u>	<u>\$ 1,084,329</u>
<u>Annual interest rate (%)</u>		
Cash in banks	0.001-0.05	0.001-0.05
Time deposits	0.13-0.41	0.12-0.42
Short-term notes and bills	0.23	0.23

7. Financial assets at fair value through other comprehensive income- non-current

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Listed and OTC stocks</u>		
ETREND Hightech Corp.	\$ 2,877	\$ 2,265
<u>Emerging stocks</u>		
Amtek Semiconductors Co., Ltd.	7,105	6,192
Xpert Semiconductor Inc.	-	-
	<u>\$ 9,982</u>	<u>\$ 8,457</u>

The Company invests the aforementioned common stocks in accordance with long-term strategic objectives and expects to profit from long-term investments. The management of the Company deems if the short-term volatility at fair value of such investments recognized in profit or loss is not consistent with the aforementioned long-term



investment plan, it will be determined that such investments are measured through other comprehensive income at fair value.

#### 8. Accounts receivable

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Amortized cost</u>		
Total carrying amount	\$ 1,441,962	\$ 1,100,496
Less: Allowance for bad debts	( <u>2,114</u> )	( <u>1,649</u> )
	<u>\$ 1,439,848</u>	<u>\$ 1,098,847</u>

The average collection period for selling products and rendering service of the Company is 60 to 90 days, excluding accounts receivable. Credit of key customers is rated by using other public available financial information and historic transaction records. The Company continues supervising credit risk exposure and credit rating of the counterparty, as well as distributing the total transaction amount into different qualified customers. In addition, the management shall review and approve counterparty's line of credit for the purpose of managing credit risk exposure.

To mitigate credit risk, the management of the Company has designated functional working group responsible for decision on line of credit, credit approval and other supervision to ensure proper action has been taken to collect overdue accounts receivable. In addition, the collectible amount of accounts receivable of the Company shall be reviewed individually at the date of balance sheet to ensure the uncollectible accounts receivable has been listed to appropriate impairment loss. Accordingly, the management of the Company considers the Company's credit risk has significantly decreased.

The loss allowance for accounts receivable of the Company is measured at an amount equal to useful lives expected credit losses. For the useful lives expected credit losses, customers' default on records and present financial position, economic trends, as well as GDP expectation and industry outlook are considered. The experience on the Company's credit losses presents that types of loss on different customer groups do not bring obvious differences. Thus the rate of expected credit losses is set based on accounts receivable aging, without further grouping customers.

If any evidence shows the counterparty faces significant financial difficulty and the collectible amount cannot be reasonably expected, the Company will directly offset the relevant accounts receivable but keep track of the receivables. The recovered amount is recognized in profit or loss.

The loss allowance for accounts receivable is measured as follows:

	<u>0~90 days</u>	<u>Aging 91~180 days</u>	<u>Aging 181~365 days</u>	<u>Aging over 365 days</u>	<u>Total</u>
<u>December 31, 2021</u>					
Expected credit loss (%)	0.1	2	10	100	
Total carrying amount	\$ 1,406,621	\$ 35,341	\$ -	\$ -	\$ 1,441,962
Allowance for loss	( <u>1,407</u> )	( <u>707</u> )	-	-	( <u>2,114</u> )
Amortized cost	<u>\$ 1,405,214</u>	<u>\$ 34,634</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,439,848</u>
<u>December 31, 2020</u>					
Expected credit loss (%)	0.1	2	10	100	
Total carrying amount	\$ 1,071,719	\$ 28,777	\$ -	\$ -	\$ 1,100,496
Allowance for loss	( <u>1,073</u> )	( <u>576</u> )	-	-	( <u>1,649</u> )
Amortized cost	<u>\$ 1,070,646</u>	<u>\$ 28,201</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,098,847</u>

Changes on allowance for accounts receivable loss are as follows:

	<u>2021</u>	<u>2020</u>
Balance at the beginning of the year	\$ 1,649	\$ 1,291
Provision	<u>465</u>	<u>358</u>
Balance at the end of the year	<u>\$ 2,114</u>	<u>\$ 1,649</u>

9. Other receivables

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Time deposits with an initial maturity in three months	\$ 160,000	\$ 220,000
Tax Refund Receivable	19,959	13,586
Others	<u>700</u>	<u>3,421</u>
	<u>\$ 180,659</u>	<u>\$ 237,007</u>
Annual percentage rate of time deposits with an initial maturity in three months (%)	0.11-0.815	0.3-0.815

10. Inventories

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Raw materials	\$ 657,624	\$ 284,709
Finished goods	-	11
Work in process	<u>-</u>	<u>-</u>
	<u>\$ 657,624</u>	<u>\$ 284,720</u>

Inventory-related operating costs as of 2021 and 2020 are NT\$5,261,577,000 and NT\$4,260,775,000 respectively.

Operating costs include the following items:

	<u>2021</u>	<u>2020</u>
Revenue from sale of scraps	(\$ 66,650)	(\$ 34,329)
Inventory valuation losses	6,020	1,653

11. Investments accounted for using the equity method

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Investment in subsidiaries	<u>\$ 938,874</u>	<u>\$ 829,935</u>
Investment in Associates	<u>\$ -</u>	<u>\$ -</u>

(1) Investment in subsidiaries

Investees	<u>December 31, 2021</u>		<u>December 31, 2020</u>	
	Amount	Equity %	Amount	Equity %
<u>Private entity</u>				
Lingsen Holding (Samoa) Inc.	\$ 157,776	100	\$ 175,821	100
Panther Technology Co., Ltd.	426,506	64	325,495	64
Sooner Power Semiconductor Co., Ltd.	215,148	99	188,779	99
Lee Shin Investment Co., Ltd.	235,569	100	235,215	100
Lingsen America Inc.	59,502	100	60,192	100
Nexus Material Corporation	<u>27,102</u>	<u>78</u>	<u>27,162</u>	<u>78</u>
	1,121,603		1,012,664	
Less: Transferred treasury shares	( 176,415 )		( 176,415 )	
Accumulated impairment loss	<u>( 6,314 )</u>		<u>( 6,314 )</u>	
	<u>\$ 938,874</u>		<u>\$ 829,935</u>	

The Company has been approved by Investment Commission, MOEA to invest in Lingsen Holding (Samoa) Inc. at NT\$28,010,000 (US\$1,000,000), NT\$30,040,000 (US\$1,000,000) and NT\$28,130,000 (US\$1,000,000) respectively in July 2021 as well as May and December, 2020. In the meanwhile, Lingsen Holding (Samoa) Inc. indirectly reinvested in Ningbo Liyuan Technology Co., Ltd. through the investment company Li Yuan Investments Co., Ltd.

Sooner Power Semiconductor Co., Ltd. has conducted the capital increase of NT\$250,000,000 in December 2020, which was all subscribed by the Company to maintain its share at 99%.

Please see Tables 3 and 4 for detailed investments in subsidiaries indirectly held by the Company.

The share of profit or loss and other comprehensive income of subsidiaries accounted for using the equity method in 2021 and 2020 are in accordance with auditors' reports of each subsidiaries as of the same period.

(2) Investment in Associates

Investees	December 31, 2021		December 31, 2020	
	Amount	Shareholding	Amount	Shareholding
<u>Private entity</u>				
Qi Feng Technology Co., Ltd.	\$ 11,417	30%	\$ 11,417	30%
Less: Accumulated impairment loss	( 11,417 )		( 11,417 )	
	<u>\$ -</u>		<u>\$ -</u>	

Investments accounted for using the equity method as well as the Company's share of profit or loss and other comprehensive income are not calculated in accordance with auditors' reports. However, the management of the Company determines that it shall have little influence if financial statements of Qi Feng Technology Co., Ltd. are not audited.

12. Property, Plant and Equipment

	December 31, 2021	December 31, 2020
Assets used by the Company	\$ 2,758,884	\$ 2,466,197
Assets subject to operating leases	190,877	195,668
	<u>\$ 2,949,761</u>	<u>\$ 2,661,865</u>

(1) Assets used by the Company

2021	Balance at the beginning of the year	Increase	Decrease	Reclassification	Balance at the end of the year
<u>Cost</u>					
Buildings	\$ 2,226,536	\$ 53,966	\$ 8,021	\$ -	\$ 2,272,481
Machinery and equipment	3,738,206	520,985	1,179,169	90,329	3,170,351
Transportation Equipment	19,385	-	-	-	19,385
Office equipment	57,995	1,357	33,456	-	25,896
Other equipment	228,907	92,661	65,102	-	256,466
Unfinished construction	-	111,680	-	-	111,680
Total cost	<u>6,271,029</u>	<u>\$ 780,649</u>	<u>\$ 1,285,748</u>	<u>\$ 90,329</u>	<u>5,856,259</u>

2021	Balance at the beginning of the year	Increase	Decrease	Reclassificati on	Balance at the end of the year
<u>Accumulated depreciation</u>					
Buildings	812,404	\$ 94,998	\$ 8,021	\$ -	899,381
Machinery and equipment	2,780,039	422,128	1,175,996	-	2,026,171
Transportation Equipment	17,039	582	-	-	17,621
Office equipment	45,296	6,861	33,456	-	18,701
Other equipment	<u>150,054</u>	<u>50,549</u>	<u>65,102</u>	-	<u>135,501</u>
Total accumulated depreciation	<u>3,804,832</u>	<u>\$ 575,118</u>	<u>\$ 1,282,575</u>	<u>\$ -</u>	<u>3,097,375</u>
	<u>\$ 2,466,197</u>				<u>\$ 2,758,884</u>
2020	Balance at the beginning of the year	Increase	Decrease	Reclassificati on	Balance at the end of the year
<u>Cost</u>					
Buildings	\$ 2,279,636	\$ 6,240	\$ 59,340	\$ -	\$ 2,226,536
Machinery and equipment	4,322,982	56,025	647,701	6,900	3,738,206
Transportation Equipment	19,114	2,271	2,000	-	19,385
Office equipment	59,177	2,463	3,645	-	57,995
Other equipment	<u>250,060</u>	<u>35,922</u>	<u>57,075</u>	-	<u>228,907</u>
Total cost	<u>6,930,969</u>	<u>\$ 102,921</u>	<u>\$ 769,761</u>	<u>\$ 6,900</u>	<u>6,271,029</u>
<u>Accumulated depreciation</u>					
Buildings	774,065	\$ 97,679	\$ 59,340	\$ -	812,404
Machinery and equipment	2,917,306	505,023	642,290	-	2,780,039
Transportation Equipment	18,039	1,000	2,000	-	17,039
Office equipment	39,995	8,946	3,645	-	45,296
Other equipment	<u>161,340</u>	<u>45,789</u>	<u>57,075</u>	-	<u>150,054</u>
Total accumulated depreciation	<u>3,910,745</u>	<u>\$ 658,437</u>	<u>\$ 764,350</u>	<u>\$ -</u>	<u>3,804,832</u>
	<u>\$ 3,020,224</u>				<u>\$ 2,466,197</u>

Depreciation is computed on a straight-line basis over the following estimated useful life:

Buildings	
Plant building	45 ~ 50 years
Hydropower air-conditioning engineering	3 ~ 20 years
Machinery and equipment	3 ~ 7 years
Transportation Equipment	5 ~ 7 years
Office equipment	3 ~ 7 years
Other equipment	3 ~ 7 years

Please see note 27 for the amount of property, plant, and equipment used by the Company pledged as collaterals.

(2) Assets subject to operating leases

2021	Balance at the beginning of the year	Increase	Balance at the end of the year
<u>Cost</u>			
Buildings	\$ 279,629	\$ _____	\$ 279,629
<u>Accumulated depreciation</u>			
Buildings	83,961	\$ 4,791	88,752
	<u>\$ 195,668</u>		<u>\$ 190,877</u>
2020			
<u>Cost</u>			
Buildings	\$ 279,629	\$ _____	\$ 279,629
<u>Accumulated depreciation</u>			
Buildings	79,170	\$ 4,791	83,961
	<u>\$ 200,459</u>		<u>\$ 195,668</u>

The Company has used buildings based on operating leases with a lease term of 1 to 18 years. All operating lease contracts include the clause where the lessee shall adjust the lease payment according to market rent when a right of renewal is exercised. The lessee has no bargain purchase option on such asset after the end of the lease period.

The operating lease payments receivable for the buildings is as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Year 1	\$ 12,267	\$ 10,735
Year 2	6,061	9,690
Year 3	6,061	4,530
Year 4	6,061	4,530
Year 5	6,061	4,530
Over 5 years	27,584	20,888
	<u>\$ 64,095</u>	<u>\$ 54,903</u>

Depreciation is computed on a straight-line basis over the following estimated useful life:

Buildings	45 ~ 50 years
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13. Lease agreements

(1) Right-of-use assets

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Carrying amount of right-of-use assets		
Land	\$ 149,573	\$ 153,804
Buildings	647	1,294
	<u>\$ 150,220</u>	<u>\$ 155,098</u>
	2021	2020
Depreciation expense of right-of-use assets		
Land	\$ 4,231	\$ 4,277
Buildings	647	646
	<u>\$ 4,878</u>	<u>\$ 4,923</u>

Except for the depreciation expenses recognized above, there were no major sublease

and impairment loss of the right-of-use assets of the Company in 2021 and 2020.

(2) Lease liabilities

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Carrying amount of lease liabilities		
Current	\$ 4,420	\$ 4,386
Non-current	\$ 147,364	\$ 151,784

Ranges of discount rates for lease liabilities are as follow

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Land	0.67%-0.91%	0.67%-0.91%
Buildings	0.67%-0.91%	0.67%-0.91%

(3) Material leases and terms

The Company leases several lands and buildings for the use of plants, office buildings and employee dormitories with a lease term of 1 to 10 years. Upon the termination of the lease period, the Company has no bargain purchase option for leased lands and buildings.

(4) Information on other lease

Please see Note 12 for agreements that the Company sells property, plant and equipment used by the Company under operating leases.

	<u>2021</u>	<u>2020</u>
Expenses relating to short-term leases	\$ 1,740	\$ 120
Total cash outflow for leases	(\$ 8,382)	(\$ 6,837)

The Company leases certain machinery and equipment, buildings and building leases which qualify as short-term leases. The Company has elected to apply the recognition exemption and thus did not recognize right-of-use assets and lease liabilities for these leases.

14. Other assets

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Current</u>		
Supply inventory	\$ 196,415	\$ 102,003
Time deposit pledge (Note 27)	103,000	71,000
Input tax	12,579	2,284
Prepayments	10,393	10,245
Payments on behalf of others	8,784	5,086
Others	521	217
	<u>\$ 331,692</u>	<u>\$ 190,835</u>

15. Borrowings

(1) Short-term bank loans

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Credit loans	\$ 50,000	\$ 50,000
Import/export financing loans	144,118	84,759
	<u>\$ 194,118</u>	<u>\$ 134,759</u>

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Annual interest rate (%)</u>		
Credit loans	0.8	0.8
Import/export financing loans	0.88-0.90	0.90-1.32
(2) Long-term bank loans		
	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Mortgage loan	\$ 264,000	\$ 641,600
Credit loans	<u>616,700</u>	<u>90,000</u>
	880,700	731,600
Less: Amount falling due in one year	( <u>290,814</u> )	( <u>417,600</u> )
Amount falling due after one year	<u>\$ 589,886</u>	<u>\$ 314,000</u>
<u>Annual interest rate (%)</u>		
Mortgage loan	0.42-1.30	0.42-1.30
Credit loans	0.42-1.14	0.42-1.34
	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Maturity date</u>		
Mortgage loan	2022.04-2022.12	2021.11-2022.12
Credit loans	2024.04-2026.05	2021.11-2022.04

#### 16. Other payables

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Payables for Wages and bonuses	\$ 231,405	\$ 172,667
Payables for factory supplies	156,449	124,636
Payables for Employees' bonuses and remuneration of directors and supervisors	130,505	-
Payables for annual leave	52,741	48,290
Payables for purchases of equipment	29,530	20,963
Others	<u>92,426</u>	<u>80,122</u>
	<u>\$ 693,056</u>	<u>\$ 446,678</u>

#### 17. Provisions - Current

Provisions for sales returns and allowances are, estimated under experiences, judgment of the management and other known reasons for the probable sales returns and allowances, and recognized as the subtraction of operating revenue upon the related service is provided and products are sold at the current year.

Changes on provisions are as below:

	<u>2021</u>	<u>2020</u>
Balance at the beginning of the year	\$ 19,450	\$ 12,378
Current recognition (reversal)	( <u>15,470</u> )	<u>7,072</u>
Balance at the end of the year	<u>\$ 3,980</u>	<u>\$ 19,450</u>

#### 18. Retirement benefits plan

##### (1) Defined contribution plans

The pension system of the "Labor Pension Act" is applicable to the Company,

belonging to the affirmed appropriation of pension plan under the management of the government, and pension is appropriated at the rate of 6% of the monthly salary of employees into the personal dedicated account of the Bureau of Labor Insurance.

(2) Defined benefit plans

The Company has labor pension system as defined benefit plans under the Labor Standards Act of R.O.C.. The payment of the employee pension is made based on an employee's length of service and average monthly salary for the six-month period prior to retirement approved. The Company contributes an amount equal to 3 % of salaries paid each month to their respective pension funds (the Funds), which are administered by the Labor Pension Fund Supervisory Committee (the Committee) and deposited in the Committee's name in the Bank of Taiwan. Before the end of each year, the balance in the Funds is assessed. If the amount of the balance in the Funds is inadequate to pay retirement benefits for employees qualified with retirement requirements in the next year, the Company is required to make up the difference all at once with one appropriation, which is required to be made before the end of March of next year. The Funds are operated and managed by the government's designated authorities. Accordingly, the Company does not have any right to intervene in the investments of the Funds.

The amount of defined benefit plans recognized in the parent company only balance sheets is as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Present value of defined benefit obligation	\$ 730,046	\$ 788,843
Fair value of plan assets	( <u>742,055</u> )	( <u>734,602</u> )
Net defined benefit liabilities (assets)	( <u>\$ 12,009</u> )	<u>\$ 54,241</u>

Movements in net defined benefit (assets) liabilities are as follows:

	<u>Present value of defined benefit obligation</u>	<u>Fair value of plan assets</u>	<u>Net defined benefit liabilities (assets)</u>
Balance at January 1, 2021	<u>\$ 788,843</u>	( <u>\$ 734,602</u> )	<u>\$ 54,241</u>
Service cost			
Current service cost	8,079	-	8,079
Interest expense (income)	<u>2,339</u>	( <u>2,221</u> )	<u>118</u>
Defined benefit costs			
recognized in profit or loss	<u>10,418</u>	( <u>2,221</u> )	<u>8,197</u>
Remeasurement of the net defined benefit liability/asset			
Return on plan assets (excluding amounts included in net interest expense)	-	( 20,059 )	( 20,059 )
Actuarial loss (gain)			
- changes in demographic assumptions	1,253	-	1,253



	Present value of defined benefit obligation	Fair value of plan assets	Net defined benefit liabilities (assets)
- changes in financial assumptions	( 30,169 )	-	( 30,169 )
- experience adjustments	<u>255</u>	<u>-</u>	<u>255</u>
Defined benefit costs recognized in other comprehensive income	( <u>28,661</u> )	( <u>20,059</u> )	( <u>48,720</u> )
Contributions from employer	-	( 24,500 )	( 24,500 )
Benefits paid	( <u>40,554</u> )	<u>39,327</u>	( <u>1,227</u> )
	( <u>40,554</u> )	<u>14,827</u>	( <u>25,727</u> )
Balance as of December 31, 2021	<u>\$ 730,046</u>	( <u>\$ 742,055</u> )	( <u>\$ 12,009</u> )
Balance as of January 1, 2020	<u>\$ 786,506</u>	( <u>\$ 709,150</u> )	<u>\$ 77,356</u>
Service cost			
Current service cost	8,246	-	8,246
Interest expense (income)	<u>5,764</u>	( <u>5,297</u> )	<u>467</u>
Defined benefit costs recognized in profit or loss	<u>14,010</u>	( <u>5,297</u> )	<u>8,713</u>
Remeasurement of the net defined benefit liability/asset			
Return on plan assets (excluding amounts included in net interest expense)	\$ -	( \$ 30,383 )	( \$ 30,383 )
Actuarial loss (gain)			
- changes in demographic assumptions	1,460	-	1,460
- changes in financial assumptions	36,809	-	36,809
- experience adjustments	( <u>9,714</u> )	<u>-</u>	( <u>9,714</u> )
Defined benefit costs recognized in other comprehensive income	<u>28,555</u>	( <u>30,383</u> )	( <u>1,828</u> )
Contributions from employer	-	( 30,000 )	( 30,000 )
Benefits paid	( <u>40,228</u> )	<u>40,228</u>	<u>-</u>
	( <u>40,228</u> )	<u>10,228</u>	( <u>30,000</u> )
Balance as of December 31, 2020	<u>\$ 788,843</u>	( <u>\$ 734,602</u> )	<u>\$ 54,241</u>

Due to the defined benefit plans under the Labor Standards Act of R.O.C. the Company is exposed to the following risks:

- i) Investment risk: The pension funds are invested in domestic and foreign equity securities, debt securities, bank deposits, etc. The investment is conducted at the discretion of the Bureau of Labor Funds' designated authorities or under the

mandated management. However, the distributable amount of plan assets of the Company shall not be less than the return calculated by the average interest rate on a two-year time deposit published by the local banks. .

- ii) Interest risk: A decrease in the government bond interest rate will increase the present value of the defined benefit obligation. However, the return on the debt investments of the plan assets will increase as well. The two will be partially offset on net defined benefit liabilities
- iii) Salary risk: The present value of the defined benefit obligation is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the present value of the defined benefit obligation.

The actuarial valuations of the present value of the defined benefit obligation of the Company are carried out by qualified actuaries. The principal assumptions are as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Discount rate	0.70%	0.30%
Expected salary increase rate	2.00%	2.00%

If reasonably likely changes respectively occur in the principal assumptions and all other assumptions are held constant, the amount of present value of the defined benefit obligation is increased or decreased as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Discount rate		
Increase by 0.25%	( <u>\$ 18,181</u> )	( <u>\$ 20,822</u> )
Decrease by 0.25%	<u>\$ 18,861</u>	<u>\$ 21,640</u>
Expected salary increase rate		
Increase by 0.25%	<u>\$ 18,570</u>	<u>\$ 21,219</u>
Decrease by 0.25%	( <u>\$ 17,997</u> )	( <u>\$ 20,531</u> )

The sensitivity analysis presented above may not reflect the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Contributions expected in one year	<u>\$ 18,000</u>	<u>\$ 30,000</u>
Average maturity of defined benefit obligation	10 years	10 years

## 19. Equity

### (1) Ordinary shares

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Authorized shares (in thousands)	<u>500,000</u>	<u>500,000</u>
Authorized capital	<u>\$ 5,000,000</u>	<u>\$ 5,000,000</u>
Issued and paid shares (in thousands)	<u>380,102</u>	<u>380,102</u>
Issued capital	<u>\$ 3,801,023</u>	<u>\$ 3,801,023</u>

A holder of issued common shares with par value of NT\$10 per share is entitled to vote and to receive dividends.

(2) Capital surplus

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Additional paid-in capital	\$ 1,123,151	\$ 1,123,151
From convertible bonds	126,434	252,910
Donations	426	353
Treasury stock transactions	<u>-</u>	<u>8,190</u>
	<u>\$ 1,250,011</u>	<u>\$ 1,384,604</u>

The capital surplus generated from donations and the excess of the issuance price over the par value of capital stock (including the stock issued for new capital, convertible bonds, treasury stocks and difference between the price of acquisition or disposal of subsidiaries' equity and the book value) may be used to offset a deficit. In addition, when the Company has no deficit, such capital surplus may be distributed as cash dividends or stock dividends to the paid-in capital. However, stock dividends may not exceed a certain percent of the paid-in capital.

(3) Retained earnings and dividend policy

Surplus earning distribution policy under the Company's Articles of Incorporation states that when allocating earnings, the Group shall pay the tax, offset its losses, set aside its legal capital reserve at 10% of the retained earnings, and then set aside or reverse special capital reserve in accordance with relevant laws or regulations; if there are earnings left, along with accumulated unappropriated earnings, the Board of Directors shall propose the surplus earning distribution for shareholders' meeting to determine the allocation of dividends and bonus. Please see Note 21 for distribution policy for employees' compensation, and remuneration of directors under the Company's Articles of Incorporation.

Legal capital reserve shall be set aside until its balance equals to full amount of the paid-in capital. The reserve may be used to offset a deficit. When the Group has no deficit, the portion in excess of 25% of the paid-in capital may be used to distributed as dividends in stocks or cash.

The Company approved loss make-up proposal of 2019 in the shareholders' meeting in June 2020. Due to losses in 2019, after the deficit was compensated with the reversal of special reserve of NT\$34,836,000 and legal reserve of NT\$359,085,000 as well as capital reserve 67,156,000, no distribution of earnings was made.

The Company approved loss make-up proposal of 2020 in the shareholders' meeting in August 2021. Due to losses in 2020, after the deficit was compensated with the reversal of special reserve of NT\$31,601,000 and legal reserve of NT\$134,666,000, no distribution of earnings was made.

The distribution of earnings for 2021 had been proposed by the board of directors on March 17, 2022 as follows:

	<u>2021</u>
Cash dividends	<u>\$ 490,000</u>
Cash dividend per share (NT\$)	<u>\$ 1.29</u>

The distribution of earnings for 2021 are subject to the resolution of the shareholders' meeting to be held in June 2022.

(4) Treasury stocks

On June 16, 2020, in the purpose of transferring stocks to employees, the board of directors has determined, from of June 17, 2020 to August 14, 2020, to repurchase 2,000,000 shares to increase treasury stocks at a centralized securities exchange market, at the price of NT\$7.28~NT\$13. The total number of shares and total amount of repurchase already made by the Company are 2,000,000 shares NT\$23,413,000 respectively.

The treasury stocks held by the Company, in accordance with Securities and Exchange Act, shall not be pledged and the Company is not entitle to distribute dividends and to vote.

The relevant information on the Company's shares held by Li Xin Investment Co., Ltd. is as follows:

	Total shares held (shares)	Carrying amount	Market value
December 31, 2021	5,658,911	<u>\$ 156,752</u>	<u>\$ 156,752</u>
December 31, 2020	5,658,911	<u>\$ 80,639</u>	<u>\$ 80,639</u>

The shares of the Company held by a subsidiary shall be regarded as treasury stocks. It is given the same rights as the common shareholders, except for cash increase from the Company and voting.

20. Revenue

	2021	2020
Revenue from contracts with custom		
Service income	\$ 6,455,112	\$ 4,561,972
Sales revenue	<u>34,564</u>	<u>66,958</u>
	<u>\$ 6,489,676</u>	<u>\$ 4,628,930</u>
(1) Contract balance		
	December 31, 2021	December 31, 2020
Contract assets - current	\$ 135,659	\$ 114,509
Notes receivable	-	36
Accounts receivable	<u>1,439,848</u>	<u>1,098,847</u>
	<u>\$ 1,575,507</u>	<u>\$ 1,213,356</u>
(2) Timing of revenue recognition		
	2021	2020
Performance obligation satisfied over time	\$ 6,455,112	\$ 4,561,972
Performance obligation satisfied at a point in time	<u>34,564</u>	<u>66,958</u>
	<u>\$ 6,489,676</u>	<u>\$ 4,628,930</u>

## 21. Employee benefits and depreciation expenses

Classified as	operating costs	operating expenses	Total
<u>2021</u>			
Employee benefit expense			
Short-term employee benefits	\$ 1,238,346	\$ 226,774	\$ 1,465,120
Labor and health insurance expense	131,452	15,984	147,436
Pensions			
Defined contribution plans	40,007	6,495	46,502
Defined benefit plans	7,161	1,036	8,197
Remuneration of Directors	-	23,551	23,551
Other employee benefits	101,129	10,846	111,975
Depreciation expenses	537,075	47,712	584,787
<u>2020</u>			
Employee benefit expense			
Short-term employee benefits	971,540	159,731	1,131,271
Labor and health insurance expense	106,996	14,262	121,258
Pensions			
Defined contribution plans	35,153	6,109	41,262
Defined benefit plans	7,525	1,188	8,713
Remuneration of Directors	-	1,800	1,800
Other employee benefits	80,209	9,593	89,802
Depreciation expenses	611,629	56,522	668,151

For the years of 2021 and 2020, the Company had average 2,406 and 2,187 employees respectively, which included 5 non-employee directors for both years.

Average labor cost for the years ended December 31, 2021 and 2020 were NT\$741,000 and 638,000 respectively. Average salary and bonus for the years ended December 31, 2020 and 2019 were NT\$610,000 and 518,000 respectively. The average salary and bonus increased by 18% year over year.

The Company had no supervisors in 2021 and 2020; therefore, there were no relevant remunerations for supervisors.

### The Company's remuneration policy

Except for independent directors receive a certain amount of remuneration, the remuneration of directors is reasonably provided according to the result of corporate

operation and the director's performance and participation. For remunerations of managerial officers and employees, remunerations are paid according to their respective job positions, responsibilities, future risk and contribution level to the business objectives and according to the remuneration management regulations of the Company.

Under the Company's Articles of Incorporation, the Company shall accrue employees' compensation and remuneration of directors at the rates of no less than 10% and no higher than 2% respectively, of net profit before income tax, of remuneration of employees and remuneration of directors. According to the resolution of the board of directors meeting in March 2022, the 2021 remuneration of employees and remuneration of directors are as follows:

	2021	
	Accrual Rate	Amount
Remuneration of employees	10%	\$ 108,754
Remuneration of directors	2%	\$ 21,751

If there is a change in the amounts after the annual parent company only financial statements are authorized for issue, the differences are recorded as a change in the accounting estimate.

Due to a deficit in 2020, the remuneration of employees and remuneration of directors have not been estimated yet.

Please see "Market Observation Post System" (MOPS) under the Taiwan Stock Exchange for the information on the remuneration of employees and remuneration of directors determined by the board of directors.

## 22. Income tax

### (1) Main components of income tax expense recognized in profit or loss

	2021	2020
Current tax		
Income tax expense generated in the current year	\$ 26,560	\$ -
Deferred tax		
Income tax expense generated in the current year	( 30,012 )	15,403
Adjustment on prior years	86,639	110
Income tax expense recognized in profit or loss	<u>\$ 83,187</u>	<u>\$ 15,513</u>

A reconciliation of accounting income and income tax expense is as follows:

	2021	2020
Income tax expense (benefit) calculated at the statutory rate	\$ 191,407	( \$ 29,766 )
Permanent differences	( 21,582 )	45,169
Temporary differences	( 627 )	1,721
Current loss carryforward	( 142,638 )	( 17,124 )
Deferred tax		
Income tax expense generated in the current year	( 30,012 )	15,403
Adjustment on prior years	86,639	110
Income tax expense recognized in profit or loss	<u>\$ 83,187</u>	<u>\$ 15,513</u>

(2) Deferred tax assets and liabilities

2021	Balance at the beginning of the year	Adjustment at the beginning of the year	Defined benefit costs recognized in profit or loss	Defined benefit costs recognized in other comprehensi ve income	Balance at the end of the year
<u>Deferred tax income</u>					
<u>assets</u>					
Temporary differences					
Defined benefit					
retirement plans	\$ 14,718	\$ -	\$ -	(\$ 9,744)	\$ 4,974
Inventory falling price					
reserves	5,485	-	1,204	-	6,689
Vacation pay payable	9,659	-	890	-	10,549
Provision for liabilities	<u>3,890</u>	<u>-</u>	<u>( 3,094)</u>	<u>-</u>	<u>796</u>
	33,752	-	( 1,000)	( 9,744)	23,008
Loss carryforwards	<u>55,999</u>	<u>86,639</u>	<u>( 142,638)</u>	<u>-</u>	<u>-</u>
	<u>\$ 89,751</u>	<u>\$ 86,639</u>	<u>( \$ 143,638)</u>	<u>( \$ 9,744)</u>	<u>\$ 23,008</u>
<u>Deferred income tax</u>					
<u>liabilities</u>					
Temporary differences					
Difference on					
depreciation					
methods	\$ 448	\$ -	(\$ 165)	\$ -	\$ 283
Foreign exchange gain	<u>708</u>	<u>-</u>	<u>( 207)</u>	<u>-</u>	<u>501</u>
	<u>\$ 1,156</u>	<u>\$ -</u>	<u>( \$ 372)</u>	<u>\$ -</u>	<u>\$ 784</u>

2020	Balance at the beginning of the year	Defined benefit costs recognized in profit or loss	Defined benefit costs recognized in other comprehensive income	Balance at the end of the year
<u>Deferred tax income assets</u>				
<u>Temporary differences</u>				
Defined benefit retirement				
plans	\$ 15,084	\$ -	(\$ 366)	\$ 14,718
Inventory falling price				
reserves	5,154	331	-	5,485
Vacation pay payable	9,420	239	-	9,659
Provision for liabilities	2,476	1,414	-	3,890
Right-of-use assets	<u>110</u>	<u>( 110)</u>	<u>-</u>	<u>-</u>
	32,244	1,874	( 366)	33,752
Loss carryforwards	<u>73,123</u>	<u>( 17,124)</u>	<u>-</u>	<u>55,999</u>
	<u>\$ 105,367</u>	<u>( \$ 15,250)</u>	<u>( \$ 366)</u>	<u>\$ 89,751</u>
<u>Deferred income tax</u>				
<u>liabilities</u>				
Temporary differences				
Difference on depreciation				
methods	\$ 633	(\$ 185)	\$ -	\$ 448
Foreign exchange gain	<u>260</u>	<u>448</u>	<u>-</u>	<u>708</u>
	<u>\$ 893</u>	<u>\$ 263</u>	<u>\$ -</u>	<u>\$ 1,156</u>

(3) The total amount of deductible temporary differences for which is relevant to invested subsidiaries and no deferred tax assets have been recognized is as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
	<u>\$ 2,425,194</u>	<u>\$ 2,514,376</u>
(4) Income tax examination		
The tax authorities have examined the income tax returns of the Company through 2019.		

### 23. Earnings (Loss) per share

	<u>Net profit (loss) attributable to owners of the Company</u>	<u>Number of shares (denominator) (in thousand)</u>	<u>Earnings (Loss) per share (NT\$)</u>
<u>2021</u>			
Basic earnings per share			
Net profit attributed to the owners of the Company	\$ 873,849	372,443	<u>\$ 2.35</u>
Effect of potentially dilutive ordinary shares			
Remuneration of employees	<u>-</u>	<u>3,926</u>	
Diluted earnings per share			
Effect of net profit attributed to the owners of the Company plus potential ordinary shares	<u>\$ 873,849</u>	<u>376,369</u>	<u>\$ 2.32</u>
<u>2020</u>			
Basic and diluted loss per share			
Net loss attributable to owners of the Company	( <u>\$ 164,343</u> )	<u>373,465</u>	( <u>\$ 0.44</u> )

Since the Company offered to settle compensation paid to employees in cash or shares, the Company assumed the entire amount of the compensation would be settled in shares and the resulting potential shares were included in the weighted average number of shares outstanding used in the computation of diluted earnings per share, as the effect is dilutive. Such dilutive effect of the potential shares was included in the computation of diluted earnings per share until the number of shares to be distributed to employees is resolved in the following year.

### 24. Capital risk management

The Company manages its capital to ensure that it is able to maximize shareholders return as a going concern through the optimization of the debt and equity balance. The overall strategy has not changed.

The Company's capital structure is consist of net debt (leases less cash and cash equivalent) and equity (common stocks, capital surplus, retained earnings and other equity).

The Company is allowed not to follow other external laws or regulations on capital.



The key management of the Company reviews its capital structure for each season, including the consideration on costs of every types of capital and relevant risks. Based on the key management's advice, the Company balances its overall capital structure by paying dividend payments, new shares issuance, share repurchase and new debt issuance or debt repayment, etc.

## 25. Financial instruments

### (1) Information on fair value

#### 1) Financial instruments that are not measured at fair value

The management of the Company considers that the carrying amounts of financial assets and liabilities that are not measured at fair value approximates its fair value or its fair value cannot be reliably measured.

#### 2) Financial instruments that are measured at fair value on a recurring basis

##### i. Fair value hierarchy

December 31, 2021	Level 1	Level 2	Level 3	Total
<u>Financial assets at fair value through other comprehensive income</u>				
Emerging stocks	\$ -	\$ -	\$ 7,105	\$ 7,105
Listed and OTC stocks	<u>2,877</u>	<u>-</u>	<u>-</u>	<u>2,877</u>
	<u>\$ 2,877</u>	<u>\$ -</u>	<u>\$ 7,105</u>	<u>\$ 9,982</u>
December 31, 2020				
<u>Financial assets at fair value through other comprehensive income</u>				
Emerging stocks	\$ -	\$ -	\$ 6,192	\$ 6,192
Listed and OTC stocks	<u>2,265</u>	<u>-</u>	<u>-</u>	<u>2,265</u>
	<u>\$ 2,265</u>	<u>\$ -</u>	<u>\$ 6,192</u>	<u>\$ 8,457</u>

There was no transfer of fair value measurements between Level 1 and Level 2 for 2021 and 2020.

##### ii) Reconciliation of Level 3 fair value measurements on financial instruments

Financial assets	Financial assets at fair value through other comprehensive income	
	Equity instruments	
	2021	2020
Balance at the beginning of the year	\$ 6,192	\$ 5,362
Unrealized gains (losses) from financial assets measured at fair value through other comprehensive income	<u>913</u>	<u>830</u>
Balance at the end of the year	<u>\$ 7,105</u>	<u>\$ 6,192</u>

##### iii) Valuation techniques and input value used in Level 3 fair value measurement

The securities of emerging stocks held by the Company have no market

price reference and thus are evaluated under the cost approach. Its fair value is computed in reference to investment assets.

(2) Categories of financial instruments	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Financial assets</u>		
Financial assets measured at amortized cost	\$ 3,072,188	\$ 2,605,933
Financial assets at fair value through other comprehensive income	9,982	8,457
<u>Financial liabilities</u>		
Amortized cost	1,884,454	1,404,307

Balance of financial assets measured at amortized cost includes cash and cash equivalent, contract assets, notes and accounts receivable, other receivables, pledged time deposit and refundable deposits, and other financial assets measured at amortized cost.

Balance of financial liabilities measured at amortized cost includes short-term bank loans, accounts payable, other payables, long-term bank loans (including amount falling due in one year) and guarantee deposits received and other financial liabilities measured at amortized cost.

(3) Financial risk management objectives and policies

The majority of financial instruments include equity instrument investments, accounts receivable, accounts payable, borrowings and lease liabilities, etc. The financial management department provides service for each unit by organizing and coordinating the market operation nationally and internationally, supervising and reporting the internal risks by analyzing risk exposure according to the extent and breadth of risk, and managing financial risks associated with the Company's operation. Such risks include market risk (including foreign currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

1) Market risk

The Company is exposed to the financial market risks, primarily changes in foreign currency exchange rates and interest rates, due to its operation.

The Company is exposed to market risk associated with financial instruments and the management and measurement of such exposure have not changed.

i) Foreign currency risk

The Company's sales and purchase transactions are denominated in foreign currency, which exposes the Company to foreign currency risk. Approximately 15%~19% of sales revenue is not denominated in functional currency and approximately 41%~45% of the cost is not denominated in functional currency.

Please see Note 29 for the carrying amount of monetary assets and liabilities denominated in non-functional currency at the date of balance sheet.

Sensitivity analysis

The Company is mainly affected by fluctuations in USD and JPY.

The following table details the Company's sensitivity analysis to a 1% increase and decrease in NTD against the relevant foreign currency. The rate of 1% is the sensitivity rate used when reporting foreign currency risk internally to the key management and represents the management's assessment of the reasonably likely change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and the end-of-year exchange rate is adjusted to 1% increase and decrease. The following table details the amount resulting in changes in net loss before tax to a 1% increase and decrease in NTD against the relevant foreign currency.

Categories of currency	Impact of fluctuations in exchange rate on profit or loss	
	2021	2020
USD	\$ 1,094	\$ 962
Japanese yen	8	80

ii) Interest rate risk

The Company is exposed to interest rate risk for the reason that it has borrowed money at both fixed and variable rate. The Company maintains an appropriate fixed and floating rate for portfolio to manage interest rate risk. The hedge is evaluated on a regular basis, which makes its point of view and the established risk preference identical, to ensure the most efficient hedging strategy is adopted.

The carrying accounts of financial assets and liabilities exposed to interest rate risk at the date of balance sheet are as follows:

	December 31, 2021	December 31, 2020
Fair value interest rate risk		
Financial assets	\$ 530,850	\$ 481,925
Financial liabilities	251,363	258,555
Cash flow interest rate risk		
Financial assets	941,282	889,428
Financial liabilities	975,239	763,974

Sensitivity analysis

The following sensitivity analysis is determined in accordance with interest rate risk of non-derivative instruments at the date of balance

sheet. For the floating rate liabilities, the analysis is to assume that the amount of liabilities outstanding at the date of balance sheet is all outstanding at the reporting period. The rate of change is expressed as the increment or decrement by 1% when reporting to the management personnel internally of the Company, which also represents the management's assessment of the reasonable interest rate change.

For floating-rate financial assets and liabilities, when interest rate is increase by 1% and other conditions remain unchanged, the net profit (loss) before tax of the Company in 2021 and 2020 are NT\$340,000 and NT\$1,255,000 respectively.

iii) Other price risk

The Company is exposed to price risk due to investments in equity securities. The management of the Company manages the risk by investing in portfolio with different risks.

Sensitivity analysis

The following sensitivity is analyzed according to the exposure to equity price risk at the date of balance sheet.

If the equity price changes by 1%, the other comprehensive income in 2021 and 2020 will increase and decrease NT\$29,000 and NT\$22,000 respectively due to changes in fair value of financial assets measured at fair value through profit or loss.

2) Credit risk

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Company. The maximum credit risk exposure due to the financial loss arising from the counterparty not performing its obligation and the Company's financial guarantee primarily results from:

- i) The carrying amount of financial assets recognized in the parent company only balance sheet.
- ii) The Company has given financial guarantee and not taken the maximum amount to be paid into consideration.

The Company's credit risk is mainly resulted from its five largest customers. As of December 31, 2021 and 2020, the aforementioned customers are accounted for 52% and 45% of accounts receivable and contract assets, respectively.

3) Liquidity risk

The Company manages and maintains a level of cash and cash equivalents adequate to finance the Company's operations and mitigate the effects of fluctuations in cash flows. In addition, the management of the Company monitors the utilization of borrowings and ensures compliance with loan conditions.

The bank borrowing is a material source of liquidity to the Company. As of December 31, 2021 and 2020, the undrawn loan amounts are as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Undrawn loan amounts	<u>\$ 1,283,022</u>	<u>\$ 1,236,331</u>

#### Liquidity and interest risks of non-derivative financial liabilities

The funds are adequate to the Company's operations and thus the Company is not exposed to liquidity risk and financing to meet the contractual obligations.

The maturity of the Company's non-derivative financial liabilities which the repayment period has been committed is as follows:

<u>December 31, 2021</u>	<u>Within 1 year</u>	<u>1 to 3 years</u>	<u>More than 3 years</u>
Non-interest bearing liabilities	\$ 757,814	\$ -	\$ -
Lease liabilities	5,514	9,554	161,179
Floating-rate liabilities	385,353	373,525	216,361
Fixed-rate liabilities	<u>99,579</u>	<u>-</u>	<u>-</u>
	<u>\$ 1,248,260</u>	<u>\$ 383,079</u>	<u>\$ 377,540</u>
<u>December 31, 2020</u>			
Non-interest bearing liabilities	\$ 536,126	\$ -	\$ -
Lease liabilities	5,514	10,303	165,944
Floating-rate liabilities	449,974	314,000	-
Fixed-rate liabilities	<u>102,385</u>	<u>-</u>	<u>-</u>
	<u>\$ 1,093,999</u>	<u>\$ 324,303</u>	<u>\$ 165,944</u>

The further information on a maturity analysis of lease liability is below:

	<u>Within 1 year</u>	<u>1-5 years</u>	<u>5~10 years</u>	<u>10~15 years</u>	<u>15~20 years</u>	<u>Over 20 years</u>
<u>December 31, 2021</u>						
Lease liabilities	<u>\$ 5,514</u>	<u>\$ 19,024</u>	<u>\$ 151,709</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>December 31, 2020</u>						
Lease liabilities	<u>\$ 5,514</u>	<u>\$ 19,834</u>	<u>\$ 156,413</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The amount of the aforementioned floating rate instrument of non-derivative liabilities will change resulting from the floating rate is different from the interest rate estimated at the date of balance sheet.

#### 26. Related-party transactions

The transactions between the Company and other related parties, excluding those disclosed in other notes, are as follows:

(1) Related party name and categories

<u>Related Party Name</u>	<u>Relationship with the Company</u>
Lingsen America Inc.	Subsidiary
Ningbo Liyuan Technology Co., Ltd.	Second-tier subsidiary
Lee Shin Investment Co., Ltd.	Subsidiary
Panther Technology Co., Ltd.	Subsidiary
Sooner Power Semiconductor Co., Ltd.	Subsidiary

(2) Operating income

<u>Related party category</u>	<u>2021</u>	<u>2020</u>
Subsidiary	<u>\$ 439</u>	<u>\$ 2,876</u>

The operating revenue from subsidiaries is processing fee income paid for work in process outsourced to the Company and no other similar non-related party transaction can be compared. The payment will be collected at 60 days T/T following the date the goods are sold.

(3) Purchase

<u>Related party category</u>	<u>2021</u>	<u>2020</u>
Second-tier subsidiary	<u>\$ 1,050</u>	<u>\$ -</u>

Raw materials are purchased form subsidiary, and no other similar non-related party transaction can be compared. The payment is collected at 30 days T/T following the date the goods are sold in principle.

(4) Operating expense - miscellaneous expense

<u>Related party category</u>	<u>2021</u>	<u>2020</u>
Second-tier subsidiary	<u>\$ 420</u>	<u>\$ -</u>

Parts are purchased form subsidiary, and no other similar non-related party transaction can be compared. The payment is collected at 30 days T/T following the date the goods are sold in principle.

(5) Operating expense - commission expense

The Company has signed a commission agreement with Lingsen America Inc. states that the Company shall pay a 2% commission on monthly sales revenue of particular exports in the U.S.A. (in USD). The commission expenses in 2021 and 2020 are NT\$6,569,000 and NT\$5,793,000, respectively. The commissions payable as of December 31 2021 and 2020 are NT\$529,000 and NT\$1,979,000, respectively.

(6) Non-operating income - rent income

<u>Related Party Category/Name</u>	<u>2021</u>	<u>2020</u>
Subsidiary		
Sooner Power Semiconductor Co., Ltd.	\$ 720	\$ 2,160
Panther Technology Co., Ltd.	178	1,556
Lee Shin Investment Co., Ltd.	36	36
	<u>\$ 934</u>	<u>\$ 3,752</u>

The majority of non-operating income is rent income of machinery and equipment and office.

(7) Non-operating income - other revenue

<u>Related party category</u>	<u>2021</u>	<u>2020</u>
Subsidiary	<u>\$ 566</u>	<u>\$ 122</u>

(8) Accounts receivable

<u>Related party category</u>	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Subsidiary	<u>\$ -</u>	<u>\$ 32</u>

(9)	Endorsements/guarantees			
		Guarantees	December 31,	December 31,
	<u>Company</u>		<u>2021</u>	<u>2020</u>
	Subsidiary	Bank loans	\$ 210,000	\$ 210,000
		Bank loans	USD 5,000	USD 5,000

The following assets are pledged by the Company as collaterals for subsidiaries' loans:

		<u>December 31, 2021</u>	<u>December 31, 2020</u>
	Pledged time deposits	<u>\$ 103,000</u>	<u>\$ 71,000</u>

(10)	Remuneration of key management personnel		
		2021	2020
	Short-term employee benefits	<u>\$ 76,452</u>	<u>\$ 28,853</u>
	Pensions	<u>425</u>	<u>507</u>
		<u>\$ 76,877</u>	<u>\$ 29,360</u>

The remuneration of directors and other key management personnel were determined by the Remuneration Committee in accordance with the individual performance and the market trends.

#### 27. Pledged assets

The following assets are pledged as collaterals for bank loan limit:

		<u>December 31, 2021</u>	<u>December 31, 2020</u>
	Property, plant and equipment	\$ 1,007,528	\$ 1,265,329
	Pledged time deposits (recognized in other current assets)	<u>103,000</u>	<u>71,000</u>
		<u>\$ 1,110,528</u>	<u>\$ 1,336,329</u>

#### 28. Significant Contingent Liabilities and Unrecognized Commitments

Significant contingent commitments of the Company at the end of balance sheet, excluding those disclosed in other notes, are as follows:

(1)	For customs duties guarantee and other objectives, the financial institution has provided guarantee details as follows:		
		<u>December 31, 2021</u>	<u>December 31, 2020</u>
		<u>\$ 28,000</u>	<u>\$ 33,950</u>
(2)	Unrecognized commitments are as follows:		
		<u>December 31, 2021</u>	<u>December 31, 2020</u>
	Purchase of property, plant and equipment	<u>\$ 383,128</u>	<u>\$ 342,880</u>

#### 29. Significant information on exchange rate of foreign currency financial assets and liabilities

The following information is summarized according to the foreign currencies other than the functional currency of the Company. The exchange rates disclosed are used to translate the foreign currencies into the functional currency. The significant financial assets and liabilities denominated in foreign currencies are as follows:

Foreign currency assets	December 31, 2021			December 31, 2020		
	Foreign Currency	Exchange rate	NTD	Foreign Currency	Exchange rate	NTD
<u>Monetary items</u>						
USD	\$ 13,284	27.68	\$ 367,701	\$ 9,948	28.48	\$ 283,319
Japanese yen	173,864	0.2405	41,814	86,438	0.2763	23,883
<u>Non-monetary items</u>						
<u>Investment accounted for using the equity method</u>						
USD	7,850	27.68	217,288	8,287	28.48	236,014
<u>Foreign currency liabilities</u>						
<u>Monetary items</u>						
USD	17,235	27.68	477,065	13,326	28.48	379,524
Japanese yen	177,046	0.2405	42,580	57,575	0.2763	15,908
Euro	427	31.32	13,374	-	-	-

Significant unrealized exchange gains (losses) are as follows:

Foreign Currency	2021		2020	
	Exchange rate	Net exchange gains (losses)	Exchange rate	Net exchange gains (losses)
USD	27.68 (USD : NTD)	\$ 2,671	28.48 (USD : NTD)	\$ 3,433
Japanese yen	0.2405 (JPY: NTD)	( 252 )	0.2763 (JPY: NTD)	104
Euro	31.32 (EUR : NTD)	85	35.02 (EUR : NTD)	-
		<u>\$ 2,504</u>		<u>\$ 3,537</u>

### 30. Other disclosures

#### (1) Information on significant transactions and (2) investees

- 1) Financing provided to others: None.
- 2) Endorsements/guarantees provided: Table 1.
- 3) Marketable securities held (excluding investment in subsidiaries, associates): Table 2.
- 4) Marketable securities acquired and disposed at costs or prices at least NT\$300 million or 20% of the paid-in capital: None.
- 5) Acquisition of individual real estate at costs of at least NT\$300 million or 20% of the paid-in capital: None.
- 6) Disposal of individual real estate at prices of at least NT\$300 million or 20% of the paid-in capital: None.
- 7) Total purchases from or sales to related parties amounting to at least NT\$100



million or 20% of the paid-in capital: None.

- 8) Receivables from related parties amounting to at least NT\$100 million or 20% of the paid-in capital: None.
- 9) Trading in derivative instruments: None.
- 10) Information on investees: Table 3.

(3) Information on Investment in Mainland China

- 1) The name of the investee in mainland China, the main businesses and products, its issued capital, method of investment, information on inflow or outflow of capital, percentage of ownership, income (losses) of the investee, share of profits/losses of investee, ending balance, amount received as dividends from the investee, and the limitation on investee: Table 4.
- 2) Significant direct or indirect transactions through a third area with the investee in the Mainland Area, and its prices and terms of payment, unrealized gain or loss are as follows:
  - i) The amount and percentage of purchases and the balance and percentage of the related payables at the end of the period: None.
  - ii) The amount and percentage of sales and the balance and percentage of the related receivables at the end of the period: None.
  - iii) The amount of property transactions and the amount of the resultant gains or losses: None.
  - iv) The balance of negotiable instrument endorsements or guarantees or pledges of collateral at the end of the period and the purposes: Table 1.
  - v) The highest balance, the end of period balance, the interest rate range, and total current period interest with respect to financing of funds: None.
  - vi) Other transactions that have a material effect on the profit or loss for the period or on the financial position, such as the rendering or receiving of services: Note 26.

(4) Information of major shareholders: names, numbers of shares held, and shareholding percentages of shareholders who hold 5% or more of the equity: Table 5.

Lingsen Precision Industries, Ltd. and Subsidiaries  
Endorsements/guarantees provided  
For the year ended December 31, 2021

Table 1

Unit: Amounts expressed in New Taiwan Dollars and in thousands of foreign currency

No.	Endorsement/ guarantee provider	Guaranteed party		Limits on endorsement/g uarantee amount provided to each guaranteed party (Note)	Maximum balance for the period	Ending balance	Amount actually drawn	Amount of Endorsement/ Guarantee Collateralized by Properties	Ratio of accumulated endorsement/g uarantee to net equity per latest financial statements(%)	Maximum amount of endorsement/g uarantee allowance (Note)	Guarantee provided by parent company	Guarantee provided by subsidiary	Guarantee provided to subsidiaries in Mainland China
		Company Name	Relationship										
0	Parent Company	Sooner Power Semiconduct or Co., Ltd.	Subsidiary	\$ 877,961	\$ 210,000	\$ -	\$ -	\$ -	-	\$ 1,755,923	Y	—	—
		Ningbo Liyuan Technology Co., Ltd.	Third-tier subsidiary	877,961	138,400 (USD 5,000)	138,400 (USD 5,000)	110,720 (US\$ 4,000)	103,000	2	1,755,923	Y	—	Y

Note: Limits on endorsement/guarantee amount provided to each guaranteed party shall not exceed 15% of the net worth and maximum amount allowance shall not exceed 30% of the net worth.

Lingsen Precision Industries, Ltd. and its subsidiaries

Marketable securities held

December 31, 2021

Table 2

Unit: Amounts expressed in thousands of New Taiwan Dollars/ shares

Holding company name	Marketable securities types and name	Relationship with the issuers	Financial statement account	End of year			
				Shares/Units	Carrying amount	Shareholding %	Fair value (Note 2)
Parent Company	Stock Amtek Semiconductors Co., Ltd	None	Financial assets at fair value through other comprehensive income- non-current	527,280	\$ 7,105	2	\$ 7,105
	ETREND Hightech Corp.	None	Financial assets at fair value through other comprehensive income- non-current	75,000	2,877	-	2,877
	Xpert Semiconductor Inc.	None	Financial assets at fair value through other comprehensive income- non-current	44,891	-	-	-
Lee Investment Ltd.	Shin Stock Co.,						
	Parent Company	Parent company	Financial assets at fair value through other comprehensive income- non-current	5,658,911	156,752	1	156,752
	Enrich Tech CO., Ltd.	None	Financial assets at fair value through other comprehensive income- non-current	1,897,836	18,974	19	18,974
	ETREND Hightech Corp.	None	Financial assets at fair value through other comprehensive income- non-current	150,000	5,753	-	5,753
	Anwell Semiconductor Co., Ltd.	None	Financial assets at fair value through other comprehensive income- non-current	155,163	-	11	-

Note 1: Please see Tables 3 and 4 for related information on investment in subsidiaries.

Note 2: Fair value of investment in emerging stocks is computed in reference to investment assets under the cost approach.

Lingsen Precision Industries, Ltd. and its subsidiaries  
Information on investees  
For the year ended December 31, 2021

Table 3

Unit: Amounts expressed in thousands of New Taiwan Dollars/ shares

Investor	Investee	Location	Main business	Initial investment amount		Balance at December 31, 2020			Current income (losses) of the investee	Share of income (losses) recognized
				End of current year	End of last year	Number of shares	Ratio %	Carrying amount		
Parent Company	Lingsen Holding (Samoa) Inc.	Samoa Islands	General investments	\$ 1,688,748	\$ 1,660,738	53,000,000	100	\$ 157,776	(\$ 45,302)	(\$ 45,302)
	Panther Technology Co., Ltd.	Hsinchu County, Taiwan	IC testing	230,146	230,146	22,922,899	64	426,506	158,648	101,011
	Sooner Power Semiconductor Co., Ltd.	Hsinchu County, Taiwan	Electronic parts and components manufacturing	604,223	604,223	60,422,257	99	215,148	26,595	26,369
	Lee Shin Investment Co., Ltd. (Note 1)	Taichung City	General investments	300,000	300,000	30,000,000	100	59,154	6,151	6,151
	Nexus Material Corporation (Note 2)	Hsinchu County, Taiwan	Wholesale of electronic materials and electronic parts and components manufacturing	53,483	53,483	5,348,315	78	20,788	( 76)	( 60)
	Lingsen America Inc.	California, U.S.A.	Intermediary	32,311	32,311	1,000,000	100	59,502	1,013	1,013
	Qi Feng Technology Co., Ltd. (Note 2)	Taichung City	Electronic parts and components production and processing	24,000	24,000	2,400,000	30	-	-	-
Lee Shin Investment Co., Ltd.	Sooner Power Semiconductor Co., Ltd.	Hsinchu County, Taiwan	Electronic parts and components manufacturing	2,561	2,561	277,080	1	987	26,595	121
	Nexus Material Corporation	Hsinchu County, Taiwan	Wholesale of electronic materials and electronic parts and components manufacturing	14,192	14,192	1,419,214	21	5,516	( 76)	( 16)
Lingsen Holding (Samoa) Inc.	Li Yuan Investments Co., Ltd.	Cayman Islands	General investments	1,688,748	1,660,738	53,000,000	100	157,776	( 45,302)	( 45,302)

Note 1: Treasury stocks have been deducted from the carrying amount of Lee Shin Investment Co., Ltd.

Note 2: Accumulated impairment loss has been deducted from the carrying amount of Nexus Material Corporation and Qi Feng Technology Co., Ltd.

Note 3: See Table 4 for related information on investee in Mainland China.

Lingsen Precision Industries, Ltd. and Subsidiaries  
Information on Investment in Mainland China  
For the year ended December 31, 2021

Table 4 Unit: Amounts expressed in New Taiwan Dollars and in thousands of foreign currency

Name of Investee in Mainland China	Main business	Paid-in capital	Investment method	Accumulated investment amount of outflow from Taiwan at the beginning of the year	Outward remittance or repatriation of investment amount at beginning of the year		Accumulated investment amount of outflow from Taiwan at the end of the year	Current income (losses) of the investee	Ownership percentage of direct or indirect investment	Investment gain (loss) recognized for the year (Note 2)	Book value of investment at the end of year	Inflow of investment revenue to Taiwan upon the end of the year
					Outward remittance	Repatriation						
Ningbo Liyuan Technology Co., Ltd.	IC packing and testing as well as optoelectronic devices	USD 53,000	(Note 1)	\$ 1,660,738 (USD 52,000)	\$ 28,010 (USD 1,000)	\$ -	\$ 1,688,748 (USD 53,000)	(\$ 45,302)	100%	(\$ 45,302)	\$ 157,776	\$ -

Accumulated investment amount of outflow in China mainland from Taiwan at the end of the year	Investment amount approved by Investment Commission, MOEA	limitation on investee regulated under Investment Commission, MOEA (Note 3)
\$ 1,688,748 (USD 53,000)	USD 55,000	\$ 3,511,846

Note 1: Investment in Mainland China companies through a company invested and established in a third region.

Note 2: Investment in profit or loss in accordance with reports audited by the CPA from the parent company.

Note 3: Limitation is calculated under 'Regulations Governing the Examination of Investment or Technical Cooperation in Mainland China'.

Lingsen Precision Industries, Ltd.  
Information of Major Shareholders  
December 31, 2021

Table 5

Name of major shareholder	Shares	
	Total shares held (shares)	Shareholding percentage
Trust account in CTBC Bank for ESOP committee of Lingsen Precision Industries, Ltd.	23,843,020	6.27%
RUBYTOP Investment Co., Ltd (British Virgin Islands)	19,239,854	5.06%

Note 1: This table is based on the information provided by the Taiwan Depository & Clearing Corporation for shareholders holding greater than five percent of the shares completed the process of registration and book-entry delivery in dematerialized form, including treasury stocks, at the last business date of current quarter. There may be a discrepancy in the number of shares recorded on the parent company only financial statements and its dematerialized securities arising from the difference in basis of preparation.

Note 2: As table above, the shareholder who delivers the shares to the trust is disclosed by the individual trustee who opened the trust account. In accordance with the Security Exchange Act, the shareholders have to disclose the insider equity more than 10% of the shares, including their own shares and their delivery to the trust, and have the right to make decisions on the trust property. Information on insider equity is available on the Market Observation Post System (MOPS) website.

LINGSEN PRECISION INDUSTRIES, LTD.

Chairman: YEH, SHU-CHYUAN